

Austria	Swiss	Indonesia	Portugal	Poland	Reps
Belgium	BFY55	Iraq	Philippines	Portugal	Reps
Denmark	DKY12.00	Jordan	Poland	Portugal	Reps
Egypt	EKA25	Kuwait	Portugal	Portugal	Reps
Finland	FIK10	Lebanon	Portugal	Portugal	Reps
France	FRY2.00	Lux	Portugal	Portugal	Reps
Germany	DMY10	Malta	Portugal	Portugal	Reps
Greece	GRY10	Morocco	Portugal	Portugal	Reps
Hong Kong	HNY12	Neth	Portugal	Portugal	Reps
Hungary	FYI10	Nigeria	Portugal	Portugal	Reps
India	Reps	Norway	Portugal	Portugal	Reps
Indonesia	Reps	Portugal	Portugal	Portugal	Reps
Italy	Reps	Portugal	Portugal	Portugal	Reps

FT No. 31,242  
© THE FINANCIAL TIMES LIMITED 1990

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

Tuesday September 4 1990



ITALY

Communists open old party wounds

Page 8

D 8523A

World News

**Yeltsin defies Moscow with economic reforms**

Russian Prime Minister Ivan Silayev presented a radical economic reform programme to the Russian Parliament aimed at speeding the pace of economic reform. Both he and the republic's reformer Boris Yeltsin said the reforms would help ditch Soviet "dictatorship". Page 20

**Tokyo sets condition**  
Japan's Premier Toshiki Kaifu, said on the eve of a visit by Soviet Foreign Minister Eduard Shevardnadze that Moscow must hand back four occupied islands before it can hope for friendship. Page 4

**Hostages ill-treated**  
A Belgian family of four held hostage by a radical Palestinian group in Beirut since 1987 are in painful health, a group pressing for their release said in Brussels. They are being forced to work hard with minimal access to food or hygiene, it added.

**Waiting Jews die**  
More than 100 destitute Ethiopian Jews waiting in Addis Ababa for passage to Israel have died of hunger and malaria in the past month. Ethiopian immigrants said on arrival in Jerusalem.

**Liepzig soccer riot**  
East German police fired shots at the legs of neo-Nazi East and West German soccer fans in Leipzig to quell a riot. Two people were wounded.

**Ben Bella to return**  
Algeria's first president, Ahmed Ben Bella, now 73, will return home on September 27 after nine years of exile, a close aide said. Page 4

**In from the cold**  
Romanian President Ion Iliescu, ostracised by western leaders, arrived in neighbouring Yugoslavia on his first official foreign visit since he was confined in office in May.

**Chad goes to court**  
Chad and Libya will raise their long-standing border dispute over a slice of the Sahara desert to the International Court of Justice in The Hague, Chad announced.

**Low expectations**  
South Korea proclaimed the start of new relations with the North but said progress from talks this week would be made "at a turtle's pace." Symbolic of the key, Page 4

**Hong Kong shooting**  
Robbers fleeing with a haul of Rolex watches and gold ornaments exchanged fire with police in Hong Kong's busy Central district, the second such incident in a week.

**Township toll rises**  
Security forces were reinforced in black South African townships after new faction fighting with spears, axes and knives left at least 25 people dead.

**Pakistan kidnapping**  
Guineans in Pakistan kidnapped four people, including two leading businessmen, amid signs of growing lawlessness in the home province of ousted Prime Minister Benazir Bhutto.

**Yugoslav drought**  
A prolonged drought has caused about \$1bn worth of damage to crops in Yugoslavia. The breadbasket province of Vojvodina is hardest hit.

**Last of the Mohawks**  
Canadian soldiers quietly took control of the last outpost of dissident Mohawk Indians, ending a 52-day land dispute. Page 4

**Red members**  
Bulgarians are enjoying free guided tours round the ruins of the former Communist Party's headquarters, wrecked by arsonists last month. Charred telephones and singed propaganda leaflets are on sale.

**Thorn lighting division sale to GTE falls through**

Thorn EMI of the UK said the proposed sale of its lighting division to GTE of the US had fallen through. The UK music, rentals and technology group will now hold on to the business. Page 21; Lex, Page 20

**MARKETS: Sterling**  
Sterling remained weak but finished towards the top of its range against the dollar and D-Mark. September has been forecast as possible month for joining the European Monetary System exchange rate mechanism and lack of announcement over the weekend contributed to slide. Japan: Nikkei opened

**Sterling**  
against the Dollar (\$ per £)  
1.94  
1.92  
1.90  
1.88  
1.86  
1.84  
1.82  
1.80  
1.78  
1.76  
1.74  
1.72  
1.70  
1.68  
1.66  
1.64  
1.62  
1.60  
1.58  
1.56  
1.54  
1.52  
1.50  
1.48  
1.46  
1.44  
1.42  
1.40  
1.38  
1.36  
1.34  
1.32  
1.30  
1.28  
1.26  
1.24  
1.22  
1.20  
1.18  
1.16  
1.14  
1.12  
1.10  
1.08  
1.06  
1.04  
1.02  
1.00  
0.98  
0.96  
0.94  
0.92  
0.90  
0.88  
0.86  
0.84  
0.82  
0.80  
0.78  
0.76  
0.74  
0.72  
0.70  
0.68  
0.66  
0.64  
0.62  
0.60  
0.58  
0.56  
0.54  
0.52  
0.50  
0.48  
0.46  
0.44  
0.42  
0.40  
0.38  
0.36  
0.34  
0.32  
0.30  
0.28  
0.26  
0.24  
0.22  
0.20  
0.18  
0.16  
0.14  
0.12  
0.10  
0.08  
0.06  
0.04  
0.02  
0.00  
Aug 26 1990 Sep 3

day buoyed by a stronger yen and higher bond prices but closed 557.94 down at 25,420.23. Frankfurt: DAX index was little, moving 0.29 lower to close at 1,628.22. Wall Street and the Canadian markets were closed for public holidays. Back Page, Section II; Lex, Page 20

**POLY Peck International**  
UK-based food and consumer electronics group, announced first-half results that exceeded market forecasts. Page 21; Lex, Page 20

**RONALD Li** was accused of abusing his position as chairman of the Hong Kong Stock Exchange at the opening of its first day in Hong Kong's High Court. Page 21

**VOLVO** financial director Lennart Jeansson was appointed head of Swedish motor group's car division after unexpected resignation of Roger Holback. Page 21

**CONTINENTAL**, West German tyre and rubber products group, announced a 29 per cent plunge in first half pre-tax profits. Page 21

**CZECHOSLOVAKIA'S** plans for privatisation have been unveiled following criticisms that the presidency was dragging its feet over economic reforms. Page 8

**AEROSPACE**: orders for aircraft worth more than \$13bn were announced at UK's Farnborough Air Show by Boeing, McDonnell Douglas and Airbus, the world's three largest aircraft manufacturers. Page 20

**EAST German industrial production** fell by 42 per cent in July against same month last year. Page 8

**URUGUAY Round**: Arthur Dunkel, director-general of General Agreement on Tariffs and Trade (GATT), urged governments to take long-term view as well as seeking short-term gains. Page 7

**BAKAR**, energy subsidiary of Swedish forestry company SCA, sold half its hydroelectric assets and part of its district heating network to the Government-affiliated National Pension Fund for SKr5.8bn (\$1bn). Page 22

**INDIA**, world's biggest tea producer, has harvested 945,000 kg in first seven months of 1990 - on target to beat the 1989 record. Page 31

**SUMITOMO Finance International**, London arm of Japan's triple A-rated Sumitomo Bank is setting up options group to focus on the dollar, D-Mark and yen markets. Page 27

A visit to the camp - occa-

while Iraqi forces remained in Kuwait.

Mr Gerasimov spoke as western leaders reiterated warnings of the need for patience in using a mixture of economic sanctions and military pressure to force Iraq to withdraw its troops from Kuwait.

Mr Douglas Hurd, British Foreign Secretary, on a tour of Gulf states, said: "We have to settle down for a long haul, which will require a good deal of steady determination on the part of all concerned."

A stand-off also continued on the fate of western hostages in Iraq and occupied Kuwait, with the Iraqis insisting that any foreigners it allows must leave either by road or by Iraqi Airways - which is being denied landing rights in western capitals.

Hopes of a western airlift for women and children hostages detained in Iraq have faded and the Baghdad regime

appears intent on keeping male hostages at civilian and military installations around the country to deter any attack.

Some 700 western and Japanese women and children have flown out of Baghdad since President Saddam Hussein announced a week ago that he was no longer holding them as hostages in the Gulf crisis.

About 10,000 westerners and Japanese are still in Iraq and Kuwait.

However, the British community in Kuwait, supported by British diplomats, was yesterday organising a convoy of buses to take 500 British women and children to Baghdad with a view to having them flown out of Iraq.

In London, the Foreign Office said the convoy would leave Kuwait this afternoon. It also said it was considering chartering Iraqi aircraft and buses to evacuate foreigners.

Mr Gerasimov's remarks

appeared designed to set a positive tone for Sunday's summit in Helsinki between Presidents George Bush and Mikhail Gorbachev, and to dispel any Iraqi hopes that Moscow might be encouraged to break ranks with the US-led effort to isolate Baghdad.

The central bank chief drew on the painful experience of the East German economy struggling to adapt since the introduction of the D-Mark to stress the need for a more cautious approach to wider European monetary integration.

Mr Pöhl, speaking in Munich, has been sounding increasingly sceptical about the speed at which the process of EMU should be moved along.

"One may wonder whether institutional changes extending as far as the creation of a European currency and a European central bank are really quite as indispensable as they are made out to be in some quarters," he said.

This led him to express "some sympathy" with the British concept of competition between currencies - or, he suggested, more appropriately "competition of policies" - at least for the time being.

Mr Pöhl added that Mr John Major, the UK Chancellor of the Exchequer - who earlier this year advanced an alternative vision of Europe's monetary future with the so-called hard Ecu - was "quite right to point out that a joint monetary

**Pöhl warns of danger in rapid moves to EMU**

By Katharine Campbell in Frankfurt

MR KARL OTTO PÖHL, president of the West German Bundesbank, yesterday forcefully warned of the dangers of rapid progress towards European monetary union (EMU).

The Bundesbank views a single currency as an unknown quantity, is proud of its record in defending the stability of the D-Mark, and regards with suspicion any attempt at substituting its strong domestic currency.

"We would be sacrificing a hard currency on the European altar without knowing what we would be getting in return," Mr Pöhl said.

He went on to argue that as long as member countries' monetary policies, and hence inflation rates, diverged as much as at present, exchange rates constituted an invaluable adjustment mechanism. In their absence, other facets of the economy would have to give, notably employment.

Ever increasing public transfer payments would become inescapable. The German monetary union provides a spectacular lesson in this respect, Mr Pöhl said, in a clear reference to the rapidly escalating budgetary burdens for Bonn of resuscitating the East German economy.

The central bank had proposed a more leisurely timetable for intra-German monetary union which was abruptly overridden by Bonn earlier this year.

**GE and Snecma to make military engine**

By Paul Bell and David White in Farnborough, England

**GENERAL ELECTRIC** of the US is extending its partnership with Snecma, the French state-owned aero-engine maker, into the military field.

The US company said at Farnborough air show yesterday that its third big military engine project would be discussed with Snecma, its long-established partner in Europe.

The two companies are studying the development of a 18,000-20,000lb thrust engine programme which would see the German group as the lead partner, according to Mr Jürgen Schrempp, chairman of Deutsche Aerospace, another Daimler-Benz subsidiary.

MTU has also become a partner in Pratt and Whitney's programme to develop a derivative of its PW4000 engine. Deutsche Aerospace seeks European links, Page 26; New aircraft orders, Page 9

## Army of refugees threatens to overwhelm Jordan authorities

By Hugh Carnegy in Ruweisah, near the Jordan-Iraq border

**SWELTERING** in the desert in miserable makeshift camps, a stranded army of refugees from Kuwait is alarmingly short of essential supplies.

About 60,000 are crammed into two camps just inside Jordan close to the border with Iraq. The impression yesterday was of a refugee flood that has almost overwhelmed the Jordanian authorities. International relief agencies were barely visible.

The chief of a French aid agency has called for an international effort to avert disaster for refugees.

"These are people who are hostages of the desert," Mr Xavier Emmanuel, president of Médecins Sans Frontières told a news conference in Jordan. "If the international community does not turn its attention to them it will create a catastrophe because still more are coming," he said.

A European Community official at the press conference said the EC had pledged \$12m in refugee aid to Jordan. The US says it is contributing aid worth \$1m.

"Please tell everyone we need help," appealed Dr Khaled Abu Halimeh. He is struggling with just four other doctors from the International Red Cross and the Jordanian Red Crescent to cope with the mounting medical needs of some 36,000 people packed into Shalalan, the larger of the two camps.

A visit to the camp - occa-

tionally by Indians, Bangladeshis and Pakistanis - illustrates the scale of the problem.

Shalalan lies about 186 miles from Amman across a bleak, stony landscape feared even by Bedouins because their camels cannot cross it.

There are a few tents provided by the Jordanians or relief organisations, but many makeshift shelters of blankets, table-cloths and headscarves against the choking dust and scorching sun. Some do not even have that, or sufficient blankets to fend off the nighttime cold.

Sanitation is virtually nonexistent. The closely-packed shelters are surrounded by rubbish. Water is trucked in to plastic tanks dug into the ground, but supplies are so limited people queue for up to seven hours to fill buckets.

Food is distributed in haphazardly by the Jordanians, leading to scuffles, according to refugees. The lucky ones get some flat bread, tomatoes and yoghurt once a day.

Heat stroke, stomach infections and dehydration are the main medical complaints - along with scorpion bites. "They are difficult to treat in these conditions," said Dr Khaled. "Really, I think it is a disaster. If we stay here in these conditions for very much time, we will have very many deaths here."

Refugees complain of being cheated by Iraqi transport companies. One group of 42 Indians said they had paid Iraqi dinars 3,300 (\$10,000) together on the understanding they would be taken to Amman. Instead they were dumped at the border and the driver made off with their food and many of their belongings.

**MARKETS**

Mr Lothar de Maizière, East German Prime Minister, presides over a country that within a decade could have one of the world's most modern infrastructures. At present, it has one of the worst.

Page 18

**STERLING**

## CRISIS IN THE GULF

## Restraint heads Helsinki agenda

Bush and Gorbachev must strike bargain, Anatole Kaletsky writes

WHEN Presidents Mikhail Gorbachev and George Bush meet in Helsinki next weekend, their main objective will be clear: to demonstrate to the world that they stand united in their broad strategy towards Iraq. To achieve this there will have to be rhetorical restraint on both sides.

Moscow cannot give full endorsement to the US military presence in the Gulf as long as some officials in Washington give the impression they are itching for full-scale warfare. The Kremlin does not believe this impasse reflects the true US position, but Mr Gorbachev will doubtless ask for threats to be toned down.

At first it appeared as if the ambiguity of Soviet rhetoric might have had two specific and even constructive purposes. First, there were genuine hopes at the top of the Soviet government that it might be able to influence Mr Saddam Hussein, traditionally its client, to see reason.

Secondly, Moscow was initially reluctant to back the use of force in support of UN sanctions because they were trying to achieve a long-standing foreign policy goal.

Ever since the beginning of perestroika President Gorbachev has had the ambition of elevating the status of the UN

as an arbitrator in international conflicts and ultimately as a world policeman. The US, by contrast, has traditionally been opposed to broadening the UN's peacekeeping role.

The Soviet rhetoric on the Gulf became more puzzling after the US conceded Mr Gorbachev's immediate objective – a role, albeit a minor and symbolic one for the UN Military Staff Committee. For a while the alarmist articles and speeches about the likelihood of a full-scale war in the Gulf disappeared from the Soviet debate. But then in the last week or so, there was an unexpected revival.

The culmination was the speech last Friday by General Vladimir Lobov, the commander-in-chief of the Warsaw Pact, warning that US activities in the Gulf could damage East-West talks on disarmament.

Why has the anti-American rhetoric proved so persistent? For the last 45 years, the entire training of Soviet diplomats and military men has been

built around one principle – that armed might of the US is the biggest threat to their country.

Then there is the role of Arab nationalism. For Soviet diplomats and military men to overcome their traditional pro-Arab bias is almost as hard as it would be for the US establishment to turn against Israel.

To take a more realistic example, consider Washington's difficulties in backing away from President Ferdinand Marcos in the Philippines or even in publicly endorsing the British expeditionary force against Argentina. This gives an idea of the psychological problem the Soviet Union has faced in the past month.

Finally, there is the importance of arms exports and international military contacts for the Soviet defence establishment. The links between the military industries and the defence forces themselves are far closer in the Soviet Union than in the West. Abandoning

Iran means losing the Soviet Union's biggest military customer outside Eastern Europe, as well as undermining the Soviet Union's reputation as a reliable supplier of arms and military advisers.

As the Warsaw Pact collapses and conventional disarmament talks start to achieve

success, Soviet generals have looked with envy at the unexpected boost their US counterparts have received as a result of the crisis. They have found it hard to resist the chance of stirring up nationalist paranoia about encirclement by the Americans.

To make the Helsinki sum-

## Britons in Kuwait set for drive to Baghdad

By Alison Smith and John Mason in London and Ralph Atkins in Jeddah

A ROAD convoy to take 500 British women and children from Kuwait to Baghdad in the hope of enabling them to return to the UK more quickly was expected to leave early this morning from Kuwait City.

The buses were being organised in Kuwait by the British community, although the Foreign Office last night said the British embassy in Kuwait had also been involved.

It said the idea behind the convoy was that it would be easier to be flown out from Baghdad than from Kuwait.

Mr Douglas Hurd, the Foreign Secretary, was said last night to be pleased that the convoy was being arranged.

However, the Foreign Office said the government would not be satisfied until everyone who wanted to leave, including men, was able to do so.

While acknowledging the risk that passengers in the con-

voy could themselves be taken hostage, Whitehall believes that there is no real prospect of the 600-1,000 women and children in Kuwait being given exit visas while they remain.

The situation in Baghdad itself, however, was described by the Foreign Office as extremely confused, with Britain still awaiting final confirmation of the Iraqi ban on western aircraft.

The information was still however, that women and children would be allowed to leave, a spokesman said.

Though dozens of roadblocks can be expected to delay a convoy's journey, the alternative prospect of a flight between Kuwait City and Baghdad carries its own complications, and seems to have been virtually ruled out already.

The confusion about Baghdad's policy on releasing detainees has contributed to mounting concern for the western hostages held in Kuwait and Iraq among their families and friends.

While the release of some 700 western and Japanese detainees on Sunday was obviously welcomed, it meant further disappointment for the relatives of those still detained.

The reports that Iraq will not allow any more western aircraft to pick up more women and children until restrictions on Iraqi Airways flights are lifted have lowered hopes of more early releases, according to Ms Joanna Copley, a co-ordinator with the British hostage families' support group.

Ms Copley remains critical of Mrs Thatcher's tough line that the holding of hostages should not prevent the taking of whatever action against Iraq is necessary. She insisted the support group was non-political and concerned only with the humanitarian aspects of the detainees' plight.

Meanwhile, reports reaching Baghdad about the state of Kuwait City suggest that the streets are nearly deserted. The garrison in the city is said to be light, and only a few foot patrols are among the small amount of traffic coping with the numerous roadblocks.

Shanty towns of Filipinos, Sri Lankans and Indians are appearing outside their respective embassies, but the lack of resources means that the embassy staff are unable to offer effective help with food, health and accommodation problems.

Refugees in Jordan who had recently left Kuwait said moving about Kuwait City was difficult because of the large number of Iraqi army checkpoints. "They have looted everything," one refugee said, although he added that most Iraqi soldiers did not maltreat people. He said Kuwaiti resistance was still evident in the city, but mainly confined to areas where indigenous Kuwaitis were concentrated.

Some of these areas were virtual no-go areas for the Iraqis, he said. "They don't dare enter. People run them down (with their cars) if they go in," he said.

## Refugees gather in their thousands on Iranian border

By Scheherazade Daneshku

THOUSANDS of refugees, fleeing from Iraq and Kuwait gathered along Iran's border with Turkey and Iraq yesterday. Tehran has been reported as saying it will allow up to 100,000 foreigners to cross through Iran to safety.

International relief co-ordination for Iran started yesterday with the dispatch by the United Nations Disaster Relief Organisation of a team from Tehran to the border regions to assess the situation. Financial assistance can then be sent to help the Iranian government with its relief effort.

Thousands of foreigners, mostly from the Indian subcontinent have already crossed into Iran. They have used their own means to get to Tehran where they are being put up by their hosts.

The largest group is Pakistani but there are also Filipinos and Sri Lankans. Exact figures were unavailable yesterday. The Pakistani embassy in London said that some 150,000 of its nationals were in Kuwait and Iraq at the time of the Iraqi invasion.

India estimates some 200,000 of its citizens in both countries, of which 10,000 have already left.

If all these nationals were to try to leave through Iran, a sizeable relief operation would be needed. Undro's headquarters in Geneva said the refugees from the Indian subcontinent had clogged the flow over the bridge.

An estimated 25,000 Bangladeshis were pressing down on Tehran, but a mere 500 had crossed so far, said one of their embassy officials in Ankara. This compares with about 15,000 Pakistanis.

The Turkish government, with some exceptions particularly for Europeans, has taken in refugees only with assured consular assistance, funds and transport to get them out. The impoverished Bangladeshi government was scraping funds together for an airlift of its nationals out of the southern Turkish city of Adana, with around 500 to 600 already stranded there, but with little success.

## NEWS IN BRIEF

## African countries lift petrol prices sharply

SOUTH Africa, Namibia, Ghana and Mozambique announced steep rises in the price of petrol and other fuels yesterday, reacting to the soaring cost of oil since Iraq's invasion of Kuwait a month ago. Reuters reports from Pretoria.

South African and Namibian motorists escaped with increases of about 9 per cent at the petrol pumps, but Ghana and Mozambique increased prices by up to 50 and 65 per cent respectively.

Pretoria's National Energy Council also announced that wholesale prices of diesel fuel would rise by about 7 to 9 per cent and of lighting paraffin by 16 to 18 per cent.

## Saudis boost jet fuel output

Saudi Arabia has more than doubled its production of a special jet fuel to help supply US fighter aircraft in the kingdom, Reuters reports from Ras Tanura, Saudi Arabia.

Mr Adnan Sharif, planning supervisor at the main Ras Tanura refinery, said yesterday its output of JP-4 was increased to 5,000 barrels per day in August from 2,000 in July.

## Japan turns to private sector

The Japanese government yesterday asked the country's private industry to help support the multinational forces facing Iraq by providing jeeps, car-carrying ships and other products and services, AP reports from Tokyo.

Mr Kubun Muto, Minister for International Trade and Industry, sought co-operation in a meeting with leaders of the car, steel, electronics, construction, machinery and plastics industries, a ministry official said.

## US praise for 'brave' Mubarak

Dozens of members of the US Congress yesterday met President Hosni Mubarak and praised Egypt's "brave and courageous" stand in sending troops to help protect Saudi Arabia from Iraq, AP reports from Alexandria.

The legislators indicated they would reward Cairo by pushing for increased financial aid and for cancellation of its \$8.7bn (£3.4bn) military debt to the US.

The Financial Times (Europe) Ltd is based in the Financial Times Europe Ltd, Frankfurt Branch, Gruenelstrasse 54, 6000 Frankfurt, Germany. Tel: 069-75980; Fax: 069-72267; Telex: 416193 represented by E. Hugo, Frankfurt/Main, and, as managing director, the Board of Directors, R.A.F. McClellan, G.T.S. Damant, G. Miller, D.E.P. Palmer, London, Printer: Frankfurter Sonderdruckerei, Giebhardt, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times Europe Ltd, One Southwark Bridge, London SE1 9HL, The Financial Times Ltd, London.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial Times Europe Ltd, Financial director: B. Hughes, 149 Rue de Rivoli, Paris, France, Tel: 01-42970621; Fax: 01-42970629. Editor: Sir Geoffrey Owen. Printer: SA Nove Eclair, 1521 Rue de Caire, 91100 Rueil-Malmaison, France. ISSN: 0898-2753. Commission Paritaire: N° 670823.

Financial Times (Scandinavia) Oy, Gade 44, DK-1100 Copenhagen K, Denmark. Telephone (31) 34 44 41. Fax: (31) 935335.

as well as the US, to demonstrate to the world that they stand united in their broad strategy towards Iraq. To achieve this there will have to be rhetorical restraint on both sides.

These are expected to press Mr Gorbachev to use his influence to urge Iraq to withdraw from Kuwait.

Yet doubt remains in Washington about the degree of influence which the Soviets can exert over President Saddam Hussein, despite Moscow's long-standing military ties with Iraq.

Ten days ago, Mr Saddam brushed aside a sternly worded warning from Mr Gorbachev about the consequences of defying the United Nations resolution ordering him to pull out of Kuwait. The Soviets subsequently backed a UN resolution supporting the use of force to enforce the economic embargo.

The snap summit in Helsinki continues this collective approach, with most observers in the US describing it as a way to demonstrate east-west unity as the US military build-up continues and UN sanctions take their toll on Baghdad.

But Mr Bush may be looking for a little more than a symbol-laden photo-opportunity. US officials note that Moscow, as the biggest weapons supplier to Iraq, has far better communications lines to Mr Saddam than Washington.

Defence agreements remain intact between the two former allies, offering further leverage over Baghdad.

In short, the Soviets are well placed to deliver Mr Bush's message to Mr Saddam: forget any hopes of playing off the superpowers, you have no option but to withdraw from

Kuwait. Mr Bush may decide to ask Mr Gorbachev to reinforce the message by ordering the withdrawal of all military advisers from Iraq.

To date, the Soviets have admitted to having only 193 advisers there; but US intelligence agencies estimate the total to be between 1,000 and 2,000. Some are believed to be working at a tank factory; others may be involved in electronic jamming of US surveillance airplanes.

Mr Sam Nunn, Democratic chairman of the Senate armed services

committee, said a withdrawal of Soviet advisers would send "a strong message to Saddam Hussein".

How far to push the Soviet leadership into leaning on Iraq is a dilemma for Mr Bush. Kremlin leaders have registered some of the doubts which the Soviet military and other middle-ranking officials have raised about the US military build-up.

The longer the Iraqis delay in withdrawing their forces from Kuwait, the higher the risks of a conflict.

Though dozens of roadblocks can be expected to delay a convoy's journey, the alternative prospect of a flight between Kuwait City and Baghdad carries its own complications, and seems to have been virtually ruled out already.

The confusion about Baghdad's policy on releasing detainees has contributed to mounting concern for the western hostages held in Kuwait and Iraq among their families and friends.

While the release of some 700 western and Japanese detainees on Sunday was obviously welcomed, it meant further disappointment for the relatives of those still detained.

The reports that Iraq will not allow any more western aircraft to pick up more women and children until restrictions on Iraqi Airways flights are lifted have lowered hopes of more early releases, according to Ms Joanna Copley, a co-ordinator with the British hostage families' support group.

Ms Copley remains critical of Mrs Thatcher's tough line that the holding of hostages should not prevent the taking of whatever action against Iraq is necessary. She insisted the support group was non-political and concerned only with the humanitarian aspects of the detainees' plight.

Meanwhile, reports reaching Baghdad about the state of Kuwait City suggest that the streets are nearly deserted. The garrison in the city is said to be light, and only a few foot patrols are among the small amount of traffic coping with the numerous roadblocks.

Shanty towns of Filipinos, Sri Lankans and Indians are appearing outside their respective embassies, but the lack of resources means that the embassy staff are unable to offer effective help with food, health and accommodation problems.

Refugees in Jordan who had recently left Kuwait said moving about Kuwait City was difficult because of the large number of Iraqi army checkpoints. "They have looted everything," one refugee said, although he added that most Iraqi soldiers did not maltreat people. He said Kuwaiti resistance was still evident in the city, but mainly confined to areas where indigenous Kuwaitis were concentrated.

Some of these areas were virtual no-go areas for the Iraqis, he said. "They don't dare enter. People run them down (with their cars) if they go in," he said.

A camp in the 70km No Man's Land between Iraq and Jordan where more than 50,000 mostly Asian refugees wait to cross into Jordan

Western escapers are reported on the road, but none appears at the Turkish crossing

Waiting at the border for the refugees

By Jim Boden, Habur border gate, south-east Turkey

A large group of Canadian women and children failed to materialise on the bridge on Sunday night. A Canadian DC-9 aircraft was waiting at Ankara yesterday to fly them home, although other reports placed them in Baghdad holding for seats in the aircraft.

Another party of about 100 West German women and children crossed to Basra in Iraq from Kuwait yesterday, heading for Baghdad. If there was no flight out there, they might opt instead for Habur, said consular officials. In Ankara, the US and UK embassies were not expecting any of their nationals through the crossing.

On the Iraqi side of the border, a queue of about 7,000 refugees cars still stretched 10 miles back to the town of Zahra.

Fears were mounting of potential epidemics because of the fifth collecting in the blazing heat around the traffic jam, and the crush of people outside the Iraqi border compound.

Food and medicine had been rationed by the Iraqi authorities. A woman had died with her still-born baby, and a man was killed by a heart attack after being refused medicine by Iraqi officials, refugees said.

But in the afternoon, the dusty Turkish customs area was strangely empty, partly because the Pakistani repatriation flight was running smoothly – and partly because a Bangladeshi operation was not. A throng of several thousand Bangladeshi

had clogged the flow over the bridge.

An estimated 25,000 Bangladeshis were pressing down on Tehran, but a mere 500 had crossed so far, said one of their embassy officials in Ankara. This compares with about 15,000 Pakistanis.

The Turkish government, with some exceptions particularly for Europeans, has taken in refugees only with assured consular assistance, funds and transport to get them out. The impoverished Bangladeshi government was scraping funds together for an airlift of its nationals out of the southern Turkish city of Adana, with around 500 to 600 already stranded there, but with little success.

If all these nationals were to try to leave through Iran, a sizeable relief operation would be needed. Undro's headquarters in Geneva said the refugees from the Indian subcontinent had clogged the flow over the bridge.

An estimated 25,000 Bangladeshis were pressing down on Tehran, but a mere 500 had crossed so far, said one of their embassy officials in Ankara. This compares with about 15,000 Pakistanis.

The Turkish government, with some exceptions particularly for Europeans, has taken in refugees only with assured consular assistance, funds and transport to get them out. The impoverished Bangladeshi government was scraping funds together for an airlift of its nationals out of the southern Turkish city of Adana, with around 500 to 600 already stranded there, but with little success.

If all these nationals were to try to leave through Iran, a sizeable relief operation would be needed. Undro's headquarters in Geneva said the refugees from the Indian subcontinent had clogged the flow over the bridge.

An estimated 25,000 Bangladeshis were pressing down on Tehran, but a mere 5

## Oil prices rise despite plans to boost output

By Steven Butler

OIL prices rose sharply yesterday as hope for a peaceful end to the Gulf conflict receded.

North Sea Brent crude oil rose by \$2.50 a barrel in spite of prospects for sharply higher oil production from some members of the Organisation of Petroleum Exporting Countries. The Brent crude oil October futures closed at \$29.10 on the International Petroleum Exchange in London.

Saudi Arabia was reported to be lifting production above 7.5m barrels a day for the month, and was prepared to sustain production above 8m b/d for several months in the fourth quarter. Nigeria yesterday pledged to lift production by 250,000 b/d, and both Venezuela and the United Arab Emirates were planning sharply higher production.

The increases promise to compensate in terms of volume for nearly all the 4.5m b/d of Iraqi and Kuwaiti crude oil supply which has been cut off by the crisis.

There was continuing scepticism among analysts, however, that Saudi Arabia would in fact be able to sustain production at these levels. Most had previously assumed that Saudi Arabia would be unable to produce for an extended period at much above 7m b/d.

The crude oil that will come to market to replace Iraqi and

Kuwaiti supplies also will be chemically heavier and will yield lower quantities of light refined products, such as petrol or jet fuel. As a result the price of a light marker crude, such as North Sea Brent oil, ought to rise in relation to the heavier crudes.

The Paris-based International Energy Agency said on Friday that oil markets would probably be well supplied with crude oil in September and October, although it warned supplies could tighten in winter.

The IEA decided against any immediate steps aimed at restraining demand or releasing stocks from reserves held by member countries.

The apparent lack of progress toward a negotiated end to the crisis left open the prospect of either an extended cut in Iraqi and Kuwaiti supplies or a military clash that could severely damage Saudi oil production and export facilities. Saudi oil installations are within range of Iraqi missile and cannon fire.

Some analysts have predicted that oil prices could rise to \$40 or \$50 a barrel at the first sign of an outbreak of hostilities in the area. The IEA appeared to rule out the possibility of using stocks controlled by member governments to dampen a speculative rise in prices in the absence of a physical shortage of oil.

Hurd welcomes line on UN resolutions

## Yemen hoping for Arab solution

By Ralph Atkins in Jeddah

YEMEN yesterday spoiled efforts by Mr Douglas Hurd, the British Foreign Secretary, to reinforce the international coalition backing sanctions as the most effective way of forcing Saddam Hussein from Kuwait.

Mr Hurd, in Yemen as part of a six-day tour of the Gulf, found its government prepared to support UN resolutions against Iraq. But it made clear its belief that the confrontation should be solved by Arab states, preferably without foreign troops in the region, and that it considered itself to have a role as a mediator.

Yemen's defiance, although expected, contrasted with the warmer welcome Mr Hurd received in Qatar, United Arab Emirates, and Oman. Mr Hurd, the first western minister to visit the Yemen since the Iraqi invasion, is seeking to strengthen the economic grip on Iraq. He later left for Saudi Arabia, where he is expected to meet King Fahd and the exiled Kuwaiti government.

The Foreign Secretary was not surprised at Yemen's reaction but welcomed its commitment to upholding the UN resolutions. Britain is likely to keep pressing on Yemen its line - dangling the possibility of financial aid as an inducement. "So far, so good," Mr Hurd said after his meetings.

Yemen, which has a population of 12.5m, and which was unified only in May, denied accusations of sanctions-breaking, admitting only that the Iraqi oil tanker *Ain Zalat* had partly unloaded in Aden before the UN resolutions were implemented. It denied vehemently that Iraqi Air Force aircraft

were based in the country. The country has many links with Iraq including, in the past, taking military advice. It also has a large Palestinian population. Yemen, a member of the UN Security Council, abstained on votes demanding the withdrawal of Iraqi troops from Kuwait and those enforcing sanctions.

Relations with Britain were soured when Yemen demanded that Mr Doug Gordon, Consul General in Aden, should leave because of "activities incompatible with his diplomatic status". This was later withdrawn but almost certainly indicates wider diplomatic disquiet between the two countries.

After lively exchanges in private with the foreign secretary, Lt Gen Ali Abdullah Salih, chairman of the Yemeni presidential council, told reporters that Yemen was adhering to the UN resolutions with the exception of sanctions on food, on which it had "reservations".

Earlier, Mr Haider Abu Bakr al Attaf, Prime Minister, said the UN resolutions had been adopted in such a hurry that his country had had to abstain several times.

"The opportunity should have been given to Arab countries to solve the crisis, considering that the problem is an Arab one," he said. However, Yemen recognised its responsibilities as a member of the world community and would adhere to the resolutions.

The Prime Minister refused to explicitly condemn President Saddam Hussein's invasion of Kuwait, saying only: "Yemen does not adhere to the use of force in solving problems."

Düsseldorf, August 30, 1990

### NOTICE

BONG MINING COMPANY ("BMC") announced today that it had completed the evacuation of its expatriate employees from Bong Town, Liberia, in light of the civil war conditions prevailing in Liberia. BMC stated that it had ceased mining, processing and shipping operations on June 6, 1990, and on July 10, 1990, it had notified the Government of Liberia that force majeure conditions prevailed under the Mining Concession Agreement between BMC and the Government. BMC has similarly notified employees, suppliers, contract parties and other interested persons of the declaration of force majeure in light of the Liberia civil war.

BMC has instructed a number of Liberian employees to attempt to preserve plant and equipment and to provide electric and water supplies and medical services within Bong Town in the interests of the people of Liberia.

BMC, which is a joint venture among the Government of Liberia, Exploration and Bergbau GmbH, representing German steel makers, and the Italian Finsider Group has operated an iron ore mine in Liberia since 1962.

## CRISIS IN THE GULF

By Tony Walker in Cairo and Paul Abrahams in London

## Closing the loophole in the air

By Tony Walker in Cairo and Paul Abrahams in London

NOT since the blockade of Berlin in 1948 by the Soviet Union has the notion of an old-fashioned siege come so sharply into focus. The campaign to isolate Iraq gathers momentum by the day, but one glaring loophole remains and it is difficult to see how it might be blocked short of all-out war in the air.

Comments at the weekend by Mr Douglas Hurd, Britain's Foreign Secretary, to the effect that an air blockade might be required to seal Iraq more completely from the outside world indicated concern in the west about the Iraqi ability to circumvent a trade embargo by using its substantial fleet of military and commercial cargo aircraft.

Mr Hurd told reporters travelling with him in the Gulf that consideration was being given to imposing an air blockade, but he said that any action of this nature would require UN Security Council authorisation. Interference with air traffic is a dangerous game, and one that the Security Council would embrace with reluctance.

### Overflight rights

The Foreign Secretary hinted at the first line of attack when he said that the west was "looking at the countries over whose territories such sanctions-busting aircraft would have to fly". The implication here was clear: pressure would be applied to states in the region to deny overflight rights to aircraft bound for Iraq.

This week Cyprus, which had almost certainly been leaned on, quietly let it be known that Libyan aircraft would not be permitted to use Cypriot airspace on their way to Iraq. Libya is one among three or four of Iraq's Arab friends co-operating in attempts to circumvent the tough UN-mandated trade embargo.

Libya was reported last week to have sent six flights to Iraq carrying food, arms and chemicals. Libyan leader Colonel Muammar Gaddafi said at the weekend his country would not enforce a ban on food shipments to Iran.

"It is not possible for us to participate in an action designed to starve people and children in Iraq," he said. Maghreb foreign ministers meeting in Algiers expressed similar views. Over the weekend India said it planned to send Kuwait 10,000 tons of food and medicines.

Mr Don Kerr, an air defence expert at the International Institute for Strategic Studies in London, said he could not think of any parallels to steps being proposed by Mr Hurd, except in time of war. It would be difficult for the west to stop flights into and out of Iraq.

He said he hoped that the UN would not try to impose such a blockade because it was almost certainly doomed to failure. There was little that countries seeking to impose an air blockade could do to stop sanctions-busting aircraft short of shooting them down. "If this clearly would go far beyond, and I measure that the UN might be prepared to approve."

Mr Kerr doubted, however, that, given Iraq's huge appetite for imported foodstuffs, it had the carrying capacity to make much of a dent in requirements.

Admittedly, Iraqi Airways has three Boeing 747-300C convertible passenger/cargo jets which can carry as much as 250,000lb of cargo. Baghdad might also use some of the 15 Kuwaiti civil aircraft captured during the invasion. Also available are the Soviet military transports of the Iraqi air force.

However, the scale of a significant aircraft would be beyond their capabilities.

Although Iraqi Airways increased the vol-

## Baghdad Scud-B missiles 'in Sudan'

IRAQ has installed Scud-B missiles and deployed about 7,000 troops along the east coast of Sudan. Sudanese officers serving in the Gulf said yesterday, Reuter reports from Abu Dhabi, that Iraq had sent a brigade to Sudan last year to help the government fight rebels in the south, they added.

"A few days before the invasion of Kuwait, two more brigades were sent. I think there are at least 7,000 soldiers there," one Sudanese officer said.

He had obtained the information "from senior army officers in Sudan opposed to the military regime of General Omar Hassan al-Bashir."

The United Arab Emirates newspaper *al-Fajr* said last week that Iraq had deployed 14 Scud-B missiles along Sudan's eastern seaboard facing Saudi Arabia.

The Sudanese officers said Iraq had boosted military co-operation and supplied large quantities of weapons to Sudan before the invasion of Kuwait on August 2.

The Sudanese regime has adopted a generally sympathetic stance towards Iraq and has criticised the US military build-up in the Gulf.

# WE ARE TARGETING OUR STRENGTHS TOWARDS THE CONSUMER.

Today's SCA is a far step from a traditional forestry company. We would be better described as an engineering company, developing the innumerable opportunities inherent in wood fibre to the benefit of consumers throughout Europe. That is why today's SCA is not just a pulp and paper company. We are integrating all steps of the production process, all the way to the consumer.

This integration gives us three vital advantages: 1) We are less vulnerable to the hazards of fluctuating markets for semi-finished products. 2) We add more value to our product and enjoy higher and more stable profitability. 3) We get closer to the consumer.

In Europe, our home market, the competition is getting tougher. At the same time, new opportunities emerge. A large,

coherent market is being created, favouring large-scale producers. We benefit from acquisitions as well as from self-generated growth. Reedpack is our latest significant addition. Almost two-thirds of our sales now consist of converted and consumer-oriented products.

The market is eager for new and better products. Four areas - healthcare, hygiene, distribution and information - are growing fast, and we through them.

We are active in these markets through three business areas. They are our spearheads into the 1990s: Hygiene - Mölnlycke, Packaging and Graphic Paper.

Our renewable resources are cultivated and put to use by our business areas Forest & Timber and Energy - BÅKAB.



SCA

If you want to know more about SCA and our business strategy, order your copy of our 1989 annual report by calling +46-60193000.



**In London, the traffic's not the only thing that can get into a jam. Cellular phone lines can too.**

**At Cellnet, though, we've eased the congestion.**

**Recently, we've increased our capacity inside the M25 by 200%. So you're more likely to get through the first time you dial.**

**And the capital's not the only place where we're providing a capital service.**

**With our continued investment, we're curing hang-ups all over the country.**

**We've installed more lines where you do more business.**

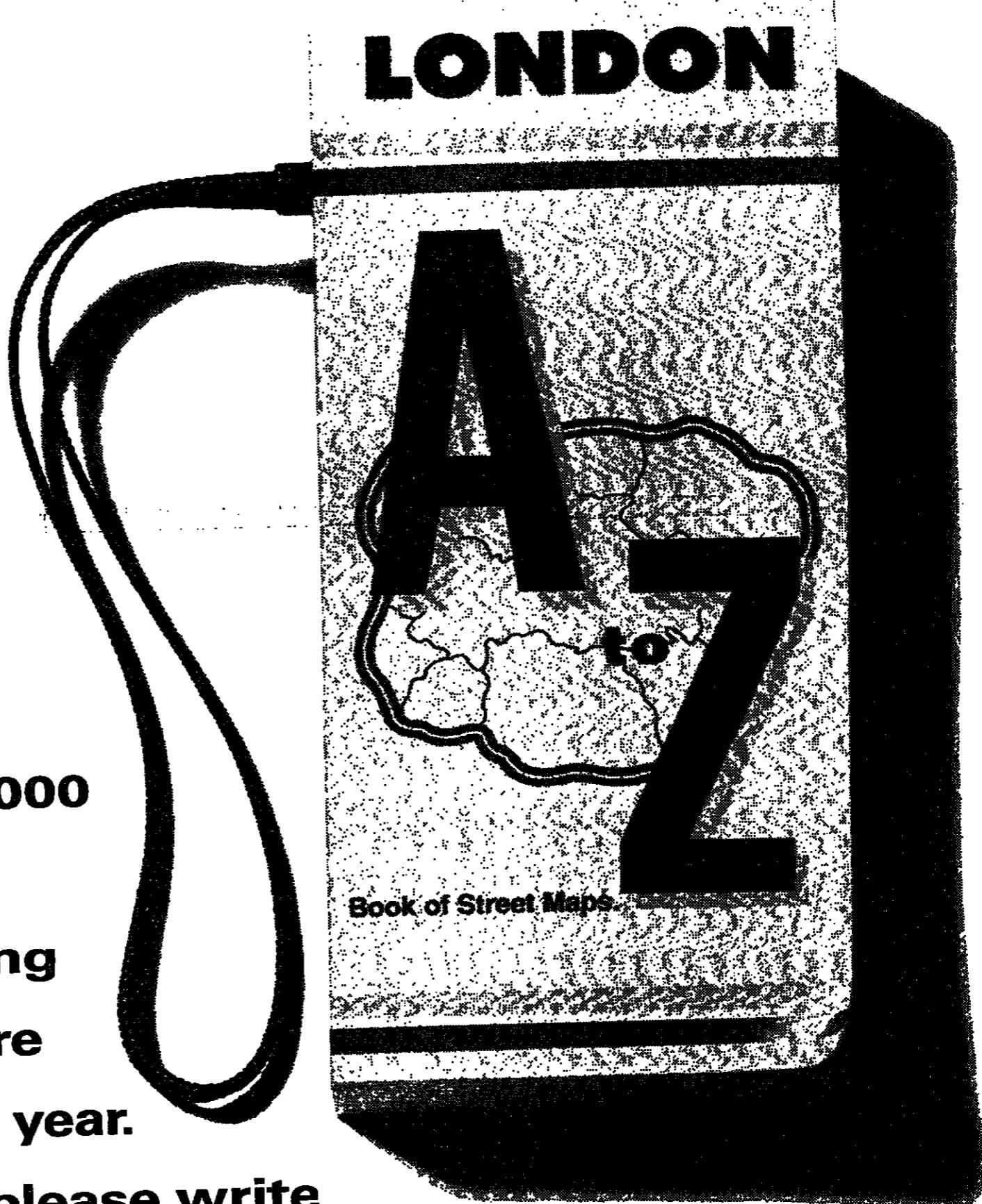
**In fact, we're investing £4,000,000 every single week.**

**Not only that, despite doubling our capacity since January, we're planning to treble it by March next year.**

**If you'd like more information, please write to Cellnet, No.1, Brunel Way, Slough, SL1 1XL, or phone free on 0800 444 204.**

**Wherever you are in the UK, when you're putting your business on the line, make sure it's with the network with the most available lines.**

**In fact, make sure it's with the biggest cellular network in the UK. Cellnet.**



**With Cellnet you're busy, not the phone.**

**EUROFORUM BELGIUM ORGANISES  
THE FOLLOWING CONFERENCES IN  
SEPTEMBER 1990:**

In Dutch:  
24/25/90 : Wegwijs in de financiële gegevens van een onderneming  
26/9 : Leasing; de actualiteit op de voet gevolgd  
18/9 : Elektronisch bankieren  
20/9 : De succesvolle directiesecretaresse

In French:  
19/9 : Le Contrôle de l'impôt  
20-21/9 : La consolidation des comptes annuels  
18/9 : Le financement d'acquisitions d'entreprises  
20/9 : Le Licenciement

(Information : Tel 03/226.21.80 Fax 03/226.21.75)

**TODAY'S  
OPPORTUNITIES  
ARE TOMORROW'S  
APPOINTMENTS.**

See the Top Opportunities page  
in Friday's FT.

**TOP OPPORTUNITIES**  
Director  
Finance

**This is the key to the  
most successful  
sports car of all time.**

It is the ignition key for  
the 1962 Ferrari  
250 GTO with chassis  
no. 3705 GTO, one  
of the cars which estab-  
lished the Ferrari saga.  
No other model, and  
no other make, has won  
more prizes than this  
legendary sports coupe  
from Maranello.

**This is the key  
to the world's finest  
banking services.**

Top financial executives are trained to perceive the subtle yet often critical distinctions that characterize international banking services. Many of them turn to Swiss Bank Corporation because no other Swiss bank has more international experience or a more extensive worldwide network. As members of the major stock exchanges from New York to Tokyo, we keep our clients informed on relevant market developments as they occur. This global presence is combined with the local competence of our offices in 37 countries around the world. Using advanced communications and information management systems, SBC's specialists are qualified to handle even the most complex financial projects in any principal market. They work for a bank with over 100 years of experience, an exceptionally solid capital base and a consistent AAA rating from the world's major agencies. Isn't this the bank that should be working for you?



**Swiss Bank Corporation**  
Schweizerischer Bankverein  
Société de Banque Suisse

The key Swiss bank

GAK

General Management in CH-4002 Basel, Aeschenplatz 6, and in CH-8022 Zurich, Paradeplatz 6. Worldwide network: Amsterdam, Atlanta, Bahrain, Beijing, Bogotá, Bombay (Adviser), Buenos Aires, Cairo, Colabor (Adviser), Calgary, Caracas, Chicago, Dallas, Dublin, Edinburgh, Frankfurt, Grand Cayman, Guayaquil (Adviser), Hong Kong, Houston, Johannesburg, Lima, London, Los Angeles, Luxembourg, Madrid, Melbourne, Mexico, Miami, Milan, Monte Carlo, Montevideo, Montreal, Munich, Nassau, New York, Osaka, Panamá, Paris, Rio de Janeiro, San Francisco, São Paulo, Seoul, Singapore, St. Heller/Jersey, Stuttgart, Sydney, Taipei, Tehran, Tokyo, Toronto, Vancouver.

**INTERNATIONAL NEWS**

**Meeting of Koreas may be a turning point**

John Riddings considers the implications of talks after 45 years of hostility and mistrust

**N**INE black sedans and three coaches are due this morning to leave Peace House at the Korean border village of Panmunjom and make their way southwards to Seoul. The unusual convoy will contain Mr Yun Byung Muk, the North Korean prime minister, 33 North Korean officials and 50 journalists. Never before has such a senior delegation crossed the highly-militarised border which divides the two Koreas and which has remained one of the iciest areas of cold war tension since the 1950-53 civil war.

There is still room for hiccoughs. Proposed contacts between North and South Koreans have often founders on last minute, seemingly trivial details. In August, a team of North Koreans planning to visit Seoul to discuss arrangements for a joint peace rally refused to venture further south than Panmunjom because of disputes concerning the venue for the meeting and the means of transport there.

But today's crossing and the four-day visit by the North Korean delegation seems set to go ahead as planned.

Two rounds of prime ministerial level talks will be held, together with several official banquets and visits and a meeting between Mr Yun and South Korea's President Roh Tae Woo.

The meeting is significant in itself. Official contacts between the two countries have been sporadic and largely fruitless and there have been few meetings of substance since Red Cross talks, parliamentary contacts and economic co-operation negotiations were ended in 1986 because of Pyongyang's opposition to joint US-South Korean military manoeuvres.

Moreover, the meeting means that North Korea is giving effective recognition to the government in the south which it has traditionally condemned as being merely a puppet of the US.

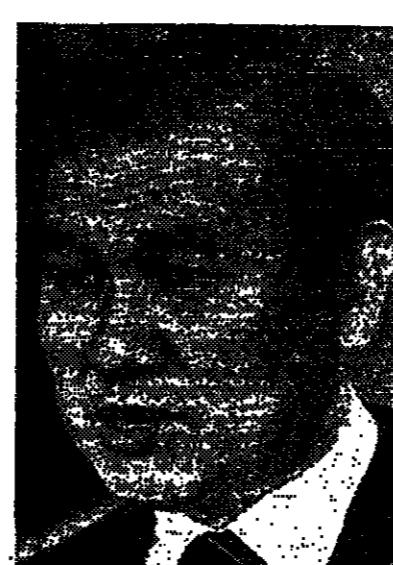
"We attach a great deal of importance to the meeting," says Mr Lee Jong Bum, Seoul's assistant foreign minister for political affairs. "We hope it will be a turning point for North and South Korea."

The agenda for the meetings will include the reduction of tension on the peninsula, arms control, the promotion of travel, economic and other exchanges between the two countries and their differing views on how they should pursue membership of the United Nations.

But despite the unprecedented nature of the visit, analysts and diplomats are sceptical about the prospects for breakthroughs. "I don't think North Korea will go beyond reiterating its existing positions on arms control," says Mr



**Kim Il Sung:**  
little incentive for change



**Roh Tae Woo:**  
foreign policy coup

the second series of prime ministers' meetings to be held in Pyongyang in October.

The 45 year legacy of hostility and mistrust between the two countries and the lack of progress in previous contacts also suggests that progress will be slow.

Recent attempts at contact, in particular the failed proposals for cross border travel to commemorate the anniversary of independence from Japan on August 15, provide little encouragement and even seemed likely to doom the plans for the meetings.

Nonetheless, the mere fact that the

parallels between German reunification - in particular the rapid pace of that movement - and the prospects for change in North Korea are tempting, but misleading. The situation between North and South Korea, which fought a bloody war and remain almost completely isolated, is very different from the German scenario.

meeting is happening does reflect important changes. In particular, the visit by the North Korean delegation reflects pressure from the Soviet Union, Pyongyang's principal economic partner, which is trying to extricate itself from costly Cold War strategic interests while developing trade and investment relations with prosperous economies such as South Korea.

"I think the decisive element was probably that Mr Shevardnadze, the



Soviet foreign minister, is visiting Pyongyang this week," says Professor Han. "This made it very difficult for North Korea to back down from the meeting."

For Mr Roh the prime ministerial level talks represent another foreign policy coup to offset his domestic political problems. He can argue that his policy of Nordpolitik - the establishment of relations with socialist bloc states with the aim of pressuring Pyongyang into dialogue and easing tension on the peninsula - is paying dividends.

At the same time, Seoul's flexibility in agreeing to North Korean conditions suggests a greater confidence in dealing with Pyongyang, partly based on the tide of openness and reform which has swept across communist countries.

Parallels between such events - in particular the rapid pace of German reunification - and the prospects for change in North Korea are tempting, but misleading. The situation between North and South Korea, which fought a bloody war and remain almost completely isolated, is very different from the German scenario.

Moreover, President Kim Il Sung would seem to have little incentive in changing a system which provides such effective control and on which his legitimacy is entirely based.

The visit of his prime minister across a border closed even to mail and telephones is significant," says one western diplomat, "but it is too early to talk of any substantial shift on the Korean peninsula."

**Contacts  
between  
Seoul and  
Pyongyang**

1945: At the end of the Second World War, Korea was divided along the 38th parallel with Soviet administration in the north and US administration in the south.

1950-53: Korean war.

1972: July 4 - South-North Joint Communique, defining principles of reunification and establishing a south-north co-ordinating committee, announced in Seoul and Pyongyang simultaneously.

1973: July - Seven sets of Red Cross negotiations held in Seoul and Pyongyang; August - North Korea suspends inter-Korean dialogue.

1984: April - First round of talks on forming single Korean teams to attend Asian games in 1986 and Seoul Olympics in 1988; September - North Korea sends relief goods to South Korea to aid flood victims; November - Economic talks open at Panmunjom.

1985: May-August - Red Cross conferences in Seoul and Pyongyang; September - South and North Korea exchange visits by visiting groups and folk art troupes after 40 years of division; October - Sports officials from both Koreas open talks in Switzerland; December - Red Cross conference in Seoul.

1986: January - North Korea suspends contacts following South Korea's refusal to cancel military exercises with US.

1988: August - First round of preliminary talks held at Panmunjom to arrange parliamentary talks.

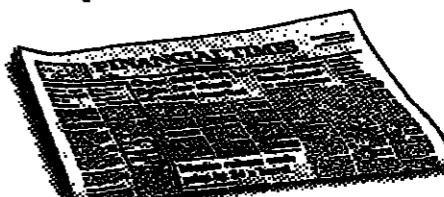
1989: February - First round of preliminary talks held at Panmunjom to arrange meeting between prime ministers.

1990: July - North Korea announces it will unilaterally open the northern part of the truce village of Panmunjom; July 20 - South Korean President Roh Tae Woo proposes opening the border for five days in August to celebrate national liberation day; July 26 - Eighth preliminary meeting for high level talks decides that prime ministers will meet in Seoul in September and in Pyongyang in October.

**12 issues free when  
you first subscribe to the  
Financial Times**

When you take out your first subscription to the FT, we'll send you 12 issues free. For further information and details of subscription rates, complete the coupon and return it to:

**Gill Hart**  
Financial Times (Europe) Ltd.  
Guilletstrasse 54  
D-6000 Frankfurt am Main 1  
West Germany  
Tel: (069) 7598-101



Please send me details about Financial Times subscriptions

Name \_\_\_\_\_

Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Tel \_\_\_\_\_

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

**THIS YEAR,  
THE SMART MONEY IS  
IN LEATHER.**

The smarter investor buys from the FT Collection - wallets, diaries and other luxury business accessories available by post.

Our new brochure is packed with products designed to enhance personal management - their elegance and practicality combine to make day-to-day planning simpler and more efficient.

Every item shows our commitment to providing quality and value in the finest traditions of English craftsmanship. Whatever you choose, the materials used are the very best - superior leather, lavish gilt, water marked FT-pink moiré silk. We also offer a comprehensive business gift service.

For full details on substantial discounts, publicity pages, gold blocking of company logos and more, ring us today.

For your FREE FT Collection brochure call us, fill in the coupon below or send us your business card.

To: FT Collection, FT Business Information Ltd., 50-64 Broadway, London SW1H 0DB.  
Tel: 071-799 2002. Fax: 071-799 2268. Telex: 927 282 FINTIM G.

701561

Please send me the free FT Collection brochure

Please send me details of your business gift service

Name \_\_\_\_\_ Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_ Telephone \_\_\_\_\_



FT Business Information Ltd. Registered Office: Number One, Southwark Bridge, London SE1 9HL.  
Registered in England No. 980896.

## WORLD TRADE NEWS

## Gatt countries urged to take long-term view

By William Duffforce in Geneva



MR ARTHUR Dunkel, Director-General of the General Agreement on Tariffs and Trade (Gatt), yesterday urged governments to take a long-term view of their interests as well as seeking short-term advantages in the Uruguay Round trade talks.

In a foreword to *Gatt Activities* 1990\*, Mr. Dunkel noted a deep sense of concern that the Round, which is due to end in Brussels in December, was behind schedule. Many of the reports from negotiating groups to the trade negotiations committee at the end of July had represented only a compendium of (conflicting) national positions, Mr. Dunkel said.

Little, if any, progress was made last week when crucial talks on farm trade reform and services resumed.

One minor development was the tabling of a paper by the Gatt secretariat, setting out ideas for a safeguard mechanism to protect countries against sudden surges in imports while they reduced their current farm supports.

The next staging post in the farm talks is October 1, when governments have to submit full details of their current assistance to agriculture. Mr. Dunkel comments in his foreword to *Gatt Activities* on the growing number of developing countries willing to pay a high price in terms of commitments to free trade, in order to join Gatt. Bolivia, Costa Rica, Tunisia and Venezuela have just, or are about, to become members. Countries which had had the

vision to accept political and economic reform should be able to rely on the support of governments participating in the trade liberalising Uruguay Round, Mr. Dunkel said.

It would be a severe setback if countries which had gained so much from the Gatt system over the past 40 years failed it at this critical juncture.

*Gatt Activities* outlines the world trade organisation's work during 1989 and the early part of 1990, including some important decisions in trade disputes.

\*Available in English, and shortly in French and Spanish, from the Gatt Secretariat, 154 rue de lausanne, 1211 Geneva 21. Price SF20.

## Leipzig fair fights for survival as unity beckons

LEIPZIG's twice yearly International Trade Fair, a window for east-west commerce throughout the cold war, is fighting for survival, Benter reports from Leipzig.

A month from now Germany will be unified and cities like Hanover and Frankfurt stage bigger and better exhibitions each year, supported by far more infrastructure to cater for visitors.

Orientalising yourself to eastern Europe is not enough for an international fair, Mr. Franz Schoser, head of West Germany's Association of Chambers of Commerce, said yesterday.

But Mr. Siegfried Fischer, the Leipzig Fair's director-general, said he still saw a role for his city's fair as a window for western goods and a gateway to eastern Europe.

Critics argue that East Germans no longer need the fair to

see goods which, since the demise last year of the hard-line Communist government, they can now buy locally.

Leipzig has traditionally staged two fairs a year - one in the spring for heavy industry and one in the autumn for consumer goods.

This year's autumn fair, which began on Sunday and runs all week, is a subdued affair with smaller crowds.

Mr. Hans-Dieter Manegold, head of Leipzig's Chamber of Commerce, estimated that far fewer than 300,000 visitors (last year's attendance) would make the journey this year.

The fair's role as an east-west trade forum is also suffering because of economic problems in East Germany and eastern Europe.

Mr. Helmut Haussmann, West Germany's Economics Minister, said the fair needed a new concept to survive.

## LABELLING RULE MAY BE RELAXED

## HK watchmakers on brink of export spurt

HONG KONG watchmakers believe they may be on the cusp of a sizeable export spurt, thanks to the anticipated easing of a local labelling rule, AP-DJ Reports from Hong Kong.

The development would permit Hong Kong manufacturers to stamp such designations as "Swiss" or "Japan" on the faces of locally-assembled watches whose movements originated in those places.

The change is expected early next year in the government's code covering point-of-origin designations, which may boost foreign watch sales some 30 to 40 per cent, according to leaders of the local industry. Hong Kong made roughly two-fifths of the 250m timepieces sold last year, they said.

Producers from Japan and Taiwan are likely to shift some operations to the colony, where their major parts suppliers are located, once the looser rules are implemented, they claim. And local makers should find new market niches opening to them.

The new labelling rule is considered an important easing in the current stringent guidelines which apply to Hong Kong's 1,300 watchmaking companies. They require that if an origin label is prominently used, it must reflect where the final assembly work was done. Consequently, even if a watch's key parts came from Switzerland, the final product could not bear the European label if the labour-intensive final packaging work was done by a local company either.

Industry executives say origin labelling is a critical marketing tool in a business where the difference between a watch and a timepiece, a fashion accessory and a personal statement, is often a matter of perception.

Mr. Bob Chong, president of the Hong Kong Watch Manufacturers' Association, and others have battled for looser labelling rules since the

## Algeria to expand gas pipeline

ALGERIA has decided to move ahead with plans to expand a pipeline which carries its natural gas exports across the Mediterranean to Italy, the Nicosia-based oil industry survey reported yesterday. AP-DJ reports from Manama, Bahrain.

MEES said negotiations were taking place on the exact size of the increase in capacity, and a decision is expected before the end of 1990.

The expansion is part of an effort by Algeria to boost its natural gas exports.

MEES said Algeria might increase the capacity of the so-called TransMed pipeline by around 10bn cubic metres annually. The present system can pipe 12.5bn cubic metres a year through the undersea section, though capacity in other sections of the pipe is higher.

In the first phase of expansion, now under discussion, Algeria may add a new subsea pipeline and a compressor station in the Algerian section of the pipe.

The Italian state power company Enel has already agreed to purchase an extra 4bn cubic metres annually. Talks are also under way with Italy's SNAM, currently taking 11bn cubic metres a year, about increasing purchases by some 5bn cubic metres.

For his part President Carlos Salinas de Gortari has said that Mexico will react to US abuses of its policy of *apertura*, or commercial opening. In addition Mr. Herminio Blanco Mendoza, under-secretary at the Ministry of Industry and Commerce, said that Mexico would tighten up on supervi-

## US dumping charges dash Mexican hopes

Dispute over cement exports deflates free trade euphoria, reports Richard Johns

UNITED STATES President George Bush prepares to seek approval from the US Congress to negotiate a free trade agreement with Mexico, a shadow of suspicion and doubt has been cast by the US decision to implement sanctions against Mexican cement exports.

Reaction from the Mexican Government has been subdued because of its anxiety to conclude the accord. An appeal by Mexico's cement industry against the decision will await receipt this week of detailed allegations of "dumping" which are strongly denied by the industry.

Concern about future commercial relations has also mounted as a result of notification given by hard-pressed US producers - backed by labour unions - that they intend to level "anti-dumping" charges against Mexican-based Asian-owned manufacturers of colour television tubes and other TV components manufactured by *maquinadora*, or in-bond, industry along the border.

Since August 21 US importers of Cemex products must tender deposits to the US Customs Service equivalent to prevailing tariffs, currently amounting to nearly 53 per cent ad valorem.

The surcharge on Apsaco (a company controlled by Holderbank) is over 53 per cent. For other producers it will be 57.5 per cent with the exception of

Cementos Hidalgo, whose pen-

sion of imports of acrylic fibres, polyvinyl chloride and denim cloth, although he stressed that the main problem was under-invoicing and smuggling.

Mr. Lorenzo Zambrano, chief executive of the Cemex group - the company hit hardest by the US action - described the ITC decision as "absurd" and "hasty." In particular, Cemex complains that the ITC has miscalculated transportation costs.

Concern about future commercial relations has also mounted as a result of notification given by hard-pressed US producers - backed by labour unions - that they intend to level "anti-dumping" charges against Mexican-based Asian-owned manufacturers of colour television tubes and other TV components manufactured by *maquinadora*, or in-bond, industry along the border.

Since August 21 US importers of Cemex products must tender deposits to the US Customs Service equivalent to prevailing tariffs, currently amounting to nearly 53 per cent ad valorem.

The surcharge on Apsaco (a company controlled by Holderbank) is over 53 per cent. For other producers it will be 57.5 per cent with the exception of

Cementos Hidalgo, whose pen-

sion has been set at only 3.7 per cent.

Cemex is the biggest cement producer based in the Americas and the fourth largest in the world following its purchase last year of Empresas Tolteca, including a 49 per cent stake formerly owned by Blue Circle of the UK. Financing the acquisition substantially increased its debt-equity ratio to about 60 per cent.

Holderbank of Switzerland is the undisputed leader in the industry worldwide followed by Lafarge of France and Blue Circle of the UK.

Cemex has about two-thirds

of Mexico's capacity and in 1989 claimed 88 per cent of the country's exports of gray portland cement and clinker before the ITC's determination of injury in response to a suit by the Ad Hoc Committee of Arizona-New Mexico-Texas-Florida Producers of Gray Portland

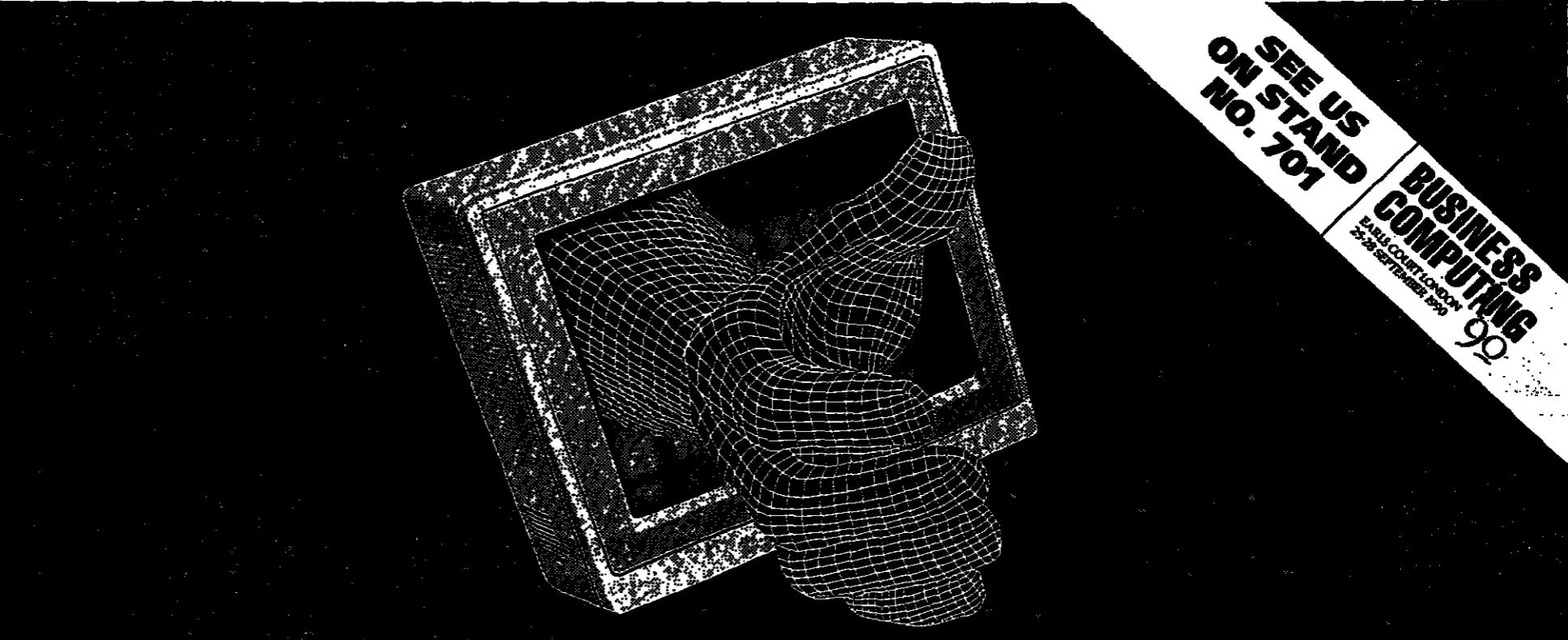
stronghold - Cemex was one of the few notable success stories among Mexican companies prepared to do battle on US territory through takeovers and direct investment.

Whatever the rights and wrongs of the cement case, the Mexican business community is worried that its own companies can only come off worse under any free trade agreement in the face of US protectionism.

With Mexican inflation running at four to five times the US rate and the peso looking increasingly over-valued, the comparative advantage enjoyed by Mexico because of its cheap labour is looking somewhat thin, according to independent economists.

In this situation the ITC injunction looks as if it will be a major issue. Cemex has said that it will appeal - but the nature and direction of its complaint will depend on the documents to be issued this week.

The ITC would only review its case in a year's time. Cemex, meanwhile, has the right to appeal to the ITC-related International Trade Court in New York. But the probability is that Mexico will battle out the issue in the final stages of the Uruguay Round negotiations of the General Agreement on Tariffs and Trade.



## Tulip workstations go hand-in-hand with any network.

You may realise that high-speed microcomputer networks save you time and money.

But what you may not realise is how much more economic and powerful a networking system incorporating Tulip workstations is.

With the Tulip ws286, or the Tulip ws386sx, you'll get all the power you need.

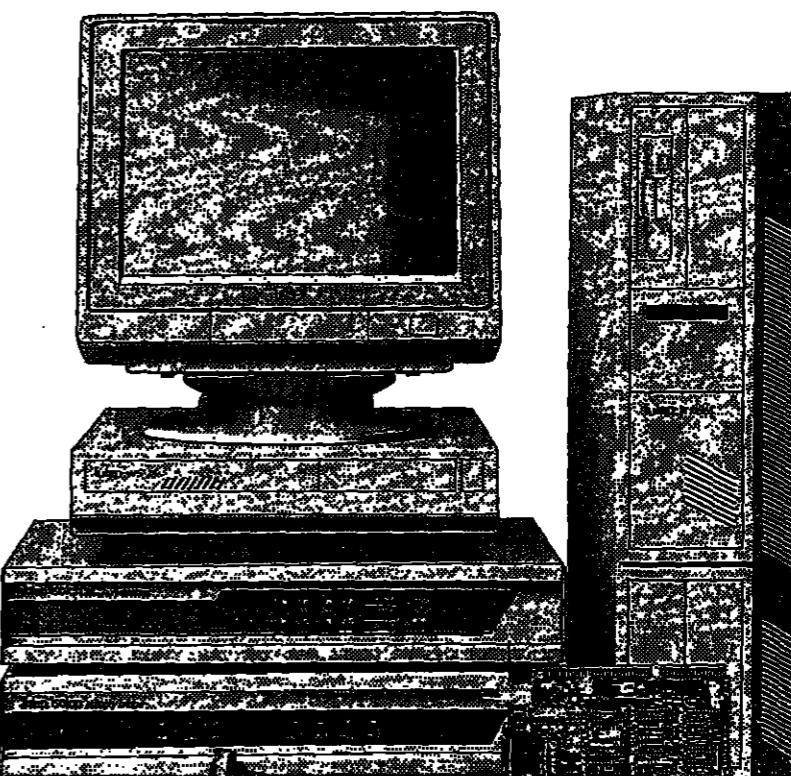
They'll cope easily with routine office work, or more complex applications.

They also include System Password Protection, a Tulip developed security feature.

Tulip's workstations are designed for use on any Ethernet based network, including Tulip's unique isolan networking solution.

Whether you require an additional workstation for your existing network, or you are considering investing in a total network solution, Tulip Computers can provide the expertise along with high performance products to meet your requirements.

Your Tulip authorised dealer will be pleased to tell you more; simply call us on 0800 521146 or return the coupon, by post or fax.



Name _____	Job Title _____
Company _____	Address _____
Post Code _____	Tel _____

Tulip Computers, Tulip House, Satellite Business Village, Fleming Way, Crawley, RH10 2NE  
Tel: (0293) 562323, Fax: (0293) 553307.

**Tulip® computers**  
The name for European quality.

## EUROPEAN NEWS

# E German industrial output drops

By David Goodhart in Bonn

INDUSTRIAL production in East Germany fell by 42 per cent in July - the first month of economic and currency union - compared with July 1989, according to the East German Statistics Office.

The biggest drop came in the metal industry (50 per cent), food production (58 per cent), and the textile industry and light industry (both 51 per cent).

The only product areas to reach, or surpass, the production level of July 1989 were paper and printing industry, machinery, woodwork and railway tracks.

In June, just before currency union, industrial production fell by 38 per cent, and for the year as a whole it has fallen 15 per cent.

The figures were not contested by the Economic Ministry in Bonn, although an official said that they were unlikely to be precise.

Economists have been expecting a drop of about 10 per cent in East German GNP this year. The industrial production figures suggest the fall may be even steeper, if East German GNP is still recorded at all after the merger with West Germany.

One positive effect of the drop in industrial production is that the air pollution problem is improving.

Mr Lothar de Maiziere, the East German Prime Minister, told a conference in Sweden at the weekend that air pollution in East Germany had fallen 15 per cent in the first five

months of 1990, compared with figures for the same period in 1989.

Mr Helmut Rieke, head of the Telekom business of the West German Bundespost, also had good news for East Germany.

He said yesterday that the target to increase the number of lines by 100,000 in 1990

had already been reached, and that next year the figure would rise to 1.5m.

Some 7.2m lines would be installed over the next seven years and by the end of the century, there would be no difference in telecommunications standards between East and West Germany.

That will make life easier for the increasing number of senior West German businessmen who are taking up

in value by 1.5 per cent over June and by 4 per cent over July last year.

## General strike in Kosovo over sackings

By Laura Silber in Pristina

ETHNIC Albanians yesterday overwhelmingly heeded a call for a 24-hour general strike yesterday in protest against Serbia's tightening repression of the Yugoslav province of Kosovo. Shops were shut and normally busy streets were deserted, as Albanians stayed at home.

The strike is in response to the sacking of several thousand Albanians from their jobs. They have been replaced by Serbs in what is the poorest of Yugoslavia's six republics and two provinces.

Serbian authorities said strikers would either be dismissed or owners of private shops locked out today. Mr Hajrullah Gorani, head of the province's independent trade union, was jailed for 60 days last week, when he called for the strike.

"Monday's strike is a warning to Yugoslavia and the world that 15,000 Albanians have been fired," said Mr Ibrahim Rugova, leader of the largest unofficial opposition group, the Democratic League of Kosovo, which claims more than 500,000 members. "The Serbian Government wants to provoke a civil war."

The strike follows harsh criticism of Serbia's human rights record by Mr Robert Dole, the US Senate Republican leader, after his visit to Kosovo last week.

The group of seven senators issued a harsh statement expressing "deep concern" with the latest proof that the Serbian government is threatening the human rights of Albanians in a systematic way." Mr Dole warned that future US economic aid would depend on greater democratisation in Yugoslavia.

Serbia tightened its grip on the autonomous province two years ago. At least 60 Albanians have been killed over the past 18 months, during protests against Serbian control of Kosovo, where Albanians comprise 90 per cent of the province's 2m population.

Serbia dissolved its province's parliament on July 2, when ethnic Albanian deputies proclaimed the province's independence from Serbia, the biggest Yugoslav republic. Since then, the authorities threaten that children who have committed "hostile actions" which could be flashing a V-for-victory sign, will not be allowed to attend school this year. Rilindja, the Albanian language daily, has been banned.

Police who occupied the province's television and radio station in July have continued to maintain a permanent presence in the workplace.

The desecrated Hotel Grand in the province's capital, Pristina, is now filled with hundreds of Serbian secret police who have come to Kosovo to ensure Serbian control.

Opposition leaders see the success of yesterday's strike as proof of Albanian unity against Serbian repression. Mr Rugova said: "Albanians will lose everything if we stay under Serbia. We are in danger."

• World Bank President

Barber Conable yesterday praised Yugoslavia's economic reform programme but said it must accelerate changes to its banking system to help in the restructuring of the nation's business enterprises, Reuter reports from Belgrade.

"While very important and courageous steps have been taken by the Yugoslav government, the implementation of these steps must be further enhanced by enterprise restructuring and by financial or banking sector reform," Mr Conable said.

"We have been anxious to ensure that the Yugoslav authorities give as high a priority to this banking reform as we believe should be placed on it," he said after talks with Yugoslav Prime Minister Ante Markovic. Mr Markovic launched an austerity programme last December that has cut the monthly inflation rate of almost 65 per cent to single figures.



On their first day back at school yesterday East German students receive new West German textbooks. Marcus, of East Berlin, hands grammar books to his classmates.

## Scrapped factories 'will feed' E Europe's steel industry

By Charles Leadbeater, Industrial Editor

THE SCRAP metal produced by the dismantling of eastern Europe's obsolete factories, could become one of the region's most significant exports and rejuvenate its antiquated steel industry. This is the view of a report on the outlook for western investment in east Europe's steel industry.

The forecast surplus in scrap metal will provide the raw material for mini-mills - the small, electric arc furnace steel plants, which are expected to pose a growing competitive threat to Europe's traditional integrated steel producers.

The report by Beddows and Company, the strategy consultancy which specialises in the steel industry, predicts that western companies are more likely to build mini-mills on greenfield sites than invest in the modernisation of established facilities.

In the long run, eastern Europe could provide a home for about 25 mini-mills, each producing 0.5m-1m tonnes of steel a year, the report says.

Even heavy western investment is unlikely to save the traditional large plants. Most integrated plants will have to close if they are exposed to international competition, according to the study.

Eastern Europe last year produced 218m tonnes of steel, 160m tonnes if it by the Soviet Union. Most of the remainder came from Czechoslovakia, with an annual output of 15.5m tonnes, Poland with 14.8m and Romania with 7.8m. They rank eleventh, thirteenth and fifteenth respectively in terms of world steel production.

The report by Beddows and Company, the strategy consultancy which specialises in the steel industry, predicts that western companies are more likely to build mini-mills on greenfield sites than invest in the modernisation of established facilities.

Instead, they might be prepared to invest in mini-mills, which are expected to be at the leading edge of technological change in the industry over the next few years. A competitive mini-mill, able to draw on large amounts of scrap metal and capable of producing about 1m tonnes a year, would cost \$300m. In contrast, a modern integrated facility of international scale would cost at least \$1.5bn.

Extrapolating from the growth of mini-mills in the US, where they now account for more than 65 per cent of production of some products, the report estimates such east European mills could eventually produce up to 450 tonnes a year. Poland and Czechoslovakia are the most likely targets for investment, it says.

This compares with a world average for continuous casting of 62 per cent, and 57 per cent in western Europe. The leading western European producers, such as British Steel and Usinor Sefil in France, make virtually all of their steel using con-

tinuous casting.

About 40 per cent of east European steel is made using old fashioned open hearth technology, which is about a fifth more expensive than alternatives. In contrast only 1 per cent of western Europe's steel comes from open hearths.

The report estimates that the east European industry would need investment of at least \$25bn to bring it close to world standards. However, with continuing over-capacity in the west European industry and producers facing a tight squeeze on margins with slower growth in the next two years, it is unlikely such investment will be forthcoming from west European steel pro-

ducers.

Scrap metal will provide the raw material for mini-mills, which are expected to pose a growing competitive threat to Europe's traditional producers

## EC assays Britain's 'hard Ecu' proposal

By David Buchanan

In Brussels

THE European Community's Monetary Committee will today examine the British plan to promote a "hard Ecu" in parallel with national currencies and as an alternative to forging a single European money.

Italy, current EC president, has called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

The British plan, which involves trying to turn the Ecu from a basket of the EC's 11 currencies into a hard currency in its own right, has been politely received, even welcomed, by some EC states, but only as a sign that the UK Government has

called today's meeting of senior treasury and finance ministry officials, plus the European Commission, to clear the deck of the British plan before next weekend's more wide-ranging discussion by finance ministers in Rome of economic and monetary union (EMU).

## Prague unveils plans to privatise

By Judy Dempsey

Czechoslovakia

long-awaited plans for privatisation were unveiled at the weekend, following criticism by several economists that the presidency was dragging its feet on introducing economic reforms.

The first part of the three-phase programme will focus on the least controversial area: selling restaurants, shops and services to the private sector.

The draft law, which will be presented to the Czechoslovak federal parliament later this month, envisages the whole process beginning next January.

But meanwhile, Mr Vaclav Klaus, Minister of Finance, and Mr Jan Triska, the overseer of privatisation, both of whom advocate a much faster pace for the reforms, are preparing the law on how to transfer state property to the private sphere.

The legislation envisages:

• giving former owners the right to claim their property within a limited time;

• offering the present owners the chance to buy the property;

• auctioning off the remaining property to the public.

The second phase will involve large-scale enterprises, such as Skoda, the car and motor works. But a spokesman for Mr Klaus said the state would retain a 20-30 per cent stake in these enterprises, on the grounds that some of the industries have social and strategic importance.

This is a view strongly

shared by the Castle, the seat of President Vaclav Havel and his advisers, who support a more cautious road to privatisation, and who fear the social and political consequences of a rapid rise in unemployment.

The third phase envisages

divesting off state-run enterprises and transforming them into joint-stock companies.

The delay in drawing up the draft privatisation law has been dogged by indecision and bickering in the government.

One official yesterday

described the delay as "creating a political vacuum and public impatience".

Despite this, the discussions appeared in recent weeks to assume less urgency. This is partly because Mr Havel, Mr Petr Pitka, Prime Minister of the Czech Lands, and Mr Vaclav Klaus, Prime Minister of Slovakia, have become increasingly embroiled in calls by Czech nationalists for a state separate and independent from the Czech Lands.

Speaking at the opening of

the United Nations Second Conference on the Least Developed Countries (LDCs), Mr Mitterrand also announced the cancellation of the outstanding public debt of the LDCs, and said that in future French aid to these countries would all be in the form of gifts, not loans.

The two measures are subject to parliamentary approval.

Mr Mitterrand's promise of

increased development aid is

intended to restore some credibility to existing pledges which the industrialised countries have on the whole failed to carry out.

The first UN Conference,

held in 1981, set an aid target of 0.15 per cent of GDP for the

## The Gulf crisis could nudge Germany's growth rate lower

### THE GULF CRISIS: EUROPEAN ECONOMIC FAULT

GERMANY

Andrew Fisher

reports

that domestic concerns

are still dominant but

imported inflation

could cause concern

including East Germany, but

not the Soviet Union

stands to suffer from higher oil prices

## UK NEWS

## UK unions back Labour's revised employment policy

By John Gapper, Labour Editor

THE opposition Labour Party last night welcomed a clear vote by Britain's annual Trades Union Congress to back strict limits on secondary industrial action, and a new framework of employment law. Labour's revised policy was endorsed in spite of spirited left-wing criticism.

Mr Tony Blair, Labour's employment spokesman, said the overwhelming vote at the Blackpool Congress would allow unions and the party to "lay to rest" past controversies and develop new policies giving new rights to people at work.

A move by left-wing unions

to oppose parts of Labour's new policy was defeated by 4.4m votes to 3.5m although there was loud applause when TUC leaders were accused of betraying past tradition to guarantee Labour electoral popularity.

A Labour government would now guarantee compulsory ballots before industrial action and for the election of union officials. It would confine secondary industrial action to cases where the workers have a direct interest in the first dispute.

Labour leaders believed it was important to gain the clear backing of unions to make the

### Congress backs membership campaign

THE DECLINE in trade union membership is running at far too high a level, Mr Norman Willis, TUC general secretary, told the congress, writes Mike Smith.

Last year, TUC-affiliated unions lost 2.7 per cent of their total membership, leaving 8.4m members. Mr Willis said this decline was far too much.

"Recruiting new members and retaining existing members must be at the heart of the work of unions and the

TUC," he said.

Mr Willis was successfully proposing acceptance of the TUC general council's report on the work of the special review body on promoting trade unionism.

Mr Willis said TUC research showed that 3m to 4m non-unionists existed where unions already had recognition from employers. The pilot recruitment schemes had shown that progress could be made and 1,000 members had been gained

in Trafford Park. Mr Willis said in Manchester and London Docklands the unions had worked well together, they had agreed on targets and agreed to keep out of those places allocated to other unions.

Mr Bill Morris, deputy general secretary of the TGWU general union, said the review body had encouraged unions to improve their structures for women, black people, young people and the disabled.

## Manufacturers win new orders worth \$13bn

By Paul Abrahams in Farnborough and John Riddick in Seoul



Record breaker: The Soviet Antonov AN 225, the world's largest aircraft, flies over a village close to Farnborough, the air base hosting Britain's commercial air show

Meanwhile, Northwest Airlines, the US carrier, yesterday announced it had confirmed options for 75 Airbus A320 aircraft and had acquired options for 30 A321s in a deal worth \$4.6bn.

The airline, which is the largest customer of Airbus, said it would be operating as many as 100 Airbus aircraft by 1995 and 170 by the end of the decade.

The jets ordered yesterday would be delivered after 1996, Northwest said.

It was also announced that Ansett, the Australian airline, had signed a contract with

Airbus for 10 A321s in a \$350m deal.

GPA, the leasing company

and that the MD11 aircraft would form an important element in his company's portfolio.

The test and certification programme for the MD11, which made its maiden flight in January this year, is on schedule for completion by October 31, according to McDonnell Douglas.

The order includes firm orders for 13 aircraft and options on 12 more for delivery between 1995 and 1999.

GPA was a launch customer for the 400-seat wide-bodied MD11 in December 1988.

Two of the seven British Airways Boeing 767s taken out of service after minor cracks were found are flying again following repairs, the airline has stated.

BA said it was hoping to have all seven back in service by the end of the week.

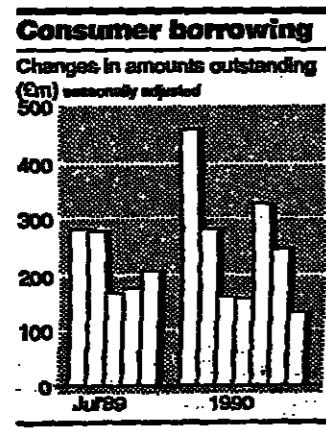
The aircraft were taken out of service for checking after routine maintenance uncovered a slight crack on the pylon, or strut, connecting the engine to the wing of one aircraft. Similar minor cracking was discovered in five of the remaining six aircraft.

Boeing structural engineers have assisted with the repair work. The smog was unique to BA, which is the only airline to have 767s powered by Rolls-Royce jet engines.

World Trade News, Page 7; Lex Page 20.

## British appetite for consumers credit eases

By Peter Norman, Economics Correspondent



THE British consumer's appetite for credit eased in July but an upward revision to that month's retail sales again has raised questions about whether the Government's counter inflation policy is hitting sufficiently.

Among a mixed bag of figures from the Central Statistical Office yesterday, the amount outstanding of consumer credit borrowed from finance houses, building societies and on bank credit cards increased by £130m in July compared with £222m in June and a monthly average of £300m in the first quarter of this year. But revised figures for retail sales in July showed a 1.4 per cent increase in volume from June compared with last month's provisional 1 per cent.

In assessing the two reports — one of which pointed to a continuing slowdown in the economy and the other to buoyancy of retail sales — City of London economists generally put greater weight on the credit statistics.

These said that new consumer credit advanced by the finance houses and other lending groups increased to £3.91bn in July from June's £3.72bn total and a monthly average of £2.8bn in the first half of this year. But the slow growth in total credit outstanding to £28.85bn in July from £28.58bn in June indicated that borrowers were also paying back credit more quickly.

By contrast, the upward revision in retail sales volumes came as a surprise to the City. Mr Simon Briscoe, an economist with Greenfield Montagu Gib-Edged, suggested that the 1.4 per cent jump in the volume index to 124.1 (1985=100) in July after a 2.6 per cent fall in June after a 2.6 per cent fall in June could reflect seasonal adjustments.

The CSO said that the best indication of recent trends normally came from comparing seasonally adjusted figures for the latest three months compared with the previous three-month period.

Those show that retail sales increased by only 0.2 per cent in the three months to July. Treasury officials said that the three months' figures showed that UK retail sales growth was slow. Combined with other indicators, the figures showed that the government's policy was having its desired effect, they said.

They warned that Mr John Major, the Chancellor, would not want — through a premature reduction in interest rates — to throw away the counter-inflationary gains achieved through the slowdown in the economy.

## Opposition tries to stop steel mill closure

By James Burton, Scottish Correspondent

LABOUR, the UK opposition party, yesterday launched moves to press the Government to avert the closure of British Steel's Ravenscraig hot strip-mill in Lanarkshire, Scotland.

Senior party spokesmen wrote to Sir Geoffrey Howe, Leader of the Commons, asking him to reconstitute the cross-party committee on Scottish affairs to investigate the steel mill closure.

They also asked Mr Peter Liley, Trade and Industry Secretary, to act on promises they had given by Mr Nicholas Redfern, the steel minister.

British Steel said in May it

would close that part of the Ravenscraig complex early next year to concentrate steel strip production in Wales.

Opponents of the decision, which come from all political parties in Scotland, have made little headway.

Mr Gordon Brown, opposition spokesman for trade and industry and Mr Donald Dewar, the party's spokesman on Scottish affairs, believe there may be all-party support for an investigation by the committee, which would have power to demand information from British Steel.

The committee has not been set up in the present Parliament because two Scottish Conservative MPs have abstained to serve on it, but Mr Dewar says all Scottish Tory MPs are opposed to the closure of the strip mill. He says Labour would play its part in a one-off committee investigation into the closure.

The Labour politicians have also asked Mr Liley what his department is doing to prevent the closure. They say Mr Ridder promised them in a private meeting two months ago to back Scottish Office efforts to prevent the closure.

"We have asked the Secretary of State for Trade to meet British Steel to call for a change in policy," Mr Dewar said yesterday.

The two Labour MPs are asking the Government what surveys have been commissioned into the position of the British steel industry, what efforts have been made to consider whether the Monopolies and Mergers Commission should investigate the industry on competition grounds, and for information on steel imports and exports.

The main government action over Ravenscraig so far has been the ordering by Mr Malcolm Rifkind, Scottish Secretary, of a Scottish Development Agency study of the entire Scottish steel industry and its prospects.

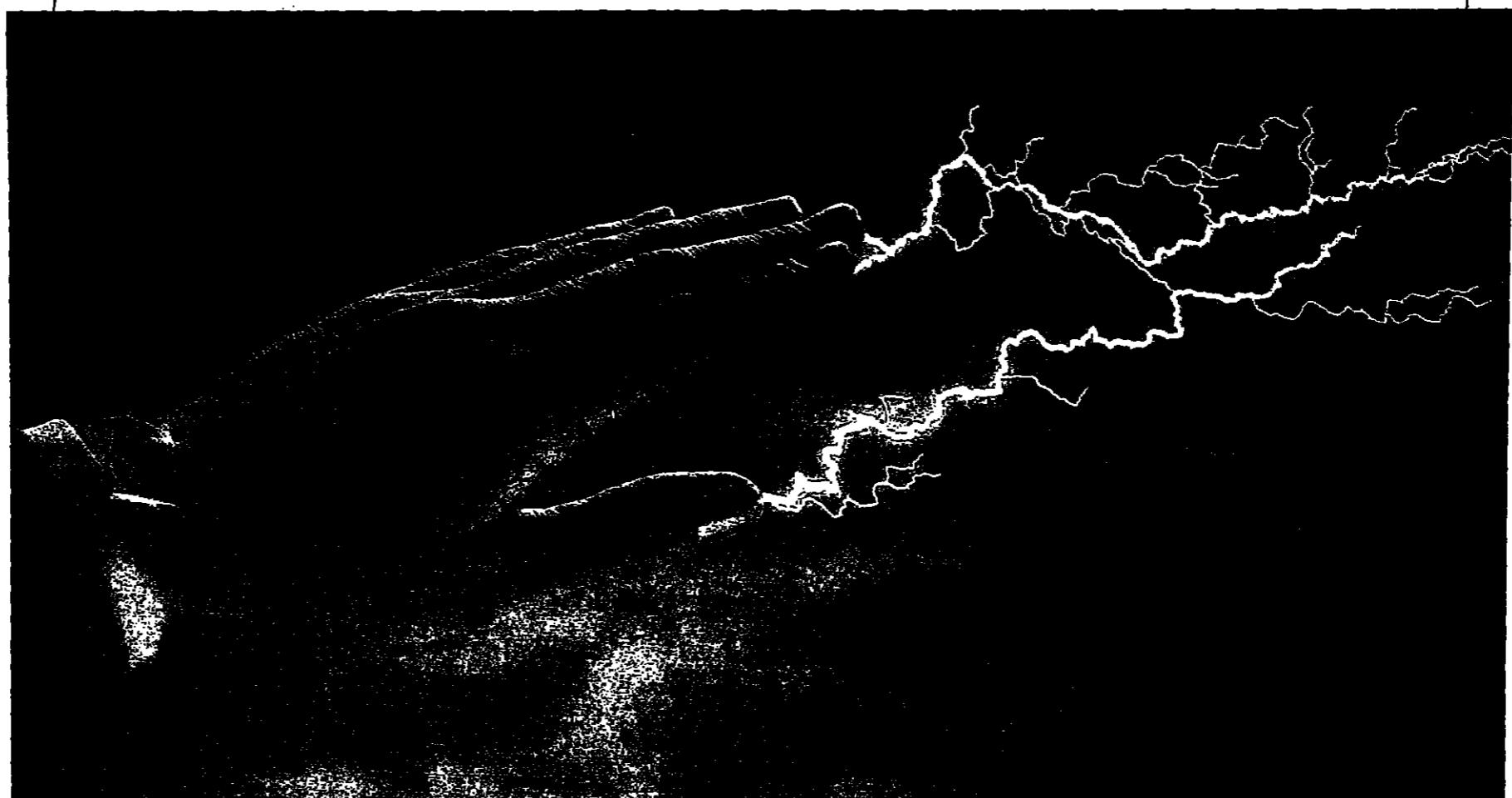
The agency is expected to appoint consultants to carry out the study by the middle of this month.

Northrost, the private company based in Caithness, northern Scotland, which is a big manufacturer of chest freezers, is to invest £7.5m on increasing its production capacity by 50 per cent.

Northrost claims to have 90 per cent of the UK market for small chest freezers. About 75 per cent of Northrost's output is exported.

The expansion project, which will last three years, involves upgrading the production line at Castletown, near Thurso, and building a new factory to boost weekly output 3,000 freezers.

# British Gas knows an easy way to reduce energy costs.

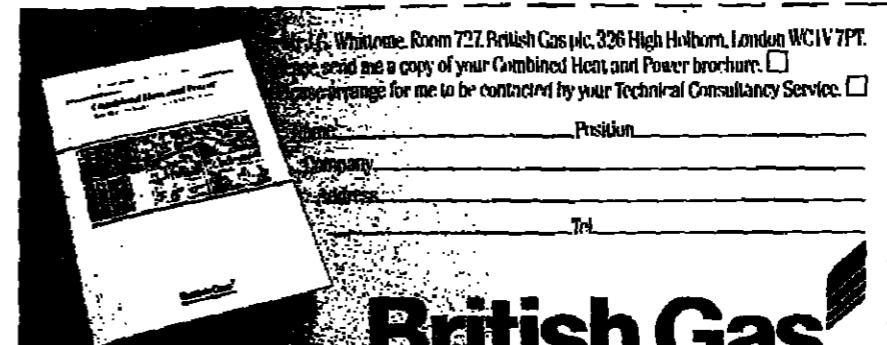


## Run your own power station.

Today's technology makes it possible for you to generate the heat and power your company needs — on your own premises. The system is called Combined Heat and Power.

Here, high-performance turbines or reciprocating engines fuelled by natural gas, generate electricity, while 'waste' heat is harnessed to provide process heating, space heating and hot water. A remarkably efficient system that delivers dramatic all-round savings in energy costs. And not only is Combined Heat and Power efficient, it's environmentally responsible too.

To discover more of the advantages of a CHP system, contact our Technical Consultancy Service. It won't cost you a penny, and could soon place power quite literally at your fingertips.



British Gas

# Knowledge leads to success



Suleyman & his empire  
Computer image by E. Sezen

Ask any historian...

Suleyman the Magnificent derived his success from his immense knowledge of affairs of state, the arts and culture. Türk Ekonomi Bankası works with a select group of clients and prime correspondent banks with the same philosophy:

Knowledge leads to success.

TEB's highly professional team adheres to traditional banking values, following financial movements and economic changes in Turkey and around the world.

TEB is a leading provider of a full spectrum of wholesale banking services with a special emphasis on foreign trade and corporate advice.

TEB's Advisory Services Department provides special consultancy services on capital market strategies, privatization, investment projects, commercial law, taxation, accounting systems, tourism and computer software.

For your business in Turkey, contact TEB. Profit from our knowledge and experience.



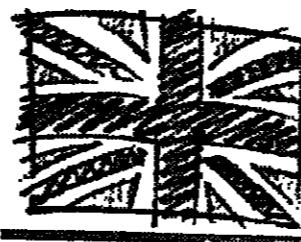
**TÜRK EKONOMİ BANKASI A.Ş.**

*Profit from our knowledge*

GENERAL MANAGEMENT

Meclis-i Mebusan Cad. 35 Padişah 80040 İstanbul, Turkey  
Phone: (90-1) 151 21 21 Fax: (90-1) 149 65 68 Telex: 25 358 tebu tr Teletex: (18) 931 024 EKOBAN TR

## BRITAIN IN BRIEF



### Banks warn of finance difficulties

The chairmen of the "Big Four" UK banks have privately warned the Bank of England that they believe it is becoming more difficult to organise financing to help companies overcome temporary pressures.

The UK banks pointed to a recent incident in which moves to shore up Laura Ashley, the home furnishings company, nearly broke down with potentially disastrous consequences after Credit Lyonnais and Bank of America insisted on stiffer conditions than those of the other banks.

The chairman have told the Bank of England at an unofficial meeting that the growing role of foreign banks in London is making rescue operations more difficult in the present market downturn than it was in the early 1980s.

### Teachers at a premium

Teacher shortages in English and Welsh schools have increased in the last year, partly because of an increase in the number of those resigning.



Straw: to boost morale

ing from the profession, according to a survey published by the opposition Labour Party yesterday.

The survey, of 30 local education authorities in England and Wales, showed an increase to about 6,500 in the estimated total of unfilled vacancies.

Mr Jack Straw, the Labour Education spokesman, said the main problem remained the high drop-out rate of qualified teachers.

Mr Straw said Labour would improve morale by introducing a series of measures including more support for newly-qualified teachers and a national core curriculum for teacher training.

### Incentives for film industry

A top level British film industry committee has reached agreement on a package of financial incentives designed to boost the industry which last year reached an all-time low.

The committee will tell both the Department of Trade and Industry and the Treasury later this month that it wants fiscal to give tax concessions to private investors; cut costs to film producers; and reduce the withholding tax on foreign actors which makes it less attractive to make movies in the UK.

### Protest at French action

Leaders of Britain's meat industry yesterday joined farmers to protest to the French embassy over the "blockade" of cross-Channel exports.

Officials from the Meat and Livestock Commission met the French envoy to London to call for action against farmers who have vowed to halt British meat shipments. Mr Patrick Barrow, Meat and Livestock Commission spokesman, said UK meat exports worth £7m a week were at risk.

"It is a blockade, and not only is it completely illegal to attack lorry-loads of British sheep, but it is also completely against the spirit of the Common Market," he said.

Around 100 Welsh farmers also lobbied the French embassy in protest at their losses from attacks on lorries at roadblocks manned by French farmers, who say they face bankruptcy because of a drought and a collapse in sheep and beef prices.



### Nissan chief awarded knighthood

The head of Nissan, the Japanese car manufacturer, is to receive an honorary knighthood from Queen Elizabeth II. Mr Takashi Ishihara, pictured above, will become an Honorary Knight Commander of the Most Excellent Order of the British Empire, the highest honour the Queen can bestow on an individual from outside the Commonwealth. The award marks Mr Ishihara's contributions to economic relations between Britain and Japan. Nissan became the first Japanese company to produce cars in Britain for the European market when it set up a factory in Washington, north east England, in 1984. Observer, Page 18

### Protest over US jet case

One hundred peace campaigners staged a protest today at the start of the trial of two men accused of causing nearly £250,000 damage to a fighter bomber at an American airbase.

They marched through the centre of Oxford displaying banners attacking the possession of nuclear weapons and calling for their destruction.

Stephen Hancock and Michael Hutchinson were accused at Oxford Crown Court of unlawfully damaging the F111 aircraft at the base at Upper Heyford, in Oxfordshire.

### Train driver sentenced

A train driver who went through a red light causing a crash in which five people died and 87 were injured was jailed for 18 months for manslaughter yesterday, 12 months of the sentence suspended.

Robert Morgan, 47, of Ferring, West Sussex, admitted two manslaughter charges at the Old Bailey arising from the "devastating" crash at Putney.

south London, on March 4 last year.

He pleaded guilty to unlawfully killing Mr Colin Clark, of West Sussex, and Mr Eric Simper, of Worthing. Three also died when the Littlehampton to London express train which Morgan was driving crashed into the back of another passenger train travelling from Horsham to Victoria station just outside Purley, south of London.

### Seacat runs into problems

The biggest of the new generation of wave-piercing catamarans entering service on cross-Channel ferry routes has had to be withdrawn for repairs after just three weeks because of technical problems.

Hoverspeed, operator of the 210ft Seacat-class catamaran Hoverspeed Great Britain, said the vessel had been unable to reach its full speed of around 40 knots on Sunday and had been taken out of service.

The cause of the problem was not known, but Hoverspeed said the vessel would go to dry dock in Cherbourg, France, today so that engineers could carry out an investigation.

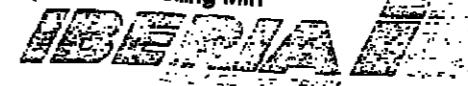
# THE ROUTE OF THE RISING SUN.

Iberia flies from Madrid to Tokyo four days a week with only one stopover, in Anchorage. Although you do have the choice of spending a day in Madrid where the City Council will treat you to the best hotels and a complete programme

of evening entertainment, including dinner and a show. Yet another example of the warm, friendly atmosphere you enjoy when you fly with Iberia.

We Spaniards carry the sun in our hearts

wherever we go. So when you travel to the Land of the Rising Sun, you'll be travelling with experts.



WARM TO THE EXPERIENCE.

40110150



# How much longer can the world afford to be power mad?

No-one, being of sound mind, consciously sets out to waste scarce natural resources.

For instance, who leaves a heating system on full during the hottest days of summer? Or a car engine running 24 hours a day, even when it's parked?

But although it's been no deliberate act of

global vandalism, industry for decades has been deriving the power it needs from the fuel it burns but in the process has been allowing 50% of it to go up in smoke.

In economic terms alone it isn't very sensible, and in terms of wastage it's alarming. In terms of global damage, it's positively frightening.

That's why, in the UK for example, BP Energy is already converting industry to the benefits of Combined Heat and Power.

It's a system which harnesses the heat that industry traditionally allows to escape, providing a valuable source of heating and useable steam for the very site burning the fuel in the first place.

It's not only a clever case of getting your own back. It also helps convert global warming into a more local version.

Helping industry to help itself is one of the things BP is doing today, for all our tomorrows.



For all our tomorrows.



## MANAGEMENT: The Growing Business

## 'The best cash to use is self-generated'

Charles Batchelor on the benefits of eschewing bank borrowings

**C**hris Farnell, finance director of BTI Industries, a Wakefield, West Yorkshire manufacturer of portable buildings, can take a fairly relaxed view of present high interest rates. Unlike many of its competitors, which are struggling to meet the interest charges on their loans and overdrafts, BTI has no bank borrowings.

There is nothing very unusual about that. National Westminster Bank, for example, calculates that the accounts of half its business customers are in surplus at any one time – but BTI has never borrowed from its bank or used an overdraft facility in its 20-year history.

From its foundation in 1970 with £600 of the savings of Farnell and his two fellow directors, BTI has grown to a company with £3.6m of sales (projected to rise to £5.5m in 1990) and a workforce of nearly 100 people. It claims it is number two in the UK market for the pre-fabricated buildings typically used for accommodation and the secure storage of equipment on building sites.

Small business owners are well known for their reluctance to allow outsiders an equity stake. But businesses which refuse to let even the bank manager take a hand in their affairs are less common.

When interest rates are low and finance is relatively cheap such an attitude might appear eccentric. But with base rate at 15 per cent and many smaller companies paying three or four percentage points on top of that for their money, giving the bank manager the brush-off appears to make much more sense.

"The best cash to use in the business is the cash you generate yourself," says Catherine Gurling, director of enterprise programmes at the London Business School.

"When I see bank managers get nervous with business friends of mine who run solid companies with a 15-year track record I have no doubts that I am better off without the banks," comments Desmond Donohue, founder of Donohue Label Systems, an East Kilbride, Scotland-based supplier of permanent labels used on

electronic equipment and household appliances.

Donprint, which was set up

in 1980, made do without bank

finance for the first 7½ years

and only relaxed this self-denying

ordinance when the costs

began to rise of developing a

labelling system to match airline

passengers and their luggage

on which it was working.

This project is now in the pro-

cess of being spun off into a

separate company, after which

Donprint will once again be

able to fund its UK business

entirely from its own

resources.

But why should business-

people refuse to use bank

finance when a bank loan is

the most natural method of

funding growth and the banks

are failing over themselves to

expand their share of the small

business market? Dissatisfaction

with the banks does not

appear to be a motive and all

the companies contacted for

this article had bank accounts.

"I don't think it even

occurred to us to borrow," says

Chris Farnell, like his two co-

founders an engineer by training.

"We were in our early 20s

and commercially naive. We were

reluctant to get into debt."

"It goes back to my Dad who

never believed in borrowing,"

says Donohue, who now runs a business with turnover of £3.6m and a workforce of 55. "I have tried to follow that through."

Once they had got their busi-

nesses up and running without

the help of bank borrowings

they simply continued to oper-

ate in a way they felt comfor-

table with. Not having to worry

about paying off a bank loan

makes for a better quality of

life," comments Farnell. "We can

all sleep more easily at night

whereas a lot of our competi-

tors are struggling with the

building industry recession

and high interest repayments."

The main disadvantage of

doing without bank finance is

that the business may have to

grow more slowly. Farnell esti-

mates that BTI has lagged two

years behind the rate of

growth it would have achieved

had it used bank borrowings.

"Over the past 10 years we

have been constrained by pro-

duction capacity rather than

by sales capacity," he notes.



Chris Farnell: "We might have been bigger – or bust"

a tool-making business but found the equipment costs too high. A customer made an offer to buy a trailer that BTI had made for its own use so

the company moved into trailer manufacturer, switch-

ing again later into steel pre-

fabricated buildings. Desmond

Donohue started with second-

hand label-printing equipment,

selling during the day and print-

ing at night for the first

year or so before he could afford to buy new machinery.

Donohue agrees that high margins are essential if a company is to be self-sufficient financially but points out that high margins are themselves the result of low-cost, efficient manufacturing methods. The company must also concentrate its resources on developing a niche market where it can build a strong position and demand premium prices for its products.

However, there are limits to the extent to which a business can avoid calling in outside finance. Domprint is expanding in continental Europe and the US and it is unlikely that this can be funded internally. Domprint is not keen to finance this expansion with bank loans and plans to make use of equity investors who, he says, will take a longer-term view.

High technology markets

which require large investments and which offer only a very small window of opportunity before competitors muscle in are unlikely to give businesses the leeway to develop at less than maximum speed. And even in low or no-technology areas the pace of new product development is speeding up, leaving fewer opportunities for companies to take their time.

But more important than the

industry sector or the degree of

technology involved are the

businessperson's own ambitions.

"If you are not aiming

for explosive growth which

will take you quickly to the

Unlisted Securities Market but

are prepared to grow your

business like an oak tree the

chances are you can achieve

that with your own cash," comments Catherine Gurling.

Even those businesses which

might benefit from a more cau-

tious approach to finance. Many

of the high-flying busi-

nesses of the 1980s have come

to grief over the past 18

months as a combination of high

interest rates and falling

property values have under-

mined their balance sheets.

"We might have been bigger

if we had borrowed from the

bank," says BTI's Chris Fer-

nell. "But then again we might

have been bust."

## No invitations to Henley

Charles Batchelor points to some danger signals

**W**hen suppliers start asking for cash on delivery or your bank manager refuses to extend your overdraft limit without an accountant's review of your finances you know you are in trouble. There are, however, other, less obvious, warning signs of impending disaster, according to Henley Dalrymple, a member of the turnaround team at accountants Peat Marwick McIntosh.

Danger signals include:

- An unexplained rise in the number of staff off sick which indicates poor morale and lack of leadership from management.

- Office copies of the national

newspapers start losing their appointments pages. Staff are skipping the ads to look for new jobs.

This may also explain the increase in staff "sick leave". People are taking time off for job interviews.

- A favourite customer stops sending you your annual invitation to Wimbledon or Henley. He has been buying less from you of late so there is less need for these informal contacts.

Danger signals include:

- Your stand at the annual trade fair attracts few visitors. Something is wrong with your marketing.

- Extra warehouse space is needed to store unsold stock. Your marketing is in even bigger trouble than you thought

it was. The managing director's wife is appointed public relations officer or made head buyer. Personal judgments are replacing managerial professionalism.

• The new computer "crashes" losing 10 years of customer information. The company has failed to master technology.

When the company finally does go under often the only person who is surprised is the managing director himself.

All these are real examples of mistakes which have been made by companies which needed the help of turnaround specialists, he says.

## Profiting from a good read

By Charles Batchelor

**S**everal studies have shown that the average small business owner is not a keen book-reader, preferring to obtain most of his information from family, friends and bank manager than from the printed page. If this is the case the publishers of guides, manuals and handbooks for the small business market do not appear to have noticed. They continue to produce a broad range of books devoted to the management problems confronting the smaller firm.

For many business owners one of the first decisions will be on the legal form of their business. Many start as sole traders or partnerships while others opt for limited company status.

In forming a Limited Company (141 pages, £17.99, Kogan Page), Patricia Clayton

outlines the advantages of this

form – limited liability, protection for the company name,

greater flexibility over borrowings.

For companies which are

preparing for the creation of

the single European market, 1982 European Explained (158 pages, £24.99, Kogan Page) provides a handy guide to the workings of the European Community, an explanation of more than 500 European terms.

The book contains a useful chapter on how to lobby in Brussels but some readers may find Stephen Crampion's glossary too perfunctory.

The old-established publishers of small business manuals have been joined in recent years by the banks, which are keen to raise their profile in this segment of the market.

Barclays is the latest to show an interest with a series of four books covering Financial Management for the Small Business, Marketing, International

Trade and Computing (£3.95 each, *Barclay Business*).

Marketing and production matters will be the prime concern of the small business owner but he or she must also be aware of how much cash is in the bank and how much is owed by customers or to suppliers, writes Peter Wilson in the volume devoted to financial management.

Financial management is less concerned with producing accurate numbers than with making profits and reducing risks. Business procedures and financial controls are only a means of ensuring stability in an uncertain and frequently hostile market place, he explains.

National Westminster Bank has also added to its Small Business Bookshelf series with volumes devoted to Small Business Finance and Managing Growth (£3.95 each, *Patman*). Many small business owners frequently do not know whether they are making a profit or a loss; they dislike and avoid their bank manager, and believe that accountants overcharge, suggest John Lambden and David Targett, authors of the finance volume.

The book contains a useful chapter on how to lobby in Brussels but some readers may find Stephen Crampion's glossary too perfunctory.

The old-established publishers of small business manuals have been joined in recent years by the banks, which are keen to raise their profile in this segment of the market.

These people tend to believe that their main purpose is to make widgets rather than make profits. They are among those who could benefit most from the advice contained in the growing bookshelf of small business books.

### English Heritage

#### DOVER CASTLE - CONVERSION OF FORMER OFFICERS' MESS

English Heritage is inviting offers from hotel owners/operators for this unique hotel development opportunity. If interested in the proposed conversion of the Victorian Former Officers' Mess into a deluxe

## BUSINESSES FOR SALE

**Touche Ross****The Property and Construction Industry**

For many years, Touche Ross has made a significant contribution to the property and construction industry, and we intend to develop our commitment even further.

Our specialist team includes project management expertise, corporate recovery specialists, tax, VAT, audit and accounting experts; all with extensive experience in the industry.

If you would like to discuss your requirements with our multi-disciplinary team, please contact:

**Tony Houghton** 071 405 8799 **David Jenkins** 071 936 3000  
**Nigel Atkinson** 071 405 8799 **Mike Oldham** 071 405 8799

Member  
DR International

**FOR SALE  
FABRICATION SHOP & SURPLUS LAND  
SOUTH YORKS.**

**Freehold Site : 8 Acres, Additional 3 Acres Available**

**Industrial/Residential Area, Road Frontage, M1 6 Miles**

**Fabrication Shop : 46,000 sq. ft., 2 Bays, 30 Ton Craneage**

**Offices : Additional 14,000 sq. ft.**

**Plant : Flame Cutting, Welding, Presses to 1,000 Ton,**

**Drills, Stress Relieve, Shot Blast, Paint**

**Offers invited in excess of £1 million**

**Contact Mark Taylor, on 0282 29991 or Fax 0282 34344**

**The Joint Administrators of  
Parkfield Group Plc offer for sale**

**MICRO-X**  
Leading European Distributor of Satellite Receiver Systems.  
• The business comprises:  
• Annual turnover of approximately 220 m  
• 28,000 sq ft warehouse and office premises  
• Extensive customer base both UK and abroad  
• Excellent location in north-west London close to North Circular Road.  
• Overseas subsidiary Company MICRO-X SA  
For further details contact the joint administrator Malcolm London or Geoffrey Davis at Cork Gully, Shelly House, 3 Noble Street, London, EC2V 7DQ, Telephone: 071 606 7700 Fax: 071 606 9827.

**I Cork Gully**

**FOR SALE FREEHOLD  
LINKS PINWOOD  
NURSING HOME**

Budleigh Salterton, Devon

Top Quality Accommodation  
25 Beds 95% Occupancy

Current Turnover £7,000 per week

**EDWARD SYMMONS  
& PARTNERS**

26 Clare Street, Bristol BS1 1YA

Tel: 0272 273454 Fax: 0272 272006

London Manchester Liverpool Bristol Southampton

**ELECTRICAL COMPONENT  
MANUFACTURER**

Well established company situated in M4 corridor. T/O 1 M with capacity for further expansion.

Sale due to retirement of senior partner.

Write to Box No. H7189, Financial Times,  
One Southwark Bridge, London SE1 9HL

**B.S. 5750 Pt 2 FABRICATION COMPANY  
FOR SALE**

- Situated West Yorkshire
- Turnover £750K p.a.
- Sale due to Group rationalisation

Write Box No. H7185, Financial Times,  
One Southwark Bridge, London SE1 9HL

**SOFTWARE & SYSTEMS HOUSE**

Long established & highly respected company manufacturing hardware independent software packages for key sectors of industry and also selling turnkey systems & support services. Software products and services independently assessed by leading consultants as among the very best in their field in the U.K. Extensive client base throughout the U.K. Company without loans or overdrafts, profitable every year, profit growth every year, PBT currently £1.2M. Huge scope for expansion. Proprietor retiring.

Write Box H7166, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

**Touche Ross****Barber (Midlands) Limited**

Established for over 100 years

The Joint Administrative Receivers offer for sale the business and assets of Barber (Midlands) Limited.

- Building Contractors specialising in conversions and refurbishment.
- Labour supplied by subcontractors.
- Freehold properties in Stroud, Leicester and Boston, Lincolnshire.
- Turnover in 1989 in excess of £4 million.

For further details contact Philip Revill or Janet Blomfield or the Joint Administrative Receiver, John Wilson at the address below.

1 Woodborough Road, Nottingham NG1 3FG.

Tel: 0602 590060. Fax: 0602 590060.

Authorized to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

Member  
DR International

ON THE INSTRUCTIONS OF EUROPEAN LEISURE

**PARKSIDE  
HOTEL**

**£3.75 MILLION**

Originally built in the 18th century, converted in the 1950's. Consists of 30 Letting Bedrooms, Public and Resident's bars, Restaurant, 2 Night Clubs, 3 Meeting Rooms and 2 Function rooms. Set in its own grounds, located on the A4 between Bristol and Bath. Steady all year round Commercial and Local trade. T/O £1,656,967 yr end 1/10/89.

Contact Tim Wheedon or Stephen Johnston, Corporate and Acquisition Division, Christie & Co's Bristol Office. Tel: 0272 744566.

**CHRISTIE & CO.**  
**CORPORATE**  
AND ACQUISITION

**Smith & Williamson**

Corporate Finance • Corporate Recovery • Taxation • Banking • Investigations  
Investment Management • Pensions & Life Assurance • Accounting • Auditing

**FOR SALE  
WELDING, FABRICATING AND  
MACHINING COMPANY**

- Turnover c. £1.2m per annum.
- Well established customer base.
- Located in Southern England.
- Substantial leasehold premises.

For details, contact Chris Donald or Nicola MacLachlan at the offices of Smith & Williamson, No. 1 Riding House Street, London W1A 3AS. Telephone: 071-637-5377. Fax: 071-323-2714.

**Smith & Williamson Securities**  
Authorized institution under  
Banking Act 1987.  
Member of the Council of the  
British Merchant Banking  
and Securities Houses Association

**Humberst Leisure****Oaklands Golf and Country Club  
Taporley • Cheshire**

Chester: 10 miles

An exciting opportunity to purchase a well situated and challenging golf complex set in established parkland.

The centres of Manchester and Liverpool are within 45 minutes drive and Birmingham within 1 hours drive.

- 18 hole course.
- Clubhouse of approximately 15,500 sq ft to include additional leisure facilities.
- Administration offices and professional shop.
- Computerised irrigation system.
- Additional land for sale.
- Additional buildings with planning for sale.

For Sale as a going concern by Private Treaty.  
Offers Invited.

Grant Thornton 01054/780/TEW

Humberst Chartered Surveyors 25 Grosvenor Street  
London W1X 9FE  
Tel: 071-629 6700

**AUTOMATED PRINTED  
CIRCUITS LIMITED**

The Joint Administrative Receivers offer for sale the business and assets of the above company, as a going concern. The company, established since 1968, trades from freehold premises in Bognor Regis, manufacturing printed circuit boards for the electronics industry.

Turnover Circa £2m. Approximately 60 employees

Business Assets include:

- Approximately 20,000 square feet of freehold factory and office accommodation.
- Plant and Machinery
- Stock and Work-in-Progress
- Office Furniture, fixtures and fittings
- Computer book and Established customer lists
- Goodwill

All enquiries should be addressed to the Joint Administrative Receivers quoting reference number 13105/LMS

David Gilbert F.C.A. and Maurice Moses A.C.A., Levy Gee and Partners, 100 Chalk Farm Road, London NW1 3EH. Telephone: 071-267 4477 Fax: 071-267 1028

**LEVY GEE**

**LONDON QUOTED SHELL  
COMPANY**

Fully listed on The International Stock Exchange, London. Ideal for non-EEC company seeking corporate base in Britain and the EEC. Interested companies should have 3 year track record, strong balance sheet, low gearing and profits.

Write Box H7187,  
Financial Times, One Southwark Bridge,  
LONDON, SE1 9HL

**LANDSCAPING BUSINESS FOR SALE**

Our client is a long established major landscaping contractor in the United Kingdom to the public and local authorities and is very well respected in the industry.

The current turnover on its contracts is in excess of £2m per annum with scope for substantial expansion.

For further information write to:

R.D. Allens F.C.A.  
Richard Allens & Co.  
The Limes, 22, Bridge Street,  
Theford,  
Norfolk,  
IP24 9AG

**WEST MIDLANDS**  
Engineering/Fabrication  
Long established manufacturing business with reputation for quality and skills in metal fabrication for general industrial applications.

Freehold factory and office premises of 20,000 sq. ft. on 1.75 acre site with ample expansion land. Easy access to the M6 and M40 motorway.

Turnover circa £1.5M with significant growth potential. Order book £250,000+, 30 employees.

Managing Director wishes to withdraw to devote more time to other interests.

Business available with or without freehold of property.

Write Box No. H7188, Financial Times, One Southwark Bridge, London SE1 9HL

**SPANISH S.A.**

with prime land for sale, parcelation, building permits, financing, capital transfer, permit available

Price 120 Mio Ptas.

Write Box No. F9948, Financial Times,  
One Southwark Bridge, London SE1 9HL

**CONCORDE**

Telephone 0202 528 459

Fax 0202 52 84 59

THE ISLE OF MAN IS A BUSINESS  
THAT FINDS IT EASY TO DO BUSINESS

It takes only two minutes of your time and the cost of a telephone call to find out more about how we can help you and your company. So why not pick up the phone, right now?

Associates in most capital cities.

The Joint Administrative Receivers offer for sale the business and assets of

**Academy Enterprises****(Plymouth) Limited****Trading as the****Academy Nightclub**

- Substantial Grade II Listed Victorian Property in Central Plymouth.

- In excess of 40,000 square feet based on four floors.

- Licensed for 1,500 persons.

- Six bars, two dance floors and two stages.

- Offices, dressing rooms and private flat.

- Turnover in excess of £600,000 in recent years.

For further information please contact A.M. Grove at Cork Gully, Mayflower House, 176-184 Armatia Way, Plymouth, PL1 1LD. Tel: 0752 633883. Fax: 0752 604108.

Cork Gully is authorised in the name of Chappells & Lynden

Debtors by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

**I Cork Gully**

**LEASING AND FINANCE BROKERAGE**

Well established together with tied agency for major

life company (LAUTRO) specialising in finance of

vehicles and equipment, mortgages, pensions etc.

Large client data base. Prominent imposing highstreet

L/H premises with s/c flat over. Large yard and

outbuildings. Huge potential for Estate Agency.

Situated Hants/Dorset coastal town. Reluctant

disposal due to pressure of other business interests.

Price £199,500 to inc. lease, goodwill, F+P.

Write to Box No. H7195, Financial Times,  
One Southwark Bridge, London SE1 9HL

10/10/90 15/10

## BUSINESSES FOR SALE

Well established company involved in general and specialised steel fabrication and outside industrial and commercial engineering contracting in the Solent area. For sale due to retirement of Managing Director. Turnover £550,000 per annum approximately. Price guide £475,000.

Please write for further information to Box No. H7169, Financial Times, One Southwark Bridge, London SE1 9HL.

## BUSINESS FOR SALE

**AUTOMOTIVE EQUIPMENT MANUFACTURING COMPANY SPECIALISED PRODUCTS BASED IN HOME COUNTIES**  
Sales 1990 £500K, net operating profit £20K, full order book, ongoing contracts in U.K., after market and export.

## GOOD PROSPECTS FOR SUSTAINED GROWTH

Write to Box No. H7178, Financial Times, One Southwark Bridge, London SE1 9HL.

## Profitable Precision Engineering Business Central Scotland

Turnover £230K  
Long established with growth potential. Ideal business for experienced manager.

## Melville Associates Limited

Acquisition and Merger Brokers  
10 Charlotte Square  
Edinburgh EH2 4DR  
Tel 031-226 7876  
Fax 031-220 0386

## FOR SALE

Licensed transfer station and waste disposal business in Yorkshire projected turnover £1m, approx 400 skips and modern fleet. Principals only.

Write to Box H7150, Financial Times, One Southwark Bridge, London SE1 9HL.

## MANUFACTURER OF SPECIFIED BUILDING PRODUCTS FOR SALE NORTHERN ENGLAND

T/O £3.5M 11.4 acre f/hold site. For further details write to Box H7179, Financial Times, One Southwark Bridge, London SE1 9HL.

## SIMPLE HIGH MARGIN BUSINESS FOR SALE

Requires selling / PR and organisational skills but no specialist knowledge - 3 years trading - current T/O £150K - very low overheads good growth potential - suit husband and wife or team buy. Write to R. Dinsdale, BM Corporate Finance Ltd, 10 Broadhill Square London WC1.

## Canadian Salt Company For Sale

Sodium Chloride Processor/Distributor in Western Canada. Excellent growth opportunity. Present £1 million sales. Michael J. McNamee, 510 428 7679, Fax 515 673 8236

## FOR SALE

Trade paper gate to Europe. Connections to all paper mills in Europe. Turnover D.M. 7 million per year. Price indication: Dfl 3.5 million.

Write to Box H7165, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

## SUB-CONTRACT PRECISION ENGINEERING CO.

Thames Valley T/O £1 million. Good order book for expansion.

Box H7157, Financial Times, One Southwark Bridge, London SE1 9HL.

## SMALL TRANSFORMER BUSINESS FOR SALE

Non-core Business, 125k T/O. Blue Chip Customer. Must relocate.

Write to Box H7181, Financial Times, One Southwark Bridge, London SE1 9HL.

## LADIES FASHION OUTERWEAR COMPANY

Sale a fashion designer. Turnover in excess of £1 million (65% Export). The existing management are willing to continue.

Write to Box H7163, Financial Times, One Southwark Bridge, London SE1 9HL.

## MAYFAIR BUSINESS CENTRE FOR SALE

Prestigious furnished offices, building, producing excellent income. Further details please. Write to Box No. H7169, Financial Times, One Southwark Bridge, London SE1 9HL.

## AUCTIONS

## NEXT AUCTION

of life assurance policies for investment will be held on Thursday 13 September

Sale will include three substantial policies having total sums assured of approx. £1.25 million with profits, plus an annuity providing five further payments of approx. £100,000 per annum

Catalogue from  
H.E. FOSTER & CRANFIELD  
20 Britton Street, London EC1M 5NQ  
071-608 1941  
FIMBRA member

## Presswork Manufacturers

The business and assets of James Brothers (UK) Limited, long established presswork manufacturers, are offered for sale by the Joint Administrative Receivers.

Principal assets include:

- Substantial freehold property near Coventry on popular industrial estate adjacent to M6
- Presswork plant with up to 100 tonne capacity
- Good order book
- Experienced workforce
- Turnover approximately £30,000 p.m.

For further information, please contact the Joint Administrative Receivers, A. G. Pearce and G. Ord, Ernst & Young, P.O. Box 1, 3 Colmore Row, Birmingham B3 2DB. Tel: 021-626 6262, Fax: 021-626 6363.

## Ernst &amp; Young

Authorised by The Institute of Chartered Accountants in England and Wales for carrying on business.

## UPVC &amp; Aluminium Window Manuf

Est 18 years. Good management. Supply L.A. & Commercial market. Turnover approx. £7 million. PBT £200K. Net assets in excess of £1 million.

Details from ECD Ltd, Pickwick House, Charles Dickens Terrace, Maple Road, London SE20 8RE. (Pins) Tel: 081 858 5112.

## INSOLVENCY PRACTICE FOR SALE

Thriving insolvency practice with turnover in excess of £3000 per annum which is increasing rapidly. Excellent acquisition for traditional or firm wishing to break into this field. Any interested parties should write to Box H7182, Financial Times, One Southwark Bridge, London SE1 9HL.

## FOR SALE

Commercial Vehicle Body Repair facility operating from 10,000 sq ft of leased premises on an industrial Estate in a major West Country town. Good customer base and well equipped Body Paints and Mechanical Repair Shops. T/O £600,000, highly profitable.

Write to Box H7191, Financial Times, One Southwark Bridge, London SE1 9HL.

## CAHORS AOC VINYARD FOR SALE

Rare opportunity to acquire this working Vinyard Cahors AOC. 100 acres of ground, 1000 vines, 100000 litres wine, 100000 litres, buildings and equipment. 7,000,000 FF deg. inc. Tel 0533 522 325. (Pins) Tel 0533 522 325. Fax 0533 522 1045

## APPLE CENTRE FOR SALE

Established Apple Centre with existing client base in London and the Home Counties. Approximate annual turnover of £1.2m.

Any interested parties contact P.V. Beveridge & Co, 1st Floor, 280 Chichester High Street, London W4 5HG, Tel 081 557 5555.

## U.S. AGRICULTURE INVESTMENT

75,000 pig/year swine company. Sale or Joint Venture.

Contact: NIP Box 202, Cedar Hill, NC 27204 USA. Phone 919 557 8644

## OLD ESTABLISHED HIGH QUALITY BAKERY

retail operation, turnover £1m, based South Midlands, for sale due to parent company divestment.

Write to Box H7184, Financial Times, One Southwark Bridge, London SE1 9HL.

## PUBLICATION FOR SALE

Very successful specialist travel publication has offered our services to many clients in the U.S. Serious enquires from Principals only please.

Box H7196, Financial Times, One Southwark Bridge, London SE1 9HL.

## FOR SALE

Two established CD/video shops in prime Hampshire Towns. Combined annual turnover and rent £490K and £49K. Write in Confidence to Box H7196, Financial Times, One Southwark Bridge, London SE1 9HL.

## LONDON WEST END ART GALLERY BUSINESS FOR SALE

Please write to Box H7196, Financial Times, One Southwark Bridge, London SE1 9HL or 071 520 1240.

## Vergelake Ltd. t/a Isotechnic (In Receivership) Gwent

The company's main activities are high quality sheet metal fabrication and polyurethane moulding for the electronics industry. It operates from leasehold premises equipped with computerised modern plant.

- Turnover approx £1m
- Prestigious customers
- Substantial order book
- Excellent paint and finishing facilities

For further details please contact the Joint Administrative Receivers:

Allan Griffiths or David G. Rowlands, Grant Thornton, 43 Queen Square, Bristol BS1 4QR. Tel: 0272 268901 Fax: 0272 265458

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the International Federation of Accountants in England and Wales to carry out investment business.

## COMMODITY BROKERS

Coffee, cashew nuts, peanuts, popcorn etc.

Modern equipped leasehold offices North Surrey. Turnover about £6,000,000.

Order book, goodwill, business and assets for sale.

Ref: C8

EDWARD SYMMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ

Tel: 071 407 8454 Fax: 071 407 6423

London Manchester Liverpool Bristol Southampton

## ENVIRONMENTAL SERVICES/WASTE COLLECTION

- Group turnover £3.6 million.
- Midlands based
- Public company, or other substantial buyer is sought to capitalise on significant growth opportunities.

Please write to Box H7173, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

Reluctant sale due to lack of expansion capital. Small marketing company T/O £100 K has national wholesaler customers in chemists and health food sectors and potential in hardware, brown goods etc for FMCG 'Green' product. Vast international potential to take marketing lead in a new industry.

Principals only phone Chairman on 0364 42033. Fax: 0364 42034.

## BUSINESS SERVICES

## SOUTH AFRICA IS CHANGING!

Do you need a window through which you can view the opportunities and risks in the new South Africa?

I am a British national now resident in Johannesburg, with my own consultancy and first-class connections, and can offer you just that window.

Please reply to PO Box 825, Northlands, 2116, South Africa, or by Fax on 2711 880 2772.

## EXPANDING YOUR BUSINESS?

We provide the complete professional design and construction service for office, commercial and industrial developments throughout the UK. Fixed Programme - Fixed Costs For more information contact Ian Wooley

PENTAGON DESIGN - ENGINEERING - CONSTRUCTION Tel: 0732 63311

## DO YOU HAVE A PROBLEM?

Does your company have potential and is in need of cash and/or advice either to solve current critical problems or long term growth?

We are a group of successful businesses with financial, legal and marketing expertise, with substantial funds available to assist in such situations. Please write with background details to:

Ken Saaker, Lime Court Investments Ltd., 37 Balcombe St., Dursley, Gloucestershire GL1 6EZ Tel: 012 723 1062 Fax: 012 724 1839

## TELEPHONE SERVICES 0898 0800 STP

Voice interactive computer. Well trained operators. Integrated database system

Sales Promotions, quizzes Information services Enquiry fulfilment

PLEXIBILITY - CREATIVITY - RESPONSIVENESS

FOR MORE INFORMATION CALL 0800 636 639 CONCEPT TELEMARKETING LTD (LONDON, GLASGOW, MANCHESTER)

## MANAGEMENT CONSULTANCY UK BASED.

Offers a range of services Worldwide. Raising finance; company reorganizations, investigations and formations; recruitment; real estate and relocation services, 24 hours a day and 7 days a week.

Contact Penrose Franklin & Duggan Fax +44(0)273 747207 Tel +44(0)273 733959

## COMPANY FORMATIONS UK &amp; OFFSHORE

READYMADE / OWN CHOICE OF NAME

Services can include:

- Business Incorporation
- Offshore Company Address
- Full Company Administration
- Corporate Re-structure
- Personal & Corporate Tax Company
- Business Advice & Consultancy

SEARCH SERVICES

• Lit or Lit Ltd

• Personal Details, CPO & Bankruptcy

Competitive Inc, on hidden names.

Free advice & brochure

FALCON BUSINESS SERVICES LTD

Falcons House, 24 Northgate St, London NW1 2AB Tel: 081 515 5200 Fax: 081 515 5200 Tel: 081 515 5200

TELE: 081 515 5200

## TECHNOLOGY

Nick Garnett reports on Rockwell Maudslay's investment in contract manufacturing

In the unlikely setting of a pretty hamlet north of Stratford-upon-Avon, the upside and downside of two new themes in modern manufacturing are being played out.

Alongside the stone and half-timbered houses of Great Alne, the Maudslay division of Rockwell Automotive, part of the US Rockwell group, has a large conventional production plant making truck components.

In one 60,000 square foot area of this plant, however, is a modern facility for making passenger car front axle stubs for Ford of America. It is this facility which demonstrates new concepts of production which will almost certainly become more prevalent in industry.

The facility is an example of what is called contract manufacturing. This refers to a new type of relationship between component makers and original equipment manufacturers (OEMs). In this relationship, the component producer gives up part or all of its production unit to the dedicated manufacturer of a component for the OEM.

In this case the whole of the new facility at Rockwell Maudslay has been given over to making part of the front suspension for the US-made Lincoln Town Car and the Mercury Marquis in a deal that will probably last about five years. During that period the new machining shop will be largely dedicated to producing up to 750,000 front axle stubs per year.

The other interesting, perhaps controversial, aspect of this plant is that, after a great deal of internal debate, Rockwell Maudslay decided to invest in flexible manufacturing machinery rather than the less flexible but considerably cheaper type of equipment known as transfer lines. A transfer line is a collection of large, powerful and rigid machines which pass the component from one machining operation to another.

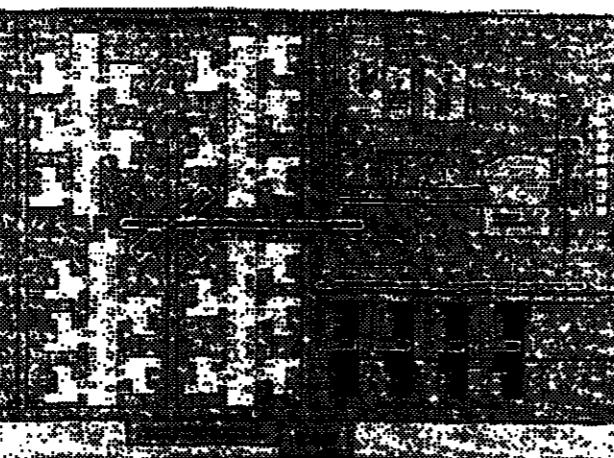
Flexible manufacturing machinery, which can be made to produce many variations of components mainly by changing computer software, is more associated with producing components of varying design. In the case of Rockwell Maudslay, however, this machinery will be used largely to produce just one component.

Peter Lowe, Rockwell Automotive's manufacturing director, readily concedes that the company would have been able

# The benefits of a flexible attitude



A robot at work in Rockwell Maudslay's advanced manufacturing facility



to produce the stub axle more quickly using transfer line technology. He says such technology would have cost perhaps one quarter less than the £12.5m Rockwell has invested in the new flexible facility.

But Rockwell sees great advantages in a more flexible system, the worth of which it believes will come into its own in the second five years of its life. That will be when the facility is required to cope with a new design of stub axle. Alternatively, if Ford decides not to renew the deal — for which a formal contract has yet to be signed — the flexible facility will have to be turned over to making some other product.

One gamble is that Rockwell's equations on cost and flexibility will prove correct. Another is that the correct teething troubles which are associated with flexible manufacturing — and which Rockwell is experiencing — will be overcome quickly.

The facility incorporates eight Matrix Churchill lathes in four cells, two DeVlieg vertical machining centres, 20 FMT machining centres grouped in four independent cells and four Cincinnati milling machines. A PC-controlled conveyor system made by Ewab of West Germany transports individual work pieces to the various machining stations within the facility. Each stub axle forging,

which is about one foot wide, is carried on an individual pallet. Automatically controlled gantries load most of the machines.

Each of the FMT machine tools is served by an automatic transporter which carries the tombstones — the large metal blocks which hold the component during machining. Four Cincinnati robots deburr the final machined components.

A centralised processing system for supplying cutting fluid to every machine tool. Swarf and cutting fluid from the machines are returned through underfloor ducts to the processing unit where the swarf is separated and the coolant filtered before re-use.

A component-marking machine uses a laser cutter to identify each component with serial and batch numbers and production date. Some of the tolerance measuring is done automatically.

Initially, Rockwell Maudslay would like to be making Ford stub axles for a long time. But Lowe believes that without too much difficulty the plant could be turned to producing a different automotive component though that would probably require the installation of a central host computer. It would also involve a considerable amount of re-training. Training machine operators to work in the new flexible production facility has cost Rockwell Maudslay £250,000.

machine tools.

In some other respects the facility is not that advanced. Pre-machined forgings are loaded on to the conveyor system by hand. Fixture blocks are loaded manually for the FMT machines. The central store for replenishing used cutting tools is not computer linked to the cutting machines. Storage of forgings and finished parts is done manually. Handling the component accounts for much of the labour force of 18 people on each shift. Says Lowe: "We have only got one component to put through the plant, therefore we do not need the sophistication of part scheduling and flow of parts."

The facility began limited production in March and is still operating at only between half and three-quarters of planned output. The scrap rate is running at 3-4 per cent and the company says this must come down to less than 1 per cent.

"We knew it was going to be horrendously complicated," Lowe says. "The machinery in itself has been fairly reliable, but the control systems tend to give problems and we have had some difficulties with the gantry operations, general material handling and with the fixtures. It's more of a mechanical problem than a software problem."

The handling link up between the conveyor and the machine tools is the biggest headache. "One of the things that tends to happen with the lathe cells is that the robot will pick up the forging but will fail to send a signal to the machine to say that it has done that. This is because of variations on the actual forging. The particular edge that it is trying to sense to see whether there is a forging there is a little further away than it expects and therefore it is saying 'I haven't picked up the part'. So it stops and waits for an attempt. Nevertheless, Lowe is confident of the plant's ability."

Initially, Rockwell Maudslay would like to be making Ford stub axles for a long time. But Lowe believes that without too much difficulty the plant could be turned to producing a different automotive component though that would probably require the installation of a central host computer. It would also involve a considerable amount of re-training. Training machine operators to work in the new flexible production facility has cost Rockwell Maudslay £250,000.

# Victorian meter meets its electronic match

Clive Cookson examines a new ultrasonic design

British Gas has chosen two ultrasonic meter designs to undergo field trials in the second stage of a programme to develop an entirely new type of domestic gas meter, no larger than a house brick, which can be linked electronically to home automation and remote reading systems.

Twenty-two companies from the UK and overseas submitted design proposals. They were reduced in 1988 to a short-list of five. British Gas evaluated these at a new meter testing facility at its Watson House Research Station in London. Engineers monitored their accuracy under a range of flow rates, temperatures and gas compositions, and assessed their reliability and resistance to contamination and external interference.

FML is one of the four UK manufacturers of domestic electricity meters and sees the British Gas project as the basis of a move into the international market for gas meters. These would be made in Oldham, Manchester; and Gill Electronics, an independent electronic research and design company with 20 employees, based in Lympstone, Hampshire.

Gill Electronics has no manufacturing expertise. Michael Gill, managing director, says that if its design goes into full-scale production, another company would be brought in as a manufacturing partner.

Both designs work on the same ultrasonic principle. They fire tiny pulses of high-frequency sound through the gas between two transducers, and deduce the speed of flow from the extent to which it changes the "time of flight" of the sound (see diagram).

Even though the basic principle is the same for the two designs, there are considerable differences in implementation and in the way the signals are processed," Gill says.

The new ultrasonic meters are powered by batteries with a 10-year working life. They have no moving parts, apart from the flow of the gas. Their designs are a great improvement on today's obtrusive mechanical gas meters, which use Victorian technology and measure the flow from the number of times the gas passes a pair of diaphragms.

British Gas has been search-

ing since 1987 for a brick-sized electronic meter. The aim is to have a modular design that will enable all components — including the meter, a governor to control the pressure, and the customer's control switch and electronic interface — to be brought together in a single unit.

British Gas's choice of new electronic meters could bring industrial problems to its two existing suppliers of conventional meters, UGI (a Ramstein subsidiary based in South London) and Schlumberger Industries Flow Measurement (based in Manchester), which together sell about 1m meters a year to British Gas at an estimated cost of £35 each. However, the company has told both manufacturers informally that if they use their own resources to develop satisfactory new-style meters, these will be considered for introduction in the late 1990s alongside the FML and/or Gill designs.

An electronic meter designed by Schlumberger was one of the five short-listed in 1988. But British Gas ruled it out of the competition early this year when its development team failed to meet the deadline for the next stage of evaluation.

Keith Salt of Schlumberger says that his company is still working actively on the design, which is quite different in concept from the two ultrasonic meters. It uses the new technique of silicon engineering to produce a flow sensor one-tenth of a millimetre long within a silicon chip. A minute fraction of the gas flow is diverted through the sensor, where it deflects a tiny beam of silicon on a cantilever.

Salt says that the project was delayed by two factors. Engineering the microscopic silicon components turned out to be more difficult than expected. And the process was disrupted by last year's sale of Thorne EMI Flow Measurement, as it used to be, to Schlumberger, the French-American metering group; research work on the sensor had to be transferred from Thorne EMI's central laboratory in Hayes, Middlesex, to Schlumberger's research facility in Montrouge, France.

"We're very confident that ours is a good system," says Salt. "It's still an open race."

British Gas plans to start field trials of the two successful designs in May 1991. Two hundred and fifty prototype meters will first be tested in the homes of British Gas staff alongside conventional meters. A much larger trial will begin in 1993, using 5,000 meters on their own. "We have an open mind on whether one or both designs will proceed on from the field trial," says Alan Sussex, assistant director of Watson House Research Station.

Full production is scheduled to start in 1995, when the new compact meter will become available to ordinary consumers. British Gas does not yet know how quickly its conven-

## CONFERENCES

## CONFERENCE

## SYSTEMS &amp; NEW TECHNOLOGIES IN BANKING &amp; IN BANKS



COMMUNICATION AND STRATEGY INTERNATIONAL

## SEMINARS

## CANADA NEWS

## CANADA — BUSINESS &amp; YOU

A ONE-DAY SEMINAR SPOTLIGHTING THE HUGE POTENTIAL THE WORLD'S SECOND LARGEST COUNTRY HOLDS FOR PROSPECTIVE BUSINESS MIGRANTS FROM BRITAIN November 13, 1990 at the

CFS CONFERENCE CENTRE, BAKER STREET, LONDON

Featuring informative talks by Canadian government immigration officials, a senior Canadian banker, a leading Canadian businessman, a representative from Air Canada and a British business person who has planned for the good life across the Atlantic.

Sponsoring the event are Canada News, the provincial governments of British Columbia, Alberta, Ontario, Quebec, Nova Scotia and Newfoundland.

PRICE: £15 plus VAT; couples £20 plus VAT.

For further details and an information package, contact: Canada News, 100 Baker Street, London, WC2S 5BS, Tel: 0171 581-3811, Fax: (0171) 581-3300.

## COMPANY NOTICE

## NOTICE TO HOLDERS OF BEARER SHARES OF GLOBAL NATURAL RESOURCES PLC

On August 31, 1990, Global Natural Resources Inc. distributed a second quarter report to shareholders located in the U.S. and certain other countries of the world. The report may be obtained from: Hambros Bank Ltd., Alce Stock Center, 41 Tower Hill, London, England EC3N 4HA.

## THE BUSINESS SECTION

Appears Every Tuesday & Saturday

Please contact  
Gavin Bishop on 873 4780  
or Sara Mason on 873 3308  
For further details please write to Financial  
Times,  
Number One Southwark Bridge, London,  
SE1 9HL

## COMPANY NOTICES

## WEST RAND CONSOLIDATED MINES LIMITED

(Incorporated in the Republic of South Africa)  
Company Registration No. 01/01978/06

Coupon No. 114  
(DIVIDEND NO. 115)

HOLDERS OF SHARE WARRANTS TO BEARER are informed that they will, on or after 14 September 1990 be paid 2.4114p per share, viz. 4.0154p less the amount deducted per share, less 0.0020p being South African non-resident shareholder tax of 10% against surrender of Coupon No. 114. Coupons must be deposited for FOUR CLEAR DAYS for inspection before payment will be made.

In London at Gencer (UK) Limited, 20 Ely Place, London, EC1N 8UA  
In Paris at Crédit de l'Industrie, 6 & 8 Boulevard Haussmann, Paris (9e)

In Zurich at Swiss Bank Corporation  
In Zurich at Credit Suisse

Coupons belonging to holders resident in Great Britain and Northern Ireland will be paid as follows:

Amount of dividend after deduction of South African non-resident shareholder tax of 10%.

£0.0000 United Kingdom Income Tax of 10% on the Gross Amount of the dividend of 4.0154p

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000

£0.0000



# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday September 4 1990

## Sharing the burden

**RIGHT** FROM the start, President Bush's response to Iraq's seizure of Kuwait has involved a skilful balancing act. On the one hand it needed to be swift and decisive, which meant that the US had to act alone, without waiting for lengthy consultations or hiding behind the skirts of its allies. On the other, it needed to have the force of world opinion behind it, and the sanction of international law. No one knows better than Mr Bush that the US is financially ill equipped to undertake a major new military commitment on the other side of the world, and that politically it will be impossible to sustain such a commitment if Americans feel their effort is unappreciated and unwanted.

Two recent developments reflect his anxiety lest the US get too far out in front and have to bear too much of the burden on its own. First, he is making a determined effort to spread the cost of the deployment among his allies; second, he has announced an unscheduled summit with President Gorbachev.

Both moves are essentially sound and deserve a positive response. Europe and Japan have as much at stake in the present crisis as the US; arguably more. In so far as they are less well equipped to make a military contribution they are better equipped to make a financial one, and should do so. But they should not be content with that pattern. It is surely not the desire of the US armed forces to act as mercenaries, even (in Kipling's words) to 'save the sum of things for gold'. All those countries which agree on the need to deploy military forces should be prepared to deploy some of their own.

### Diplomatic contribution

That goes for Mr Gorbachev too. What Mr Bush mainly wants from him at this stage is essentially a diplomatic contribution: a removal of the remaining ambiguities in the Soviet position – represented, for instance, by the presence of Soviet military advisers in Iraq – and an assurance of Soviet support not only for the objectives of US policy but also for the means being used to reach them. Perhaps he should ask

## Mergers and Mr Lilley

BRITISH trade secretaries may come and go, but since July 1984, when Mr Norman Tebbit announced that references to the Monopolies and Mergers Commission were to be made primarily on competition grounds, policy in this area has at least remained relatively consistent. Whether it will remain so under Mr Peter Lilley is another matter. Mr Lilley is the first Trade Secretary to rewrite the so-called Tebbit guidelines; and following his decision last week to reject the advice of the Director General of Fair Trading over a change of ownership at a small Irish leasing company called Woodchester Investments, it is beginning to look as if a maverick element is creeping back into competition policy.

Mr Lilley made it clear in July that he was anxious to make life more difficult for state-controlled companies pursuing acquisitions in the United Kingdom. In practice that means taking issue with the French, whose nationalised undertakings have been the most active in making cross-border acquisitions in Europe, and especially Britain, over the past 18 months. The argument for the change is partly ideological. The present government has spent much of its time in office privatising the commanding heights of the economy. A takeover, agreed or contested, by a state-controlled French company is, in Mr Lilley's eyes, renationalisation by the back door.

### Competitive advantage

Whether this kind of discrimination against nationalised industries can be squared with the Treaty of Rome is a moot point. But if there is a case to be made it would presumably rest on the lack of an even playing field. Nationalised industries can often derive competitive advantage from state subsidies or from immunity from bankruptcy. An additional question arises where they are buying into countries that rely on active markets in corporate control to impose ownership discipline on management. Substituting state ownership for private shareholders would, in theory, dilute that discipline.

The problem with such arguments is that they run into the

**B**y the end of this century, the country that is still East Germany – on October 3, the two Germanys finally unite – could have one of the world's most modern infrastructures.

At present, it has one of the worst, a depressing legacy of four decades of rigid Stalinist planning which took virtually no account of the environment, put a low priority on consumers' needs, and made self-sufficiency a supreme, and costly, goal.

The results are all too plain. In many areas, the air reeks, especially where noxious brown coal is made into briquettes or creakingly inefficient factories burn masses of fuel and emit clouds of acrid pollutants. The ground in the main industrialised areas is so full of toxic substances that an immense clean-up campaign is necessary; roads range from acceptable to appalling; much of the rail system is unreliable and uncomfortable; and wasteful power stations burn brown coal, much of it with a high sulphur content.

Telephoning is a nightmare: it can take several hours to make a connection between the Germanys, though phoning the rest of the world is easier; without the telex, arranging appointments in East Germany would be almost impossible. Work has begun on connecting the Germanys by phone, this being one of the most urgent requirements for the reflowing of the economy that politicians and economists still expect, in spite of the present transitional difficulties.

These were reflected at the 82nd Leipzig trade fair, opened on Sunday by Mr Lothar de Maizière, the East German prime minister. The number of East German companies involved had dropped to 1,000 from 1,800 last year, while the number of West German companies represented had risen to 1,500 – four times last year's number. This shift is a graphic illustration of the present parlous state of East Germany's economy.

Without a rebuilding of its infrastructure, East Germany and its 16m people will never be able to achieve the yearly growth rates of 7 to 10 per cent needed for it to catch up with West Germany, with a population of 61m. The investments needed in new transport, energy and environmental systems will play a crucial part in stimulating such expansion.

The improvements needed will be extremely costly, totalling more than DM300bn (£158bn) for transport, telecommunications, energy and the environment. Modernisation of the water and sewage systems could add a further DM100bn. If housing needs are included – every fifth home is uninhabitable – the cost rises to DM600bn, although such estimates include a large element of guesswork. The sums look less startling when it is considered they will be spread over 10 years or so.

Moreover, not all of the money will come from the public purse. In the energy and environmental sectors, much of the finance will come from industry. Higher charges, especially for telephones and household energy, will also meet much of the cost.

The areas needing attention are:

• Rail. Only 2% per cent of track on East German Railways (Deutsche Reichsbahn) is electrified, against nearly 40 per cent in West Germany. Of 8,200 rail bridges, 3,500 are more than 85 years old. Like many other sectors, the Reichsbahn was starved of investment. Sleepers have crumbled because the wrong concrete was used; at least a third of the 14,000km network has been affected, with many sleepers lasting only seven years instead of the usual 25. This is now being put right, expensively.

To save on energy imports and foreign exchange after the 1970s oil crises, the Government decreed that freight would be shifted predominantly by rail. Heavy use of indigenous brown coal also put a huge burden on the rail system – a third of its

**Andrew Fisher on the massive challenge of overhauling infrastructure in East Germany**

## A race to match the best in the West



freight was brown coal and nearly 75 per cent of all goods transport was by rail. In West Germany, only 22 per cent of freight goes by rail.

"The whole track needs working on," says Mr Hans Mauthner, the Reichsbahn's planning director. It could cost DM100bn to put right the effect of years of neglect, buy modern rolling stock, and build new links with the West. These would run mainly from Berlin and industrialised Saxony, which includes Leipzig. On top of this, West German Railways (Deutsche Bahn) reckons it will need to invest about DM300m for its side of the new East-West links.

• Roads. Since the Second World War, few main roads have been built.

Whereas more than 6,000km of motorways have been constructed in West Germany since 1960, the figure for East Germany is a mere 400km. The main motorways are in reasonable condition, though they have only two lanes.

Improving and extending East German roads could cost a further DM100bn.

• Telecommunications. Here, the task is really pressing. Much of the phone-switching equipment is pre-war.

For many people, obtaining a phone was impossible, with waiting times of 10 years or more. There are only 11 phones per 100 people (45 in West Germany), though Berliners are better off. For business, the lack of phone lines is a big problem, one being temporarily and patchily met by satellite links and mobile phones.

"Telecommunications are the nerve system of a modern economy," says Mr Hans-Joachim Frank, an economist at Deutsche Bank. "If these are not improved, little else can happen." Under the Telekom 2000 programme,

East Germany aims to reach West German standards in 1997. This will involve the installation of 1m new telephones a year, as well as a whole range of facsimile, data processing, and other modern facilities, making full use of digital and optical fibre techniques. Cost? About DM55bn.

• Energy. East Germany has one of the world's most inefficient energy systems. Heavy reliance on brown coal is a main reason for the dreadful state of the environment. Because of high subsidies, East Germans have no incentive to keep energy use down: households pay a third or less than in West Germany. Since heating cannot

be regulated in flats, opening the windows is the only way to lower the temperature on cold winter days.

The use of brown coal will be cut from about 85 to less than 50 per cent of total needs, with bigger reductions in choking areas such as Leipzig/Halle where high-sulphur coal is burned.

Equally problematic is nuclear energy, which accounted for 10 per cent of electricity generation, but is down to 1 per cent through closure of dangerous plants like that at Greifswald near the Baltic coast. Greater use will be made of oil, gas, and more efficient hard coal.

The recently signed electricity contract between three big West German utilities – RWE, PreussenElektra, and Bayernwerk – is an important step in the rebuilding of the electric

ity generation and supply network in the East. Because of monopoly objections, there is scope for smaller utilities, from West Germany and the rest of Europe, to become involved. The cost of energy reconstruction has been put at more than DM50bn.

• Environment. The country has Europe's dirtiest air. Each year it pumps more than 5m tonnes of sulphur dioxide into the atmosphere, more per capita than anywhere else in the world. Vast areas have been defaced by machines which scrape off the brown coal and leave behind a dead landscape. As well as energy, basic industries such as chemicals and aluminium, with outdated equipment and poor safety measures, are also notorious polluters. The Leipzig/Halle industrial area is one of the worst sufferers.

For decades, data about the environment was kept secret. It was an offence to seek it out. Under the iron hand of Günter Mittag, the chief economic planner, production growth had top priority over curbing pollution. "People in East Germany have an average life expectancy of two years below that in West Germany," says Mr Diethelm Müller, head of the energy department in the Ministry of Environment and Energy.

"Our environmental technology is around the level of the 1920s," he adds. Some of the worst polluting factories have been closed already. By 2000, the hope is that standards in the East will reach those in the rest of the country, where environmental consciousness is high. Industries will be required to meet stringent standards, though investors will not have to pay for cleaning up the worst excesses of ground pollution. The upgrading of the energy sector will be crucial in

ensuring cleaner air.

As the above descriptions show, the challenge of overhauling the East German infrastructure is immense. A start has been made, notably in telecommunications, but also in targeting the worst environmental offenders for rapid closure and setting the basis for a cleaner, more efficient energy system.

"There is practically nothing that doesn't need putting right," notes Mr Frank. The present chaos in East Germany makes all too clear that moving from a centrally planned system to one in which people's needs and desires are taken fully into account and in which competition flourishes, will be hard. The electricity contract between the three big West German utilities, for instance, became highly controversial as West Germany's Federal Cartel Office fought successfully to ensure that one monopoly was not simply replaced by another.

The competition issue also surfaced in the attempt by Lufthansa, the West German national airline, to take a 26 per cent stake in Interflug, its ailing East German counterpart. Lufthansa has already begun flights into Leipzig and Dresden and has applied to fly to Berlin once the ailing liberal traffic into the city. Berlin has two airports in the East and West, but these are too small. A big new airport is envisaged to the south-west, though this is some years off.

For West German and foreign companies, the prospects of new business are potentially enormous, especially in the construction, engineering, electrical and electronics, and environmental technology sectors. Siemens is linking up with East German telecommunications, energy equipment, and transport engineering concerns; Asea Brown Boveri (the Swiss-Swedish combine with a big German operation) has ventures with two companies in the power plant and industrial plant industries; and SEL is involved in a telecommunications joint venture. European companies, notably the French, are keen to become involved in energy and water supply.

In many areas, the scope for private initiative is wide. Even in public sector projects like sewage – only 60 per cent of East German households are joined to a sewage plant – experience in West Germany shows that putting projects in the hands of private operators can lead to big cost savings. Also, since East German local authorities' tax basis is still undeveloped, this method would not require them to put up any initial funds.

Although tendering for contracts will, in theory, be open to all-comers in the transport and telecommunications fields, raising the huge sums required will obviously be a task which falls mainly on the national budget and the capital markets. Mr Mauthner, the Reichsbahn's planning director, reckons the Reichsbahn will have to tap the market for at least DM5bn a year. He says German, Japanese and other companies have all shown interest in helping to re-equip the East German rail network.

Mr Horst Giltner, the East German Transport Minister, also says: "European and overseas companies, especially from the US and Japan, are pushing to enter this market." He reckons private industry could take important stakes in such projects as airports, harbours, and motorways, recouping their investment through operating fees.

Because the scale of the task is so large, there is room not only for new methods and equipment, but also for flexible concepts which reduce the role of the state and raise that of the private sector. In East Germany's case, this role has been exercised in the past with a heavy, uninspired, and unfeeling hand. The sorry state of the infrastructure is the most obvious result. Thus its complex and costly reshaping, on which a rapid start must be made, is vital for both material and psychological reasons.

### The man who chose Britain

■ No Japanese person better symbolises the new era of business relations between Britain and Japan than 78-year-old Takashi Ishihara, chairman of Nissan Motor, an elder statesman of the Japanese industrial phenomenon.

The Queen, in bestowing an honorary knighthood upon him, is recognising services to Britain of a high order measured in almost any terms – although the citation specifically talks of contributions to economic relations between the two countries.

Ishihara's knighthood is justified since this Irish-owned company's share of the UK leasing market is paltry. Nor do arguments about even playing fields appear very relevant. International co-operation under the auspices of the Banks for International Settlements has already produced an agreed set of capital adequacy requirements for banks. As for financial discipline, Crédit Lyonnais is undoubtedly immune from takeover and bankruptcy. But so are Midland and Lloyds.

In the circumstances Mr Lilley's decision to refer looks ill-judged. And for those UK businesses who wish to have dealings with the very substantial part of the European corporate sector that is in public ownership, it needlessly muddies the waters.

He delights in bluntness and being a man of the people. The FT's Stefan Wagstyl said of him recently in a profile on his 'Requiem' bribery scandal was one occasion which provoked his wrath, and fellow members of the business community for seeming to condone corruption.

## OBSERVER



"He seems to be taking the knighthood thing seriously"

become president until he was 65. It is said he was held back by company politics.

Probably more than anyone else in the world car industry he has brought an international approach to its ranks.

Britain is grateful to him for his absolute certainty that the Japanese car industry should make the country its main base for expansion into Europe. He was steadfast on that issue against much opposition from his colleagues in the Japanese motor industry at a time (the beginning of the 1980s) when the British car industry was in poor shape.

He delights in bluntness and being a man of the people. The FT's Stefan Wagstyl said of him recently in a profile on his 'Requiem' bribery scandal was one occasion which provoked his wrath, and fellow members of the business community for seeming to condone corruption.

He joined Nissan in 1927 after graduating in law. But although he was made a director at the age of 33 he did not

### Tank money

■ A Japanese philanthropist, Ryōichi Sasakawa, is currently being regarded in Finland with feelings equally as warm as those generated by Ishihara in Britain.

For his Sasakawa Foundation has made a \$20m grant to the worthy but hard-up World Institute for Development Economics Research (WIDER) based in Helsinki. The first \$4m instalment has been handed over.

The think tank was set up five years ago by the United Nations University with a contribution of \$25m from Finland.

Its energetic director Lal Jaworski is scouring the world to attract the best brains. Sasakawa says he is giving the money in recognition of the "quality of the institute's programme and its future potential".

### Primera time

■ British officialdom has now shown a nice sense of timing. Ishihara's knighthood comes just a couple of weeks before the latest product of Nissan's Sunderland car plant, the Primera car, is unveiled at the motor show in Birmingham. Since the plant opened in 1986 it has made more than 150,000 of the Bluebird model which the new car will replace.

box office. But it makes a sad story for the British film industry.

Many years ago this leading British producer (films such as 'Chariots of Fire' and 'The Killing Fields') saw a painting of an RAF Lancaster bomber crew in the Imperial War Museum and knew he wanted to make a picture on the subject.

Reading Len Deighton's novel 'Bomber' rekindled his interest. There was no way however, Puttnam concluded that the money could be raised for a picture about a Lancaster. The biggest cinema market in the world - the US - just doesn't identify with British heroes. Nevertheless, Puttnam had a nostalgic postcard of the RAF painting in his pocket yesterday as he launched 'McBelle'.

"What we have at the moment, and Mrs Thatcher realises this, is a film industry that doesn't have the resources to tell our own stories," says Puttnam. "A nation that cannot celebrate its own heroes should start asking itself very serious questions."

His prediction, admittedly from the standpoint of being a film-maker is that psychological damage to the national psyche will ultimately result, if the British do not show more of their national life, and their heroes, on-screen.

As if to emphasise the point Puttnam is on his way to resume work on his next film which will be a production financed with European money.

It has real Euro style being a story of madness in the Paris opera, filmed in Hungary about a Hungarian conductor who is being played by a Frenchman.

### Blues singers

■ David Puttnam's new film, 'Memphis Belle', about the crew of a legendary Second World War Flying Fortress bomber, may go down all right at the

**THERE'S  
NO  
LET  
UP  
TO  
OUR  
LETTINGS**

**FULLER  
PEISER**

## LETTERS

### IEA signals are no substitute for IEA action

From Mr Joe Roeber and Mr Martin Orlean.

Sir, The most remarkable thing about the present crisis, as far as it affects the oil industry, has been the determination of crisis-managers to persuade us that there is no crisis. We can all do our sums and show that the loss of production from Iraq and Kuwait can be made up by the combined efforts of other Opec members. But the politics surrounding last Thursday's meeting in Vienna show how delicate the balance is.

The Open meeting was followed by an International Energy Agency (IEA) meeting on August 31 which apparently

decided that the Opec move, together with other factors, will be sufficient to restore balance to the market in the near term. If they are right, the assembled IEA governments need do nothing for the moment but let the market punish those who bet the wrong way. But if not, they must be prepared to act – and to act decisively – by mobilising strategic reserves to the extent that such an interruption to supplies might demand.

However, there is a real danger that, faced with a threatened shortage in future, the IEA members might be tempted to resort to vague exhortations and a call for

everybody's best efforts, thus falling well short of decisive action.

Why? For a reason which is being increasingly heard, and which would be hilarious in a situation less serious: that it would "give the wrong signal". (You may imagine the serious folk who are offering this advice refusing to start the engines when the boat approaches the falls, because to do so might frighten the passengers.)

And governments would do well to act on it, by at least showing a principled willingness to release oil from stocks to alleviate the situation.

Joe Roeber,  
Martin Orlean,  
Joe Roeber Associates,  
13 Great James Street, WC1

### More than beauty

From Mr Robert Higgs.

Sir, What a pity Sara Webb's article on the fund manager's "beauty parade" (August 17) ventured no further than the City of London. And I take issue with the negative reaction to Burridge's suggestion of gaining overseas exposure for the portfolio through investment trusts.

A pooled fund is the sensible way to gain overseas exposure for a portfolio of about £400,000. If, say, 10 per cent were to be targeted for European markets, just £40,000 would be required to cover such diverse areas as the D-Mark bloc, Scandinavia, Spain, France and Italy. For Europe and the south-east Asian market, an obvious solution is to choose an investment trust run by an experienced fund manager whose strategy reflects that of the client's portfolio manager.

An independent manager has the advantage of choosing the best fund for each area. I suspect the large unit trust houses would restrict the client's choice to their own in-house funds. A good private client fund manager tracks the performance and strategy of investment trust holdings in the same way as he/she does other equity investments.

Overseas investing through a pooled fund has other advantages for the private client: it provides sterling income and allows changes in strategy to occur within the investment trust – for instance, a switch away from Germany to France without incurring commission charges and capital gains tax.

Being able to buy this expertise at a discount makes the informed choice of investment trusts for overseas investment positive, not second best.

Isobel J. Hunter,  
Adam & Co,  
22 Charlotte Square,  
Edinburgh, Scotland

### Building mutual trust

From Mr John Hurtubise.

Sir, Since its formation in the early 1980s, this organisation has taken the lead in opposing strongly the unilateral imposition of onerous contract terms by main contractors and others in the construction industry. Our opposition has been based on our perception of the adversarial attitudes and the damage to contractual harmony and efficiency which inevitably results from attempts by one party to impose a one-sided and potentially burdensome contract on the other.

Clients of the industry in particular have suffered from the adversarial approach; the specialist companies which nowadays carry out almost all the construction work on most projects are severely hampered in their efforts to meet the requirements of clients.

We are delighted to learn that our views are evidently shared by Mr Christopher Spackman, the chairman and managing director of Bovis Construction (Letters, August 8). Specialist companies which have previously found the Bovis sub-contract terms unpalatable will doubtless share our delight.

Bovis has shown the way forward in several important contractual developments in the construction industry recently, and now – from the evidence of Mr Spackman's welcome statement – is intent on giving other big contractors a responsible lead.

We warmly welcome Mr

Spackman and his colleagues at Bovis to our long-term crusade to create, as he puts it, "a positive, constructive atmosphere which would encourage greater efficiency and effectiveness". I confirm that the confederation is happy to co-operate with Mr Spackman and others in achieving this.

John Hurtubise,  
chief executive, Confederation of Construction Specialists,  
75-79 High Street,  
Aldershot, Hampshire

34 Palace Court, W2

### Some buy-outs deserve criticism

From Mr Edmond Jackson.

Sir, Fix (August 23) ought to stand in critical ground on buy-outs.

Stockmarkets tend to accentuate company valuations around their intrinsic worth over the economic cycle, allowing astute entrepreneurs and their financial advisers to profit consistently by selling businesses dear in times of prosperity, buying back cheaply when short-term reported earnings fall. Either way, it is the long-term passive shareholder who gets fleeced.

Analysis of 1988's new issue prospectuses shows just how successful company promoters were in seducing investors.

David Williamson (August 30) tries to justify buy-outs in times of smaller companies' unpopularity. But this could be eased without transaction costs if managers were to communicate effectively with shareholders, and put more

detailed information in their accounts, rather than, say, glossy pictures. One suspects they have numbers to hide.

His argument for "companies being allowed to reverse the process when circumstances dictate" may indeed help those unable to cope with the responsibilities of a listing, but will only smooth the way for deal-makers to cream off the wealth that legally belongs to shareholders.

One applauds recent co-operative efforts by institutional investors to oppose inherent short-termism in the buy-out movement – for which managers usually berate them. Advocates of wider share ownership might explain how a mass of individuals can exercise corporate governance as effectively, to keep managers' eyes focused on long-term wealth creation.

Edmond Jackson,  
Cherries, Butlers Dene Road,  
Woldingham, Surrey

is to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the Law Society criticised by the National Consumer Council (NCC) for its unusually bold and sensible decision to permit lawyers to describe themselves as specialists ("NCC warns on solicitor claims" August 17). If the NCC is correctly quoted, it is mistaken about what the Law Society is doing.

Only the Law Society could have held out for years against the logic of allowing a solicitor

who has spent the whole of his or her professional life practising in one branch of the law to call himself or herself a specialist in that area. Doctors do it, engineers do it, accountants do it, even barristers do it. So why should not solicitors do it also?

Limiting the title of "special-

ist" to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the

Law Society criticised by the

National Consumer Council

(NCC) for its unusually bold

and sensible decision to permit

lawyers to describe themselves as specialists ("NCC warns on

solicitor claims" August 17). If

the NCC is correctly quoted, it

is mistaken about what the

Law Society is doing.

Only the Law Society could

have held out for years against

the logic of allowing a solicitor

who has spent the whole of his

or her professional life practising

in one branch of the law to call

himself or herself a specialist

in that area. Doctors do it, engi-

neers do it, accountants do it,

even barristers do it. So why

should not solicitors do it also?

Limiting the title of "special-

ist" to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the

Law Society criticised by the

National Consumer Council

(NCC) for its unusually bold

and sensible decision to permit

lawyers to describe themselves as

specialists ("NCC warns on

solicitor claims" August 17). If

the NCC is correctly quoted, it

is mistaken about what the

Law Society is doing.

Only the Law Society could

have held out for years against

the logic of allowing a solicitor

who has spent the whole of his

or her professional life practising

in one branch of the law to call

himself or herself a specialist

in that area. Doctors do it, engi-

neers do it, accountants do it,

even barristers do it. So why

should not solicitors do it also?

Limiting the title of "special-

ist" to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the

Law Society criticised by the

National Consumer Council

(NCC) for its unusually bold

and sensible decision to permit

lawyers to describe themselves as

specialists ("NCC warns on

solicitor claims" August 17). If

the NCC is correctly quoted, it

is mistaken about what the

Law Society is doing.

Only the Law Society could

have held out for years against

the logic of allowing a solicitor

who has spent the whole of his

or her professional life practising

in one branch of the law to call

himself or herself a specialist

in that area. Doctors do it, engi-

neers do it, accountants do it,

even barristers do it. So why

should not solicitors do it also?

Limiting the title of "special-

ist" to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the

Law Society criticised by the

National Consumer Council

(NCC) for its unusually bold

and sensible decision to permit

lawyers to describe themselves as

specialists ("NCC warns on

solicitor claims" August 17). If

the NCC is correctly quoted, it

is mistaken about what the

Law Society is doing.

Only the Law Society could

have held out for years against

the logic of allowing a solicitor

who has spent the whole of his

or her professional life practising

in one branch of the law to call

himself or herself a specialist

in that area. Doctors do it, engi-

neers do it, accountants do it,

even barristers do it. So why

should not solicitors do it also?

Limiting the title of "special-

ist" to the handful of public-spirited solicitors who join the Law Society's specialist panels has never had any logic in terms of the profession's relationship with the public. Those worthy people pass no examination to become a panel member, nor do they become any less of a "specialist" when they cease to serve on a panel.

It is sad, therefore, to see the

Law Society criticised by the

National Consumer Council

(NCC) for its unusually bold

and sensible decision to permit

lawyers to describe themselves as

specialists ("NCC warns on

## REPUBLIC ATTACKS MOSCOW

## Russians aim to accelerate reform plans

By Leyla Boulton in Moscow

MR IVAN SILAYEV, the Russian Prime Minister, yesterday presented a radical economic reform programme to the Russian Parliament aimed at speeding up the pace of economic reform.

Mr Silayev, who was addressing the Russian parliament, presented proposals drawn up by Mr Boris Yeltsin, the republic's president.

Both men urged the parliament to forge ahead with economic reforms in order to ditch Soviet "dictatorship" which they said had brought poverty and misery.

They also called on deputies to approve a plan that would create the basis of a market economy within 18 months to two years, without waiting for the central Soviet Government to act.

Mr Yeltsin said the programme, with a launch date of October 1, could form the basis for an economic accord between Soviet republics, even though the Russian parliament cannot impose its decisions beyond its borders. But in effect, the programme amounted to a stinging critique on the more centralised plan offered by Mr Nikolai Ryzhkov, the Soviet Prime Minister.

Mr Silayev called for curbing the powers of Gosplan, the highly powerful state central planning agency, and a radical cut in the number of all-Union ministries.

He accused the Soviet Government of wanting to keep the basic government structure in place until 1992 and relying on old-style administrative methods to launch a market economy.

Mr Silayev's plan for the transition to a market economy was formulated by a group of experts under economist Stanislav Shatalin. It was discussed by President Mikhail Gorbachev and Mr Yeltsin at a meeting last week.

A final draft on economic reform is due to be presented



Russian Federation president Boris Yeltsin talks to deputies at the opening yesterday of the autumn parliamentary session

to the parliaments of all Soviet republics at the end of the week, but it is not yet clear whether it will combine the expert group's proposals with Mr Ryzhkov's.

It was that programme with which Mr Silayev found fundamental differences. It was, he argued, centred on measures to stabilise the Soviet economy. The Soviet Government wanted to start the transition to a market economy with price rises in order to soak up surplus money floating around the economy.

Mr Silayev said the Russian programme, which Mr Gorbachev wants to combine with "the best elements" of the

Soviet Government's one, would achieve financial stabilisation through the sell-off of state enterprises, housing, and land.

Soviet officials, however, have denied that their financial stabilisation measures would focus exclusively on price rises. One said that the Government wanted, for instance, to raise interest rates on savings accounts. The Government has already enacted laws for selling off state property.

Mr Yeltsin said at the weekend that Mr Ryzhkov had to resign for market reforms to be successful.

• An opinion poll published

centre, and between enterprises.

• Mr Gorbachev needs the continued support of Mr Yeltsin, who has said the Russian Parliament would go it alone on economic reform if nationwide proposals were not radical enough.

Tass said yesterday that Mr Gorbachev had set up several teams to deal with urgent tasks, including one to bring in the harvest and "normalise" food supplies for big cities.

Another team, headed by Mr Yuri Maslyukov, the deputy prime minister, who is responsible for Gosplan, would oversee the fulfilment of contracts between regions and the

Ukraine strains at bonds of empire, Page 8

## Deutsche Aerospace urges European links in key sectors

By Paul Betts and David White in Farnborough

DEUTSCHE AEROSPACE, the newly reorganised West German aerospace group controlled by Daimler-Benz, is pressing other European aerospace companies to set up permanent corporate links in a range of key activities including military aircraft, helicopters and small passenger airliners.

The strategy spelt out by Mr Johann Schäffler, head of Deutsche Aerospace's aircraft operation, yesterday demonstrates the new assertiveness of West Germany in an industry which had previously been dominated in Europe by Britain and France.

He made clear that the West Germans wanted to build on

the Airbus model of setting up joint industrial ventures that went beyond ad hoc agreements to collaborate on individual projects.

In helicopters, Mr Schäffler said the merger of Deutsche Aerospace's helicopter interests, part of its Messerschmitt Bölkow Blohm subsidiary, with those of Aerospatiale of France would be completed by the end of this year. This would create a new helicopter company called Eurocopter.

But Mr Schäffler said the Germans and the French already wanted to start negotiations with Westland of the UK and Agusta of Italy to bring the two other European helicopter manufacturers into the

new European alliance. Proposals for a European takeover of Westland were the cause of a UK Cabinet crisis in 1986. At that time, Sikorsky of the US took a minority stake in Westland.

Sikorsky yesterday said it viewed the Westland association as long term. But it also said that, like other US aerospace groups, it was being encouraged by the US Government to forge alliances with other European partners.

Sikorsky yesterday announced that MBB would participate in its joint bid with Boeing for a Pentagon project for a new US reconnaissance and light attack helicopter, the LHX.

In the military aircraft field, Mr Schäffler said he felt the formation of a European company which included the French and the four Eurofighter partners (the UK, Germany, Italy and Spain) would be politically difficult and would take time.

But he said a first step could be to merge the Panavia company in charge of the Anglo-German Tornado with a four-nation Eurofighter company.

In the longer term, the next step would be to link them with Dassault of France.

The West German group is particularly interested in developing a European partnership for small commuter

aircraft and a regional turboprop and jet airliner.

Mr Schäffler said he doubted this could be done by the Airbus association, because some of the Airbus partners were direct competitors in this market.

But he said there were too many manufacturers of small airliners in Europe and that there was probably room for two or three groupings.

He argued that it was urgent

to consolidate the European small airliner industry to fend off a possible entry into the market by a leading US aircraft manufacturer and to counter competition in this field from the developing world.

## Li 'abused position as HK exchange chairman'

By Angus Foster in Hong Kong

MR RONALD LI abused his position as chairman of the Hong Kong Stock Exchange and acted corruptly to make substantial profits for himself, the High Court in Hong Kong heard yesterday.

Mr Michael Kalisher QC outlined the crown's case against Mr Li at the start of what is expected to be a long and well-publicised trial.

Mr Li, 60, faces two charges of accepting shares in Cathay Pacific Airways, the territory's flag carrier, and Novel Enterprises, a local garment manufacturer, in return for supporting or not delaying the granting of a listing of the two companies on the stock

exchange in 1986 and 1987.

Mr Li pleaded not guilty on both counts.

Mr Kalisher said Mr Li had earned considerable public responsibility after he was largely responsible for the unification of Hong Kong's stock exchanges in April 1986. However, in spite of his standing, Mr Li was not entitled to use his position for personal profit.

With sorrow, but with confidence, the crown alleges that is precisely what Li did. His motive, in common with most people high and low who act corruptly, was personal greed," Mr Kalisher said.

On the count of accepting

shares in Cathay Pacific, Mr Kalisher said Mr Li knew by virtue of his position as chairman of the stock exchange's listing committee that no shares would be made available to local brokers or normal underwriters unless the company was listed in May.

Cathay Pacific had agreed with its joint advisers, Baring Brothers and Wardley, a subsidiary of Hongkong and Shanghai Banking Corporation, in the lead-up to the issue that the only placement of shares was to be made to the local Hyatt Development and a company jointly owned by Cheung Kong and Hutchison Whampoa, the two main

quoted groups in the corporate empire of the tycoon Mr Li Ka-shing.

A special category of sub-underwriters, which did not include local brokers, was to be the only group which would receive preferential allotments of shares. Nevertheless, Mr Kalisher said, Mr Li in his private capacity telephoned certain merchant bankers involved and asked for shares for himself.

He got a preferential allocation of half a million shares, not available to his colleagues on the stock exchange, not available to the general public. On those shares alone he made a profit of close to HK\$600,000. The case continues.

## Stage is set for rumours in London's theatreland

By Andrew Hill in London

LONDON'S theatreland in the West End is always a hotbed of gossip. But the death at the weekend of Mr Robert Holmes à Court, the Australian businessman who controlled more West End theatres than anyone fuelled some particularly intense speculation.

At the centre of the rumour is the future of Stoll Moss Theatres, a subsidiary of Heytesbury (UK) Mr Holmes à Court's British investment vehicle.

According to some sources, the US and British vultures are already wheeling over Stoll Moss's 13 theatres: from the Coliseum, home to English National Opera, to the Theatre Royal, Drury Lane, where the hit musical *Miss Saigon* is playing.

Heytesbury's Australian parent has so far confined itself to a short and dignified statement: Mrs Janet Holmes à Court, the entrepreneur's widow, and her eldest son Peter will continue to run the businesses and develop them "in the way the late chairman would have wished."

The UK subsidiary's directors yesterday departed for Australia to attend the funeral, which is expected to take place tomorrow afternoon.

Mr Holmes à Court, 53, who died of a heart attack on Sunday, was one of the biggest losers of the stock market crash in October 1987.

After taking his operations private he also became the largest pastoral

property and cattle owner in Australia. He started to build his West End theatre empire in 1982.

As far as Stoll Moss's competitors are concerned, any drama about control of the group's assets has yet to begin.

They were quick to express their condolences yesterday, and pointed out that the theatres, however attractive, had not been put up for sale.

Chesterfield Properties, the property investment and development group, best Mr Holmes à Court to ownership of Maybox, which controls six West End theatres, after a battle at the beginning of last year. Chesterfield now owns eight London theatres.

Mr David Kiernan, the group's finance director, said yesterday: "I'm not aware we have any intention to buy the Stoll Moss theatres. But there are always people prepared to pay a special price for assets such as those, because they are in very short supply."

Theatre management has its attractions but it is often considered a business for enthusiastic entrepreneurs like Mr Holmes à Court or impresarios.

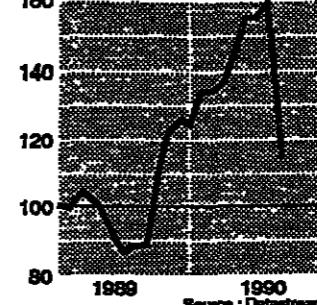
The downside is limited - theatre producers not managers carry almost all the risks involved in staging a production - but profits are also restricted, because even the most successful show can sell only a set number of tickets.

## THE LEX COLUMN

## The pips squeak at Polly Peck

## Polly Peck

Share price relative to the FT-A All-Share Index



Source: Datastream

decent enough price. That was

then found to have a future

through a narrowing of its

range.

The two proposed sales had

been expected to raise \$300m

or more each. So Thorn is

missing out on cash which it

could have diverted to busi-

nesses about which it

was

not standing.

Working capital is apparently

under control, with net current

assets up only \$40m. The

doubts surround the capital

spending, at \$100m in the first

six months, and the group's

small net interest charge of

only \$18m. It remains very

hard for the outsider to see

how the latter is sustainable.

As for the capital budget, only

half apparently went on Polly

Peck's Turkish and Cypriot leis

ure projects, which raises the

question of exactly what the

remainder is doing.

Mr Gorbachev needs the

continued support of Mr Yeltsin,

who has said the Russian

Parliament would go it alone

on economic reform if nation-

wide proposals were not rad-

ical enough.

Mr Gorbachev, who is cer-

tainly loved abroad more than

he is at home, was said to be

the first choice of just 18.4 per

cent of the population, com-

pared to 36.2 per cent last year.

Interfax said the poll was

carried out in July by the

national Centre for Socio-Polit-

ical Studies.

Ukraine strains at bonds of

empire, Page 8

the idea that the short-term effect of such a move will be negative for sterling. In turn, that has given new credibility to the thought that the best way for the Government to manage ERM entry might be first to effect a 1% point base rate cut, easing domestic pressure and bringing the pound down to a more realistic level, say DM2.90.

Unfortunately, yesterday's evidence of 2.7 per cent year-on-year growth in retail sales and the prospect of a double digit autumn wage round do nothing to reinforce the view that a UK recession is looming. The inflation outlook remains bleak for the rest of the year. If the government tests the market's patience and does not take the pound into Europe this autumn, the next stop will be DM2.70.

## Aerospace

Canadas, champagne and South Korean airline orders notwithstanding, the Farnborough air show seems to have lost some of its glamour for the City. To be sure, yesterday's 2 per cent rise in British Aerospace shares, on the news that Airbus Industrie will move out of the red in 1990, smacked of the good old days, when the event could be relied upon to produce bullish announcements. But the striking thing



## INTERNATIONAL COMPANIES AND FINANCE

**Bakab sells half of hydroelectric assets**By John Burton  
in Stockholm

BAKAB, the energy subsidiary of SCA, the Swedish forestry company, yesterday sold half of its hydroelectric assets and part of its district heating network to the government-affiliated National Pension Funds for Skr5.8bn (\$1bn).

The deal is designed to free capital for current and new investments by SCA, which has been reducing its dependence on pulp and paper by acquiring European companies that produce value-added wood-based products.

SCA estimates that selling Bakab's assets will save Skr300m in annual interest costs by reducing the need to borrow in the open market.

Under terms of the complex sale-and-leaseback deal, Bakab will pay a real interest rate of 4 per cent on the money received from the pension funds plus amortisation costs on the power facilities under the partner financing scheme.

SCA will retain control of the hydroelectric power used to run its facilities in northern Sweden. The remaining power assets will be transferred to a new holding company, Nikab, in which Bakab will have a 51 per cent voting stake and 9 per cent equity and the pension funds the rest of the shares.

Bakab will buy the energy and lease the facilities to generate it at cost price. It will also provide the technical and administrative management and has the right to buy back the power assets between 2002 and 2015.

**BBA buys US plastics maker**

BBA GROUP, the Yorkshire-based industrial company, yesterday agreed to buy Texstar, a US maker of plastic components and composite materials, in a transaction valued at \$31.5m, writes David Owen.

The deal comes about six weeks after BBA announced the \$23m acquisition of Van Dusen, a US aviation services company.

**Redland bolsters German presence in DM90m deal**

By Andrew Taylor, Construction Correspondent

REDLAND, the British building materials group, is strengthening its position in the fast growing West German construction market with the acquisition of the country's biggest manufacturer of prefabricated chimneys.

Redland is the largest concrete roof tile producer in West Germany. It is paying DM90m (\$57.3m) for Schiedel's German business, which has about 40 per cent of the domestic chimney market. It also has an option to purchase the company's Austrian business for DM50m.

Schedel supplies about half the prefabricated chimneys for new homes in Austria.

About a quarter of Redland's profits this year are expected to come from West Germany where construction output, particularly housebuilding, has risen sharply during the past two years.

Housing demand has been stimulated by increased immigration from East Germany.

**INI appeals against Enasa bid rejection**

By David Goodhart in Bonn

INI, the Spanish holding company which controls the truck company Enasa, has asked the Bonn Economics Ministry to overturn the Cartel Office's 5 July rejection of a joint takeover of Enasa planned by MAN and Daimler-Benz.

MAN, West Germany's second largest truck maker, yesterday expressed surprise at INI's move. Since the bid was rejected by the Cartel Office MAN has pulled out of negotiations leaving Daimler to pursue a separate deal with Enasa.

MAN said that the company did not support INI's attempt to get the original deal reinstated and that therefore it was bound to fail. Daimler-Benz also expressed puzzlement at INI's request. MAN even ques-

tioned whether the application to the Economics Ministry was valid without MAN's support, which, it added, had not been sought by INI.

Lufthansa, which will start flying to Berlin in the autumn, yesterday announced it was taking over parts of the Pan Am Berlin service. Since the Second World War inner-German flights to Berlin have been restricted to the airlines of the four victor powers.

It is not clear whether the allies will continue to enjoy the right to run an inner-German service to Berlin after unification.

Lufthansa has also purchased the name and logo of German Wings, a small Munich-based airline which filed for bankruptcy this year.

**Adia reveals first half revenue up by 12%**

By William Dufforce

ADIA, the Swiss services group, yesterday reported a 12 per cent increase to SFr3.1bn (\$2.4bn) in group revenue during the first six months of this year rose by 20 per cent compared with the first half of 1989.

IFO-Institut für Wirtschaftsforschung, the independent industrial research organisation, says West Germany will be one of the few European countries to increase housing output significantly over the next 18 months.

It forecasts domestic housing output will increase by 8 per cent this year and a further 5 per cent next year.

Mr Corbett said Schiedel was establishing its first production facility in East Germany where it was well placed to take advantage of a large potential market.

Austrian and German profits of Schiedel this year are expected to rise from DM21m to about DM27m this year, an increase of almost 29 per cent.

Last year, after its merger with inspecto, the quality control services company, Adia posted consolidated net earnings of SFr201m on a SFr1.4bn turnover.

The 1990 results would be increased from the sale, announced yesterday, of Automation Center International (ACI), the Swiss-based software and information processing company, Adia said. The buyer is East of the Netherlands, the Dutch market leader in computer data processing and software development.

No price was disclosed but with ACI predicting 1990 sales of nearly SFr100m and having made a net profit close to SFr5m last year, specialists put the price at between SFr80m and SFr90m.

Excluding the computer leasing business, Adia's first-half turnover in the services sectors advanced by 9.5 per cent to just over SFr2bn despite a sharp drop in the value of US and European currencies against the Swiss franc.

Turnover in temporary help and personnel services advanced by SFr123m to SFr1.65bn. Sales in Europe, apart from the UK, had grown satisfactorily while progress in Japan had been "excellent."

In computer leasing, turnover climbed by 18 per cent to SFr1.05bn, or by 23 per cent in local currencies. Meridian Europe, which made a SFr23m loss in 1989, showed a small profit.

**Sasea Holding to report 71% advance**

By William Dufforce in Geneva

SASEA HOLDING, the parent company of the investment banking group controlled by Mr Florio Fiorini, will shortly report a 71 per cent increase in net earnings to SFr26.4m (\$20.1m) for the year ending June 30.

As a result of the doubling of share capital, earnings per share have fallen from SFr7.50 to SFr6.80 but Mr Eric Baudat, chairman, said shareholders would be paid at least an unchanged dividend of SFr6.

Operating profit had advanced from SFr36.6m in 1988-89 to SFr56.4m while total assets had climbed from SFr866m to more than SFr1.4bn.

The holding company's results were disclosed before the formal announcement, to counter reports and criticism in some Swiss financial publications that provoked a plunge in the price of Sasea shares in

July. The price hit a low of SFr41 before recovering to SFr62 at the end of last week, a level which Mr Baudat said was still well below the company's net worth of between SFr110 and SFr115 per share.

One report, vigorously

repeated by Mr Baudat and Mr Fiorini, had suggested that Sasea might go into voluntary liquidation. Criticism has centred on the upward surges last year in the size of the balance sheet and the level of indebtedness.

Sasea's consolidated accounts for the 12 months to the end of 1989 show a climb in assets from SFr1.5bn to SFr3.7bn. Current liabilities advanced by more than SFr1.76bn.

Tension built up this year over the successful bid by Tamoil (Suisse) in competition with a consortium constituted

by Elf Aquitaine of France and Agip of Italy for Gatoil, Switzerland's fourth largest oil company. Sasea owns 35 per cent of Tamoil. Mr Fiorini alleged that Elf had put pressure on banks to cut off lines of credit to Sasea.

Comment has also focused on Mr Fiorini's relationship with Mr Giancarlo Parretti, the Italian financier whose Pathé Communications company is trying to complete a \$1.3bn bid for MGM/UA, the Hollywood film studio. Mr Fiorini is chairman of Pathé Communications.

Mr Fiorini said Sasea's exposure in the Pathé offer for MGM amounted to only SFr67m, the amount invested in its 42 per cent stake in Mella International, the Amsterdam-based company through which Mr Parretti controls Pathé Communications.

The swelling of the balance sheet in 1989 was due principally to the consolidation of

Scotti and its listing on the Milan stock exchange some 10 years ago.

The company has been restructured, is already profitable and Sasea expects that it will shortly be relisted, according to Mr Norbert Stadler, general manager.

Sasea was currently in a

investment phase in the insurance and property sectors, Mr Fiorini said, but he saw good prospects for new investments in the energy, communications and food sectors.

Chargear, the French conglomérat, confirmed that it was interested in buying European cinemas owned by Pathé, but said no decision had been taken, Reuter reports.

**New chief at Aker named**

AKER, the Norwegian engineering company, said that Mr Tom Rund, currently managing director, would take over as president in the first half of 1991, when Mr Karl Glad, who had been president since April 1989, steps down, Reuter reports.

The board named Mr Rund, 39, as assistant president from Monday. "Karl Glad has told the board that he wants to leave as head of the company from the first half of 1991," a board statement said.

Mr Rund, a civil engineer, became finance director of Norcem, the Norwegian cement firm, in 1984, and continued in the post in Aker Norcem after Norcem merged with Aker in 1987. He became managing director of Aker in October 1988.

Mr Gerhard Helberg, head of Aker's board, said yesterday there was no special reason for Mr Glad's decision to leave other than that he had always planned to be president for a relatively short time.

In the four months to April 30, Aker made profits before extraordinary items of Nkr55m (\$9m), unchanged from the first four months of 1989.

**AEG breaks even in first half**

By Katharine Campbell in Frankfurt

AEG, the electrical and electronics subsidiary of Daimler-Benz, West Germany's biggest company, yesterday reported a break-even result for the first half of 1990.

Group turnover rose 4 per cent to DM5.5bn (\$3.7bn), partly on first-time consolidations.

The company said it was looking forward to the normal seasonally induced increase in sales in the second half, which would enable it to maintain the 1989 dividend.

It said that costs had risen on account of the spring wage agreements, but that increases in raw material prices had been passed on to customers.

**Grundig scores from World Cup sales**

GRUNDIG, the West German market leader in consumer electronics, announced yesterday at the Leipzig Trade Fair that sales for the first five months of the year had risen to a record 35 per cent thanks to the World Cup and the opening of the East German market.

Group turnover rose 4 per cent to DM2.57bn (\$1.7bn), partly on first-time consolidations.

Grundig currently has 850 dealers in East Germany and the number should rise to 1,500 by the beginning of next year. The company intends to invest about DM250m (\$158m) in East Germany but has not yet decided whether it will produce there.

ping out sales in East Germany. But Mr Burkhard said the rise in West German sales was also boosted by East German shoppers.

Grundig currently has 850 dealers in East Germany and the number should rise to 1,500 by the beginning of next year. The company intends to invest about DM250m (\$158m) in East Germany but has not yet decided whether it will produce there.



Joint Owners of

Compañía Minera Mantos de Oro

**US \$250,000,000 Project Financing**

To finance the further development of the La Coipa Project, a gold and silver mine and 15,000 tonnes per day concentrator located near Copiapo, Chile

Funds provided by

The Chase Manhattan Bank, N.A.

Barclays Bank Group

Credit Lyonnais

The Fuji Bank, Limited

The Bank of New York

Swiss Bank Corporation

Union Bank of Switzerland

Commerzbank AG

Deutsche Bank AG

Chemical Bank

Midland Bank plc

Structured and Arranged by



This announcement appears as a matter of record only

BRITISH STEEL PLC

has acquired the sectional steel division of

KLÖCKNER-WERKE AG

The undersigned acted as financial advisers to British Steel plc

This announcement appears as a matter of record only

FINMECCANICA SPA

has acquired a 50% interest in

FERRANTI ITALIA SPA

The undersigned acted as financial advisers to Finmeccanica SpA.

EUROMOBILIARE SPA

9 Via Turati

Milan 20121

SAMUEL MONTAGU &amp; CO. LIMITED

10 Lower Thames Street

London EC3R 6AE

This announcement appears as a matter of record only

KYMMEINE OY

has acquired

CHAPELLE DARSLEY S.A.

from L'EUROPEENNE DES BOIS ET PAPIERS

(PINAUT GROUP)

The undersigned acted as financial adviser to the vendors.

MIDLAND BANK S.A.

6 Rue Piccolini

75116 Paris

SAMUEL MONTAGU &amp; CO. LIMITED

10 Lower Thames Street

London EC3R 6AE

This announcement appears as a matter of record only

BRITISH UNITED PROVIDENT

ASSOCIATION

has acquired

SANITAS S.A.

The undersigned acted as financial advisers to BUPA

MIDLAND BANK PLC

Sucursal en Espana

J. Ortega y Gasset 25-1

28008 Madrid

SAMUEL MONTAGU &amp; CO. LIMITED

10 Lower Thames Street

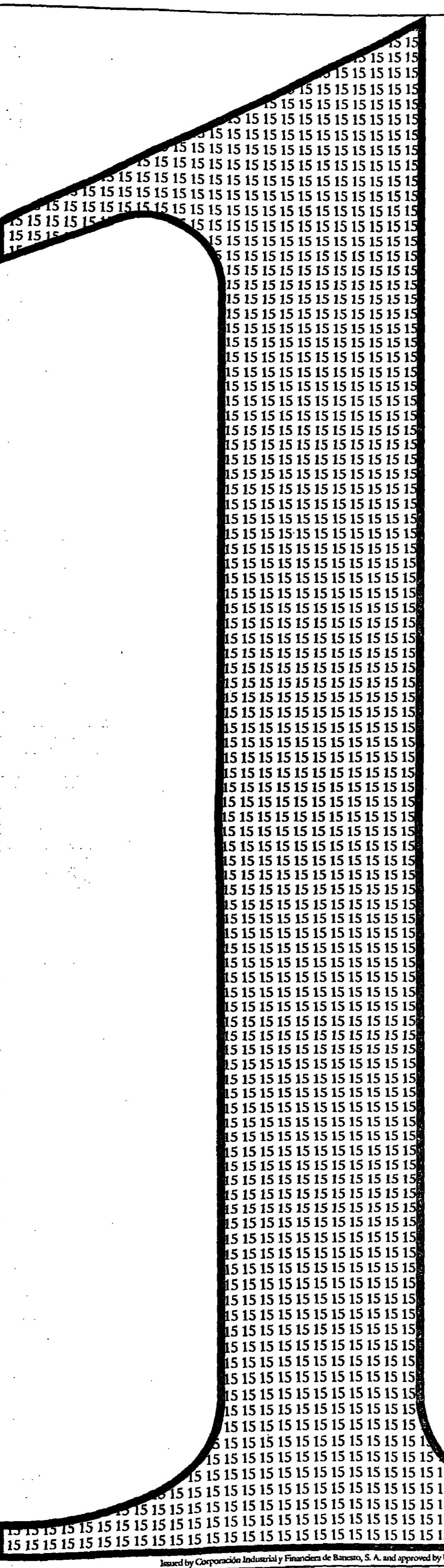
London EC3R 6AE

This announcement appears as a matter of record only

LOCAL EXPERTISE.

INTERNATIONAL NETWORK.

The European business of British Steel



## Fifteen major Spanish companies in one. As Europe becomes one.

In 1992, Europe will have a single unified

market.

In June 1990, all of Banesto's industrial holdings came together in one new company.

It is no coincidence.

As a single entity, La Corporación Banesto is now uniquely placed to represent Spanish industry in Europe.

With core holdings in fifteen major Spanish corporations and investments in more than 100 other companies, we cover practically the whole range of Spain's commercial and industrial activities.

We also have an established international presence in Europe, the Americas and the Far East.

Now, with 1% of the entire Spanish industrial economy under active management, we can go even further.

We have the scale and resource to make the most of the new opportunities which 1992 will create.

We will seek to exploit them through our existing operations, and through new ventures and new partnerships.

As Spain's newest - and largest - private sector industrial company, we can also influence its potential as a major industrial force.

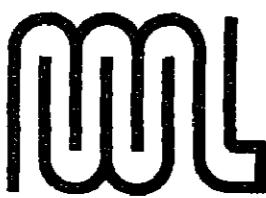
In Europe. And around the world.



**La Corporación  
Banesto**

*The driving force  
in Spain is now an active  
force in Europe.*

This announcement appears as a matter of record only



**MEDIOCREDITO LOMBARDO**

ECU 100,000,000

Term Loan Facility

Co-Lead Managed by

Cassa di Risparmio delle Province Lombarde - CARIPLO  
Bank of Tokyo International Limited

Credito Italiano

The Mitsubishi Bank, Ltd.

Monte dei Paschi di Siena

The Sumitomo Bank, Limited

Managed by

Bayerische Landesbank Girozentrale, London Branch  
Helaba Luxembourg - Hessische Landesbank International S.A.

Crédit Agricole

Algemene Bank Nederland N.V.

Dai-Ichi Kangyo Bank Nederland N.V.

IMI Bank (Lux) S.A.

Participants

Banque et Caisse d'Epargne de l'Etat, Luxembourg  
Bankhaus Löbbecke & Co.

Facility Agent

Cassa di Risparmio delle Province Lombarde - CARIPLO  
London Branch

July 1990



**Banco Comercial Português**

is pleased to announce the establishment of the  
first Portuguese sponsored  
American Depository Receipt programme

Banco Comercial Português is one of Portugal's  
leading private and commercial banks.  
Financial services within BCP also include insurance, leasing,  
factoring, property and asset management services.  
BCP is the largest company on the Portuguese Stock Exchange  
in terms of market capitalisation.

- Share capital - 66 billion Escudos
- Market cap. - 190 billion Escudos (June 30, 1990)

Each ADR represents one registered share with J.P. Morgan  
acting as the depositary bank through its subsidiary Morgan Guaranty.

For further information contact:

Jose Toscano or Nuno Alves, Banco Comercial Português  
010 351 1 352 03 54/010 351 1 373 522  
Kevin Soady, Dewe Rogerson Ltd., (071) 638-9571.

This advertisement has been approved for purposes of section 57 of the Financial Services Act  
by Morgan Guaranty Trust Company, member of TUSA.

#### NOTICE OF REDEMPTION

To Holders of

**U.S. \$250,000,000 General Motors Acceptance Corporation**

10% Notes due October 1, 1992

Notice is hereby given that pursuant to Paragraph 5 of the Notes and Paragraph 6(c) of the Fiscal and Paying Agency Agreement dated as of October 1, 1985, between General Motors Acceptance Corporation (the "Company") and Chemical Bank, Fiscal and Principal Paying Agent, the Company hereby gives notice of its election to redeem all of its 10% Notes due October 1, 1992. The date fixed for redemption shall be October 1, 1990, and the Notes will be redeemed at the price of 100.5% of the principal amount thereof together with accrued interest to the date fixed for redemption. After October 1, 1990, the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all appertaining coupons, if any, maturing on and after the date fixed for redemption at the principal office of the Fiscal Agent, Chemical Bank, 180 Strand in London or at the principal offices of Chemical Bank in Frankfurt, Banque Bruxelles Lambert S.A. in Brussels, Banque Generale du Luxembourg S.A. in Luxembourg, Swiss Bank Corporation in Basle and Union Bank of Switzerland in Zurich.

General Motors Acceptance Corporation

Dated September 4, 1990

#### Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

**U.S. \$240,000,000**

Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 4th September, 1990 to 4th March, 1991 the Notes will carry an Interest Rate of 8.675 per cent. per annum. The Interest Amount payable on the Interest Payment Date which will be 4th March, 1991 is U.S. \$43,615.87 for each Note of U.S. \$1,000,000.

#### Westpac Banking Corporation

Agent Bank

Westpac House,  
75 King William Street,  
London EC4N 7HA

## INTERNATIONAL COMPANIES AND FINANCE

# Kajima stretches its image around the world

Robert Thomson on the first Japanese construction company to gain a London listing

**K**ajima Corporation likes the empire builder image. As a measure of its ambition, the company has just released plans for a 20-storey, 80m high skyscraper that applies advanced Legostyle principles by piling 50-storey blocks one on top of another.

The company is awaiting a commission for what would be the world's tallest building, and presumes the blueprint will one day become a reality.

Kajima has previously proved a leader in its field - in 1980, it was the first company to erect a western building in Japan. Today it will take the lead again, when it becomes the first Japanese contractor to be listed on the International Stock Exchange in London.

Mr. Mitsuhashi Murakami,

Kajima's executive vice-president said the company decided to list in London because it wanted to be better known in the international financial community, and to "strengthen and enhance our image generally."

That image-building has a useful spin-off within staff-starved Japan, where younger workers are attracted to companies with strong international profiles. The London company will also be used as a base for post-1992 single market expansion in the European Community and for forays into eastern European markets.

"We want to be thought of as 'international Kajima.' In the past, we have been known as 'railways Kajima' and 'dams Kajima.' After the war we became 'nuclear power stations Kajima' and now we are 'skyscrapers Kajima,'" he said.

The company wants the



Kajima's twin towers in the Osaka business park. It plans to build a skyscraper five times taller, joining blocks Legostyle

world to know that it does more than build. The Kajima Institute of Construction Technology is well-known in Japan for its research into the earthquake-proofing of buildings, and with 30 per cent of Japanese construction companies reporting a shortage of staff, is putting more emphasis on labour-saving technology.

Plans for the 20-storey "dynamic intelligent building," the company calls it, the DE-200, are as much a showcase of technological expertise as a boast about building sizes. The building has elaborate plans for water recycling, elevators, and, importantly for Japan, earthquake-proofing.

Replacing workers with robots on construction sites has not been easy, but the company has built machines to do the finishing work on concrete floors, and has restructured the on-site construction cycle to reduce the on-site construction load. Once the building is finished, the company has developed a robot to stack chairs.

"We do the financing, the securing of land, inviting the tenants and managing the building. We are not just a hardware company, we also supply the software. The value-added is very important to us," Mr. Murakami said.

The added value of a London listing may increase the foreign share of Kajima's ownership, which now stands at 5 per cent, although the Japanese-style, large multiples could be a psychological barrier.

The company had an average price/earnings multiple of 43.79 and a dividend yield of 0.79 per cent for the year to the end of March 1990.

But prospects for Japanese construction companies are good. Domestic order books are full and sales growth last year for the larger companies averaged 23 per cent. This year, the order backlog is expected to increase by 28 per cent and sales by 10.4 per cent.

In its last year, Kajima

reported a 20.4 per cent increase in orders and a 28.8 per cent increase in pre-tax profit to Y62.9bn (US\$6bn), up 14.4 per cent. Last year, about 31 per cent of revenue was earned in constructing stores and buildings, 18 per cent in factories and power plants and 24 per cent from civil engineering projects.

well as the construction. In Japan, a general contractor usually obtains a contract price from a customer, and then enters into fixed-price contracts with sub-contractors for different stages of the project. The general contractor retains overall responsibility, but the sub-contractor is responsible for materials supply and for finding construction workers.

"We can't rely just on domestic labour in the future, but the use of foreign labourers presents us with a lot of problems. Clear regulations have to be set to cope with these difficulties. We will have a long-term labour shortage," Mr. Murakami said.

The domestic market is strong, with companies turning down public works projects because they do not have the staff to cope. However, the foreign market has been more difficult for Japanese companies since the yen's appreciation.

Another large contractor, Kumagai Gumi, has announced plans to restructure its foreign operations and concentrate more on domestic projects. Mr. Murakami admitted that the yen's strength had encouraged Kajima "to make our foreign offices as localised as possible to increase our competitiveness."

He agreed that opportunities probably exist for a well-heeled Japanese contractor to expand its foreign penetration through acquisitions, but said that it is "our basic policy not to do mergers and acquisitions." The company does, however, cultivate partnerships with foreign companies, such as with Stanhope Properties of the UK and Trammell Crow of the US.

## Placer bid for Continental Gold shares to go ahead

By Robert Gibbons in Montreal

**PLACER DOME**, North America's largest gold producer, is to go ahead with a bid for all the shares of Continental Gold, operator of a large gold-copper property in British Columbia interior.

The bid values Continental's future mine at about C\$800m (US\$643m). The mine is due to start operating in 1993.

Last month Placer said its bid depended on BP Canada agreeing to end litigation and sell its 12.1 per cent interest in Continental to Placer for C\$76m.

Continental management's holding has been committed in a lock-up agreement, and

Placer now has effective control. It will make the formal offer for all the Continental shares, including those held by the public, at C\$20 a share or one common share of Placer.

• Royal Trustco, the main financial services unit of the Peter and Edward Bronfman empire, has sold its asset management operation in Hong Kong and Singapore, saying it does not fit the company's new strategy.

The buyer was France's

Credit Lyonnais group. Both operations were part of its Royal Trust Asset Management subsidiary. Terms were not disclosed.

#### COMPANY NEWS IN BRIEF

**MILANO** Assicurazioni yesterday announced it had bought a 60 per cent shareholding in Lloyd Internazionale to strengthen its car insurance business, AP-DJ reports.

Milano, controlled by La Fondiaria Assicurazioni, bought the stake from Compagnia Tirrena Assicurazioni, the parent company of the Tirrena insurance group, for L55bn (\$82m).

A first tranche of L50bn has been paid. The rest

will be paid before the end of October, Milano said.

■ Meissen, the East German porcelain maker founded in 1710, says it wants to remain a state-owned company after unification. It was recently converted into a company with limited liability (GmbH).

■ Groupe Royale Belge, the Belgian insurer, said it bought the Belgian business of a Luxembourg insurance company, Groupe Le Foyer. The purchaser said the acquisition was part of its strategy to develop in the Belgian, Luxembourg and Dutch markets. Terms were not disclosed.

■ Friedrich Deckel, the West German machine tool maker, expects to narrow its financial losses in 1990 from a year earlier, recording "a clear improvement," Reuter reports.

Munich-based Deckel had

suffered a net loss of DM53.6m

(\$34m) in 1989. In the first six months of 1990, it had an unseasoned group operating loss that was smaller than that for a year earlier, the company said yesterday.

■ Meissen, the East German porcelain maker founded in 1710, says it wants to remain a state-owned company after unification. It was recently converted into a company with limited liability (GmbH).

■ Groupe Royale Belge, the Belgian insurer, said it bought the Belgian business of a Luxembourg insurance company, Groupe Le Foyer. The purchaser said the acquisition was part of its strategy to develop in the Belgian, Luxembourg and Dutch markets. Terms were not disclosed.

■ Friedrich Deckel, the West German machine tool maker, expects to narrow its financial losses in 1990 from a year earlier, recording "a clear improvement," Reuter reports.

Munich-based Deckel had

suffered a net loss of DM53.6m

(\$34m) in 1989. In the first six months of 1990, it had an unseasoned group operating loss that was smaller than that for a year earlier, the company said yesterday.

## CENTRAL MANCHESTER DEVELOPMENT CORPORATION

CENTRAL MANCHESTER - THE IDEAL BUSINESS OPPORTUNITY

Britain's only city centre Urban Development Corporation, offering unique investment, development and relocation opportunities.

Many national and international companies have found that Manchester provides a perfect base from which they can conduct their business. The city's superb air and road links, its financial support services and the quality of life it is able to offer staff have made it the location of the future.

新日本セントラル・マンチェスター開発会社  
本部事務室、Mr. ジョーン・グリフィス  
英語版は毎月10日から15日まで販売します。セントラル・マンチェスターと同会社についての詳細は、電話 (011) 236-6261 (トライアル) までお問い合わせ下さい。

セントラル・マンチェスター  
ビジネスの好機

To find out more about Central Manchester please contact:  
Pamela Bishop, Marketing Manager, Central Manchester Development Corporation, Churchgate House, 56 Oxford Street, Manchester M1 6EU, England.  
Tel (011) 236 1165 Fax (011) 236 7615

## Birmingham Midshires Building Society

£150,000,000

of which £100,000,000 is issued as the Initial Tranche

### Floating Rate Notes Due 1995

Interest Rate: 15.10% per annum

Interest Period: 3 September, 1990 to 3 December, 1990

Interest Amount per £25,000 Note due 03.12.90: £188.23

Interest Amount per £50,000 Note due 03.12.90: £382.33

Agent Bank: Baring Brothers & Co, Limited

## Central International Limited

U.S. \$150,000,000

### Floating Rate Notes due 2006

For the three months 31st August, 1990 to 30th November, 1990 the Notes will carry an interest rate of 8.25% per annum with an interest amount of U.S. \$208.54 per U.S. \$10,000 Note and U.S. \$2,085.42 per U.S. \$100,000 Note payable on 30th November, 1990.

Bankers Trust Company, London

Agent Bank

## C. ITOH & CO LIMITED

## INTERNATIONAL COMPANIES AND FINANCE

**MIM earnings advance by 45% despite poor quarter**

By Bruce Jacques in Sydney

**MIM HOLDINGS**, the leading Australian metals miner, has shrugged off a lower final quarter to report a 45 per cent earnings improvement in the year to July 1.

Including some large abnormal items, stated earnings rose to A\$295.5m (US\$240.2m) from A\$204.5m on an 8.5 per cent advance in sales to A\$1.91bn from A\$1.76bn.

But the stated earnings included a A\$70.3m abnormal profit, mainly on sale of assets to the newly-floated Highland

Gold. Previous year earnings included a A\$24.7m abnormal profit on sale of the company's interest in the Mt Agnew operation.

The result followed a final quarter earnings fall to A\$22.9m from A\$69.4m and was despite a further A\$31m pre-tax loss from coal operations, although this reflected an improvement on the previous year's A\$85m coal loss.

Sir Bruce Watson, chairman, said the company's financial position strengthened during

the year, with debt reduced by A\$129m to A\$866m, helping to reduce interest expense from A\$73m to A\$52m.

Cash flow from operations increased by A\$82m to A\$577m, with a further A\$26m received from coal asset sales, but Sir Bruce indicated the high value of the Australian dollar had had an adverse effect.

The result followed tax of A\$156.2m (A\$149.7m) and excluded a A\$16.5m after-tax exchange loss against a A\$36.6m profit previously.

**Second-half downturn at Boral**

By Bruce Jacques

**BORAL**, the leading Australian building industry group, has indicated that recession is overtaking the economy with a sluggish result in the year to the end of June.

An 8 per cent dip in second half earnings held not full-year earnings to a 4.3 per cent increase to A\$32.2m (US\$26.2m) from A\$30.6m, on a 9 per cent advance in sales to A\$3.9bn from A\$3.6bn.

Sir Peter Finley, chairman, said yesterday the second-half downturn was continuing, and first-half results for the current year would be down. "Any improvements in the short

term are likely to come from greater efficiency in our operations and any further acquisitions," he said.

Sir Peter also announced that Boral had consolidated its position as the country's largest clay brick producer by taking over Western Australia's dominant brick maker, Midland Brick Company.

The price was undisclosed, but has been estimated at around A\$200m. Boral's capital expenditure was about A\$230m for the latest year, with acquisitions costing a further A\$200m.

Sir Peter said capital and

expansion spending was expected to remain at similar levels in the current year. An earnings breakdown showed that the group's North American operations were a big weakness, with pre-tax earnings down almost 38 per cent, but European operations lifted their profit contribution by 43 per cent.

The result was after tax of A\$19.4m against A\$19.7m previously and depreciation of A\$14.4m compared with A\$12.1m. The annual dividend has been held at 25 cents a share on bonus-increased capital.

**JCI unit pays R182m for chrome mine and plant**

By Philip Gavith in Johannesburg

**NEWMONT** Mining, the Denver-based group which is North America's biggest gold producer, has adopted a shareholders' rights, or poison pill, plan.

This coincides with proposals, announced last week, for Hanson, the UK conglomerate, to reduce its shareholding in Newmont from 49 per cent to 26 per cent via a secondary offering of Newmont shares.

Poison pill plans are designed to deter unwelcome approaches or raids and Newmont's would be activated if any group apart from Hanson acquired more than 15 per cent of the company's common stock - unless the deal was approved by disinterested members of the Newmont board.

CMI notes in a statement

that the deal will probably have a negative impact on the short-term earnings of CMI due to the interest charges on the financing of the deal and outlets being established for Purify's production in a depressed ferrochrome market.

Analysts regard the move as an inevitable by-product of overcapacity in the industry and a 3 per cent drop in world steel consumption over the past year.

• In another deal in the steel industry, agreement has been reached whereby Iscor will on behalf of Mittal Steel and Alloys (MS&amp;A) roll certain stainless steel and 3CR12 (a corrosion-resisting steel developed by MS&amp;A) products.

**Malaysia alters power board status**

MALAYSIA has converted its state-owned National Electricity Board into a corporation, Tenaga Nasional Bhd (TEN), as a prelude to the privatisation of the government statutory board, Reuter reports from Kuala Lumpur.

Launching TEN, Prime Min-

ister Mr Mahathir Mohamad announced the appointment of Mr Haji Ami Aropi - who is chief executive of Kumpulan Guthrie, the diversified commodities company - as TEN chairman and Mr Ibak Abu Hussin as chief executive.

**BANQUE INDOSUEZ**  
Floating Rate Notes Due 1991  
Interest Rate: 15.5% per annum  
Interest Period: 31st August 1990  
Interest Amount per US\$100 Note due 30th November 1990: CHF 15.54  
Credit Suisse First Boston Limited  
Agent Bank**HALIFAX**  
BUILDING SOCIETY  
Floating Rate Loan Notes Due 1993 (Series A)  
Interest Rate: 15.025%  
Interest Period: 31st August 1990  
Interest Amount per £100 Note due 28th September 1990: £15.025  
Credit Suisse First Boston Limited  
Agent Bank**PIONEER ELECTRONIC CORPORATION**  
Notice is hereby given to holders of CDR's issued by Caribbean Depository Co., N.V. evidencing shares in the above company that the "First quarter report 1991" of Pioneer Electronic Corporation ended June 30, 1990, may be obtained from:N.V. Nederlandse Administratieve en Truskantoor  
N.Z. Voorburgwal 326-328  
1012 RW Amsterdam  
andThe Bank of Tokyo Ltd.  
established in Tokyo, Brussels, London, Düsseldorf, Paris and New York  
Amsterdam, August 28, 1990**PKBANKEN**  
(incorporated in the Kingdom of Sweden)  
Y5,000,000,000  
Floating Rate Notes Due 1993  
Notice is hereby given that the Rate of Interest for the Interest Period from 2nd September, 1990 to 2nd March 1991 is 7.81% per annum. Interest payable on 4th March, 1991 will amount to \$3,872,904 per \$100,000 principal amount of the Notes.  
Agent Bank  
The Long-Term Credit Bank of Japan, Limited  
Tokyo**Mistral International Limited**  
U.S.\$1,100,000,000  
Variable rate notes due 2005  
For the interest period 4 September 1990 to 4 December, 1990 the notes will bear an interest rate of 8.6531% per annum. Interest payable on 4 December 1990 will amount to US\$21,873.11 per US\$1,000,000 note.  
Agent: Morgan Guaranty Trust Company  
JP Morgan**Mortgage Funding Corporation No 2 Plc**  
\$115,000,000 Class B-1  
\$11,000,000 Class B-2  
Mortgage backed floating rate notes August 2023  
For the interest period 31 August 1990 to 30 November 1990 the Class B-1 notes will bear interest at 15.323% per annum. Interest payable on 30 November 1990 will amount to \$3,829.75 per \$100,000 note. The Class B-2 notes will bear interest at 15.5% per annum. Interest payable on 30 November 1990 will amount to \$3,864.38 per \$100,000 note.  
Agent: Morgan Guaranty Trust Company  
JP Morgan**First Chicago Overseas Finance N.V.**  
U.S. \$100,000,000  
Guaranteed Floating Rate Subordinated Notes due 1994  
For the three months 31st August, 1990 to 30th November, 1990 the Notes will carry an interest rate of 8.5% per annum with a coupon amount of US\$ 213.28. The relevant interest payment date will be 30th November, 1990.  
Listed on the London Stock Exchange  
Bankers Trust Company, London  
Agent Bank**Amcor rises 26% amid warnings by directors**

By Bruce Jacques

**DIRECTORS** of Amcor, the diversified Australian packaging group, have described trading conditions as the most difficult for many years, despite a solid result for the year to the end of June.

The company lifted net earnings by 26 per cent to A\$166.2m (US\$135.1m) from A\$131.7m after sales jumped more than 45 per cent to A\$2.35bn. The annual dividend is up from 26.5 cents to 27 cents a share.

The result demonstrated an increasing move offshore by Amcor, with 29 per cent of sales and 17 per cent of pre-tax profit derived outside Australia.

Directors said of economic conditions at home: "Australia in its present mode is rapidly becoming an uncompetitive place for the investment of private capital in the nation's resource and manufacturing sectors.

The recent renewed rise in the value of the Australian dollar to unrealistically high levels penalises exporters, while encouraging import competition. Simultaneously, high interest rates inhibit growth in the domestic market.

"Industry is hampered also by Australia's inability to carry out effective micro-economic reform on the waterfront and in our industrial relations, transport and telecommunications systems," they said.

**TAN CHONG Motor up by 103% despite flat sales**

By Lim Siong Hoon

**TAN CHONG Motor**, the Nissan assembler and distributor in Malaysia, has announced in its mid-year results a pre-tax profit rise of 103 per cent although sales were nearly flat during the six-month period.

The group said the profit improvement to M\$128m (US\$47.6m), from M\$63m, was achieved by cuts in operating

costs and a reduction in interest expense.

Turnover edged ahead to M\$923m compared with M\$917m during the first half of 1990.

The group has recommended a 4 per cent interim dividend from M\$78m in profit to shareholders, or M\$0.19 a share.

**Turnover plummets 33% after shake-up at Multi-Purpose**

By Lim Siong Hoon in Kuala Lumpur

**MULTI-PURPOSE**, the Malaysian group which has undergone a drastic and controversial restructuring during the past year, announced in its first-half results a 33 per cent drop in turnover from M\$229m to M\$153m (US\$56.5m).

Last year the group sold all but 5 per cent of its 65 per cent shareholding in Mulpha, a trading unit, for M\$72m. This month, Multi-Purpose is to finalise the sale of nearly all the plantation assets in another subsidiary, Dunlop Estates, for around M\$500m.

Dunlop, now under suspension from trading on the local stock exchange, reported a M\$1.2m loss compared with M\$218m in pre-tax profit previously.

The sale of Mulpha gave the group M\$7m in extraordinary gain on top of M\$25m in pre-

tax profit, up 16 per cent from the 1989 six-month period.

Group profit, after minority interests, stood at M\$16m compared to M\$104m in profit to shareholders. It has proposed no interim dividend.

Multi-Purpose, once a well diversified group, now has four main businesses in financial services, gambling, property and shipping.

With shipping to be sold also, the group's core operation will be reduced to three; at present, its lottery syndicate is the single biggest profit source followed by financial services.

The group hopes eventually to transfer a 42 per cent interest in Dunlop to Bandar Raya Development, a property unit in the stable, for M\$218m. The proposal was officially rejected, but is now under appeal.

**Tan Chong Motor up by 103% despite flat sales**

By Lim Siong Hoon

**TAN CHONG Motor**, the Nissan assembler and distributor in Malaysia, has announced in its mid-year results a pre-tax profit rise of 103 per cent although sales were nearly flat during the six-month period.

The group said the profit improvement to M\$128m (US\$47.6m), from M\$63m, was achieved by cuts in operating

costs and a reduction in interest expense.

Turnover edged ahead to M\$923m compared with M\$917m during the first half of 1990.

The group has recommended a 4 per cent interim dividend from M\$78m in profit to shareholders, or M\$0.19 a share.

**CCF****Credit Commercial de France**

U.S. \$250,000,000

Floating Rate Notes due 1994

For the six months 31st August, 1990 to 26th February, 1991 the Notes will carry an interest rate of 8.29% per annum with a coupon amount of U.S. \$416.80 per U.S. \$10,000 Note. The relevant interest payment date will be 28th February, 1991.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

**EAST RIVER SAVINGS BANK**

U.S. \$100,000,000 Collateralized

Floating Rate Notes due August 1993

For the three months 31st August, 1990 to 30th November, 1990 the Notes will carry an interest rate of 8.2375% per annum with an interest amount of U.S. \$2,082.26 per U.S. \$100,000 Note, payable on 30th November, 1990.

Bankers Trust Company, London

Agent Bank

**Republic of Venezuela**

U.S. \$100,000,000

Floating Rate Notes Due 1993

In accordance with the terms and conditions of the Notes, notice is hereby given that the interest rate for the Interim Period from 1st August, 1990 to 28th February, 1991 is 10.125% p.a. The Coupon Amount payable on the 28th February, 1991 for notes of U.S. \$10,000 and U.S. \$100,000 is U.S. \$509.06 and U.S. \$5,090.63 respectively.

Bankers Trust Company, London

Agent Bank

*This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The International Stock Exchange"). It does not constitute or contain an offer or invitation to any person to subscribe for or purchase any securities of Kajima Corporation.***KAJIMA CORPORATION***(Kajima Kentsu Kabushiki Kaisya)**(incorporated with limited liability in Japan under the Commercial Code of Japan)***Introduction to The International Stock Exchange in London**

sponsored by

**BARCLAYS de ZOETE WEDD**

L I M I T E D

and

**Daiwa Europe Limited**

Brokers to the Introduction

**de Zoete & Bevan Limited**

The Council of The International Stock Exchange has agreed to admit to the Official List all the issued shares of common stock of Kajima Corporation of \$50 per value each and the shares of such common stock issuable upon conversion of the outstanding convertible debentures and exercise of the outstanding equity warrants of Kajima Corporation. At 30th June, 1990, the authorised share capital of Kajima Corporation was 1,920,000,000 shares, of which 956,999,019 shares were issued and 68,536,730 shares were issuable upon full conversion of the outstanding convertible debentures and exercise of the outstanding equity warrants of Kajima Corporation. Dealings in the shares of Kajima Corporation will commence at 8.30 a.m. today, 4th September, 1990. The shares of Kajima Corporation are already listed on the Tokyo Stock Exchange, the Osaka Securities Exchange and the Nagoya Stock Exchange in Japan.

Kajima Corporation, one of the largest architectural construction, civil engineering and general contracting companies in the world, provides design, engineering, procurement and construction services to customers in the private and public sectors in Japan and internationally. It also acquires land for its own account and develops this for sale or rental to others.

Listing Particulars relating to Kajima Corporation are available in the statistical services of Exel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 6th September, 1990 from the Company Announcements Office, The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 18th September, 1990 from:

**Barclays de Zoete Wedd Limited**  
2 Swan Lane  
London EC4R 3TS**Daiwa Europe Limited**  
5 King William Street  
London EC4N 7AZ

4th September, 1990

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, September 3, 1990. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN CX 100	COUNTRY	£ STG	US \$	D-MARK	YEN CX 100	COUNTRY	£ STG	US \$	D-MARK	YEN CX 100
Afghanistan (Afghan)	99.25	52.0000	33.4456	31.0302	Colombia (CFA Fr)	977.25	245.4831	147.9532	185.0222	Pakistan (Pak, Rupee)	41.00	21.8900	13.8163	15.2555
Albania (Lek)	9.9194	5.2500	1.3426	1.6705	Costa Rica (Colón)	15.0049	4.9522	3.3257	5.9808	Panama (Balboa)	1.8730	1.0	0.4311	0.4569
Algeria (Dinar)	16.4058	5.5295	1.5557	1.3468	Germany East (D-Mark)	2.9765	1.5083	1	1.1041	Paraguay (Guarani)	1.7625	0.9410	0.5939	0.6268
Andorra (Fr Fr)	9.9450	5.3096	3.5513	3.7004	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Peru (Nuevo Sol)	225.47	11.9870	7.2645	8.0009
Angola (Pataca)	184.75	92.2577	62.2577	68.7441	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Philippines (Peso)	46.00	24.5555	15.5012	17.1716
Angola (Pataca)	58.4134	29.9180	19.6008	21.7113	Greenland (Danish Krone)	3.0420	1.1560	0.6500	1.0200	Portugal (Escudo)	1.00	0.5339	0.3366	0.3720
Angola (Pataca)	117.4955	62.73315	38.4450	43.72744	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Puerto Rico (US \$)	1.00	0.5243	0.3366	0.3720
Arctic (Florin)	3.3356	1.7904	1.1301	1.2478	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Qatar (Riyal)	6.2825	3.6349	2.2999	2.5396
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	9.9450	5.3096	3.3513	3.7004
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	37.02	19.7650	12.4721	13.7748
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262	Greece (Drachma)	2.516	1.0003	0.6212	1.3168	Romania (Leu)	143.02	76.7859	40.4660	53.5234
Austria (Schilling)	1.0225	1.2405	0.7754	0.8262</										

## INTERNATIONAL CAPITAL MARKETS

## Pricing of Korean \$40m convertible sinks rapidly

By Tracy Corrigan

**SUNKYONG INDUSTRIES**, a Korean synthetic fibres manufacturer, brought a \$40m offering of convertible bonds, first planned for July. But dealers said the pricing took little account of the current weakness of the Korean stock market, which has declined about 40 per cent since the start of the year.

Lead manager Nikko Securities did not make a market in the bonds, and prices on the brokers' screens sank rapidly.

The borrower first tried to tap the market in July, but that deal was cancelled when Robert Fleming, then lead manager, found the paper could not be placed at the pricing the company was demanding.

Meanwhile, two other London-based banks are holding on to mandates for Korean convertibles. But Schroder Waggon and Yamahita both say they will wait for the market to improve, before launching convertible offerings, also around \$40m, for Kolon Industries and Tongyang Nylon respectively.

The performance of the Sunkyong issue is in stark contrast to that of the first batch of Korean convertibles a couple of years ago. Then, the paper represented a means of gaining access to the booming Korean stock market, which is closed to foreign investors. New issues frequently traded 20 points above issue price. Now, the bullish tone of the stock market has been reversed, and with liberalisation of the domestic market only two

years away, some of the time value of those first issues has been eroded, along with some rarity value.

In the secondary market, many convertibles are currently so far out of the money that they are trading simply on a yield to put, as there were no equity content.

For investors who still wish to gain exposure to the Korean

market, there are now numerous Korean funds, which are quoted at a very slight premium to their net asset value.

It was the conversion premium, indicated at 40 to 50 per cent, which dealers said had spurred demand for the paper. A premium of 20 to 25 per cent would have been more realistic, they added. The deal was quoted at 85 bid on brokers' screens, but market participants said a more accurate level was between 90 and 92.

There was speculation that Nikko's willingness to shoulder this sort of underwriting risk was political. Nikko was said to be showing its commitment to Korean companies with the aim of gaining a seat on the Korean stock exchange when the market is opened to foreign investors in 1992.

Also in the equity-linked market, Mitsui OSK Lines brought a \$330m issue of bonds with equity warrants via Nomura International. The deal was bid at 99%, below its par issue price but within 2% point.

## INTERNATIONAL BONDS

years away, some of the time value of those first issues has been eroded, along with some rarity value.

In the secondary market, many convertibles are currently so far out of the money that they are trading simply on a yield to put, as there were no equity content.

For investors who still wish to gain exposure to the Korean

NEW INTERNATIONAL BOND ISSUES								
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner		
Mitsui O.S.K. Lines <sup>a</sup>	300	(5 1/2)	100	1994	2 1/2	Nomura Int.		
Sunkyong Industries <sup>a</sup> (s)	40	1 1/2	100	1994	2 1/2	Nikko Securities		
D-MARKS								
Shinpo Corp of Japan <sup>a</sup>	100	5 1/4	100	1994	2 1/2	Nomura Bk GmbH		
	With equity warrants. <sup>a</sup> Convertible. <sup>a</sup> Put option on 14.09.93 at 138.48 to yield 7.75%. Call from 14.09.93 at 104, declining at 1% per year to par in 1997.							

## Japanese banks in £1bn UK loans

NINE Japanese banks are providing more than £1bn to the 13 electricity companies in England and Wales to be privatised this autumn. The banks said, Reuters reports.

Loans of more than £4bn are currently in syndication.

The banks are Sumitomo Bank, Mitsubishi Bank, Fuji Bank, Dai-Ichi Kangyo Bank, Mitsui Taiyo Kogyo Bank, Bank of Tokyo, Industrial Bank of Japan, and Long-Term Credit Bank of Japan. Sumitomo said it will provide total loans of £255m to 11 companies. Mitsubishi will provide more than £235m to five companies, a Mitsubishi official said.

## Sumitomo Bank sets up London options group

By Tracy Corrigan

**SUMITOMO** Finance International, the London arm of Japan's triple-A rated Sumitomo Bank, is setting up a specialised options group. The six-strong group will focus on the dollar, D-Mark and yen markets and will provide currency, interest rate and stock index options.

"We are aiming to enhance the performance of other departments in our company, such as new issues and sales, which could use our options," said Mr Tadashi Uchimura, managing director of Sumitomo Finance.

A number of banks are expanding into derivative products, one of the few businesses in the capital markets where margins remain high.

Mr Andrew Crickshank, previously at Chemical Bank, will head the group.

• The Stock Exchange yesterday increased margins required for ESX options, which are based on the European FT-SE. The change is designed to eradicate an anomaly whereby profits could be generated by buying long-dated ESX put options and selling shorter-dated ESX put options.

"We are aiming to enhance the performance of other departments in our company, such as new issues and sales, which could use our options," said Mr Tadashi Uchimura, managing director of Sumitomo Finance.

Taylor Woodrow, the UK construction company, has launched a programme to buy back an £80m domestic issue.

The company is offering to repurchase the 9 1/2 per cent debentures due 2014 at an ex-dividend price of 78.53. When the programme was launched last Friday, this represented a yield spread of 105 basis points above the 9 per cent UK gilt due 2008. The offer period runs until September 13, arranged Hambros Bank said.

UK companies can repurchase bonds which are trading at a discount, yet pay no tax on any capital gain.

Taylor Woodrow does not plan to refinance the debt in the bond market, but may call on some bank financing.

• Taylor Woodrow, the UK

## Storehouse to buy back outstanding Eurobond

By Simon London

STOREHOUSE, the UK stores group yesterday announced an offer through Kleinwort Benson Securities to buy back its outstanding 4 1/2 per cent convertible Eurobond issue maturing 2001.

The open offer is the first in the sterling convertible bond sector and runs until Friday. Kleinwort Benson will buy in bonds at a yield of 50 basis points over 19-month sterling swap interest rate, after tailored to enable investors to unwind swap positions.

Mr Keith Nichols, Storehouse Treasury Manager, said the offer will be financed out of cash flow generated by the core retailing business. Kleinwort Benson said 22.8 per cent of the issue had been bought in by yesterday's market close.

The bonds were issued at the height of the bull equity market in 1987 and carry the right to convert into Storehouse ordinary shares at £3.46. Storehouse shares were yesterday trading at 132p, close to their 12-month high. The bonds have been yielding around 18 per cent in the secondary market.

However, bondholders have the right to put the bonds back to the company in April 1992 at 126.9 per cent plus accrued interest. Storehouse has decided to pre-exempt the put option rather than waiting to face a £20m redemption bill in 19 months' time.

• Taylor Woodrow, the UK construction company, has launched a programme to buy back an £80m domestic issue.

The company is offering to repurchase the 9 1/2 per cent debentures due 2014 at an ex-dividend price of 78.53. When the programme was launched last Friday, this represented a yield spread of 105 basis points above the 9 per cent UK gilt due 2008. The offer period runs until September 13, arranged Hambros Bank said.

UK companies can repurchase bonds which are trading at a discount, yet pay no tax on any capital gain.

Taylor Woodrow does not plan to refinance the debt in the bond market, but may call on some bank financing.

• Taylor Woodrow, the UK

## IMMIGRATING TO CANADA?



Canada welcomes foreign business people, entrepreneurs and executives who wish to establish a business in Canada.

As a consulting firm in Canada, we offer our services in assisting you to obtain an immigration visa for permanent residence and advise you on a business venture that may interest you.

Mr John A. Garufi, President of International Entrepreneurs will visit London from: Sept 02 to Sept 06 staying at the Holiday Inn Hotel, Mayfair, London.

Interested candidates may contact him at the above hotel or write to our Head Office directly.

International Entrepreneurs I.E.C. Ltd.

Quebec (Head Office)

2075 University Street,

Suite 1712

Montreal, Quebec

Canada H3A 2L1

Tel: (514) 288 7825

Fax: (514) 845 1472

Telex: 055-61985

Ontario

20 Queen Street West,

Suite 602

Toronto, Ontario

Canada M5H 3R4

Tel: (416) 599 5955

Fax: (416) 599 9620

Tel: 902 423 0504

Fax: (902) 429 8947

This announcement appears as a matter of record only.

## THE STATE OF ISRAEL

US\$70,000,000

## Syndicated Loan Facility

Arranged by

BANK HAPOALIM B.M.  
LONDON BRANCH

August 1990

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	div	div	%	P/E
343	273	Ass. Brit. Ind. Ordinary	280	0	10.3	3.7	7.5	
38	19	Armagard and Rhodes	24	0				
210	135	Bardon Group (SD)	180	0	4.3	2.4	17.5	
122	96	Barron Group Co. Pref (SD)	120	0	6.7	6.7		
110	82	Brenton Coms. Pref	70	0	4.7	4.7	11.5	
318	265	CCL Group Ordinary	111	-1	18.7	6.0	2.4	
174	160	CCL Group 11% Com. Pref	161	0	14.7	9.1		
234	200	Carbo Plc (SD)	220	0	7.6	3.5	12.9	
7	5	Carbo Plc (SD)	103	0	10.3	9.4		
7.5	125	Wingate Co. Non-Voting A Div.	0.325	0				
130	49	Iols Group	49	0	8.0	16.3	2.8	
145	58	Jackson Group (SD)	97	0	4.3	4.3	8.7	
245	243	Multichoice NV (AmexSD)	265	+18	0.10	0.10	7.8	4.2
167	137	Neiman-Jewell	141st	0	11.0	10.0	6.9	
178	106	United Credit Com. Pref	173	0	10.7	6.2		
395	223	Veterinary Drug Co. PLC	229d	0	22.0	9.6	6.1	
386	278	WPS Yeates	370	0	16.2	4.4	30.8	

Securities designated (SD) and (USM) are dealt in subject to the rules and regulations of the ISL. Other securities listed above are dealt in subject to the rules of TSLA. These securities are dealt in, strictly on a matched basis. Neither Independent Companies Exchange Limited nor Granville Davies Limited are market makers in these securities.

\* These securities are dealt on a restricted basis. Further details available.

Independent Companies Exchange Limited

77 Mansell Street, London E1 8AF

Telephone 071-878 3307

Member of the TSLA & TSLA

Granville Davies Limited

77 Mansell Street, London E1 8AF

Telephone 071-688 1212

Member of the TSE & TSLA

## Credit Commercial de France

U.S. \$250,000,000

Floating Rate Notes due 1997



## UK COMPANY NEWS

## Polly Peck surges 72% to £111m

By Nigel Clark

BOOSTED BY its acquisition of Del Monte's fresh fruit business and a "spectacular first half" by the Vestel electronics offshoot, Polly Peck International increased pre-tax profits by 72 per cent from £64.4m to £111.5m in the first half of 1990.

The result was achieved in spite of a turnaround from net interest received of £4.7m to payments of £13.3m.

Mr Asil Nadir, chairman and chief executive, said that Polly Peck's exposure to Iraq and Kuwait was minimal, answering concerns about the likely effects on the company of the present situation in the Gulf.

The food division saw profits increase from £50.7m to £86.8m of which acquisitions, mainly Del Monte, contributed £29.6m.

Divisional turnover increased to £572.2m (£266.5m) which was higher than the total of £571.2m for the whole of last year.

Mr Nadir said that the improvement was due to strong demand for all products, particularly in western and eastern Europe. There had also been increased productivity.

Of the £22.4m (£13.3m) achieved by the electronics side Vestel contributed £18.9m, which represented a five-fold increase. The group said that there had been large increases in volume in all product lines for the Turkish-listed subsidiary, particularly computer monitors.

Other companies in the division produced similar levels of profitability to those of the comparable period in spite of

weakness in some of their major markets. The result would have been higher but for a loss of £8.1m by Sansui, which was better than had been expected.

Turnover for the electronic arm was £281.5m (£195.1m).

Of the other divisions leisure reported profits of £50.0m (nil) on turnover of £10.1m (£3.4m) and textiles made no contribution, against £2.6m last time on turnover of £16.3m (£47.3m).

Of the leisure side Mr Nadir said that its profits were expected to grow as the group's hotels became full operational.

Overall, organic growth was estimated at 35 per cent of the rise in profit for the group said.

Gearing at the end of the period was 93 per cent. This was expected to fall as a result

of the cash received and profit realised from the merger of Captronics and Imperial businesses with Sansui and when the final proceeds from the Del Monte ship sale were received.

During the period the percentage of sales in the UK dropped from 19.5 per cent to 18 per cent. Its main markets were continental Europe with 32 per cent and the near and Middle East with 26.3 per cent.

Group turnover for the period was £880.7m (£512.3m). Tax took £16.4m (29.6m) for earnings per share of 22.4p (17.8p) or 21.5p (18.6p) fully diluted. The interim dividend is 5.5p (4.5p adjusted) and there is a scrip option.

There was an extraordinary credit of £10.5m relating to the profit realised on the flotation of a minority interest in Vestel.

Taiwan and Malaysian factories make mid-to-low-end ones. Taiwan is also making a video cassette recorder, which the group started to produce in July for export to the US.

Sansui maintains total marketing responsibility for Japan and expects to continue to sell mainly under its own name. It also takes on responsibility for marketing group products in export markets other than Europe and the Americas. Regional marketing headquarters are being set up in the US and Europe and will coordinate with Tokyo on product development.

One reason why Sansui faced financial difficulty was that it was slow in shifting production out of Japan after the yen was revalued in 1986. The company exports about half of its output and margins on these sales came under heavy pressure in the later half of the 1980s.

Since the take-over, it has moved rapidly. "In the second half of the year, about 50 per cent of Sansui branded products will be made in Taiwan or Malaysia," Mr Enomoto said.

Sansui had also failed to broaden its product line, which was concentrated in high-end stereo sets in which the market was saturated.

This year, thanks to Polly Peck's backing, it has finally been able to exploit its licence from Victor Company of Japan (JVC) to make video cassette recorders. It has also introduced a new range of mid-price audio products, including an innovative compact disc changer.

Sales began to pick up for the first time in two years and operating results are improving. "We cannot cover our operating losses in the April to July period in the remaining months, but the profit situation is getting better every month," Mr Enomoto said.

"I feel comfortable, Sansui is now growing again," he commented.

**Ian Rodger in Tokyo**  
describes how a  
foreign group was  
able to take over a  
quoted Japanese  
company

enlarged group to wipe out its Y20bn accumulated deficit in the current period to December and record a small net profit.

More important, it transformed Sansui from a small group with 1,000 employees in Japan to a worldwide group with 8,000 employees, thus facilitating the restructuring that Polly Peck wanted and Sansui needed. According to Mr Enomoto, Sansui has already been put in charge of research and development for Polly Peck's consumer electronics group.

Captronics continues to hold total managerial responsibility for its computer peripheral business even though the financial results are channelled through Sansui.

As for production, the two Sansui factories in Japan will continue to make mid-to-high-range products while the consumer electronics group.

"It has been a good association for both sides," Mr Enomoto commented.

Polly Peck said at the outset that its objective in taking over Sansui was to get a position in the hyperactive Japanese consumer electronics market.

Its large Captronics and Imperial subsidiaries manufactured consumer electronic products in Taiwan and Malaysia and marketed them mainly in the US and Europe, but they needed access to the latest technical and product developments, most of which happen in Japan.

Conversely, Polly Peck thought Sansui's own fortunes could be revived in part by giving it better access to foreign markets through Captronics and Imperial channels.

The UK-based company took control of Sansui in January and nothing much was heard for the first few months other than the expected report of the company's latest

## Goodhead hit by advertising cut-backs

By Jane Fuller

CUTS IN spending on advertising hit Goodhead Group, the printing, publishing and design concern, which saw pre-tax profit fall by 28 per cent from £5.57m to £4.02m, in the year to May 31.

Turnover advanced by 28 per cent to £78.44m (£61.24m). The figures were helped by Canadian publications acquired in May last year, which contributed sales of nearly £4m and profits of £570,000, and by Goodhead Direct, which specialised in readers' offers, and which contributed some £400,000 on sales of £2m.

The shares fell 5p to close at 71p.

In a management shake-up, five directors left the board and were replaced by four new divisional heads. Mr Colin Rossiter, chairman and chief executive, said: "We decided to make an example at the top. Nothing is sacred."

He admitted the group had been a bit slow in taking action to reduce costs.

The biggest profit decline

came in the publishing division, including free newspapers, which plummeted by 51m to £891,000, although turnover advanced to £26.5m (£19.5m).

Mr Rosser said the 28 per cent fall in advertising revenue accounted for most of the drop in profit.

Products were being rationalised under the Review newsbrands and Why Magazines brands. The Blytham office was to be sold and administrative staff moved to Bicester. Progress was also being made on direct input, saving production costs.

Print, the largest division, saw a near 10 per cent profit fall to £2.5m (£2.77m) on turnover of £23.23m (£29.75m).

A new printing plant at Bristol had lost money and the advertising squeeze had reduced pagination, putting pressure on margins. The number of sites had been reduced from seven to five.

The design division's profit contribution fell to £570,000 (£297,000). Although the client

base had been widened, margins were depressed.

One division to improve profit was paper, making £794,000 (£495,000) on sales of £14.7m (£8.9m), although the newsprint market remained soft.

The cost-cutting measures had entailed shedding 150 of the group's 1,000 employees. Redundancy costs figured largely in an extraordinary bill of £550,000. A property sale raised £215,000, included as an exceptional.

Interest charges doubled to £1.13m (£1.05m) and gearing rose from just under 30 per cent to 36 per cent following the cash acquisition of a 10 per cent stake in Ansbacher's.

Mr Rosser said the world had broadened down to less than 50 per cent by property deals and the removal of film of costs.

Fully diluted earnings per share fell to 13.9p (19.2p). The final dividend is maintained at 3.75p for an unchanged total of 5.5p.

**Pargesa's Ansbacher sale is off**

By David Barchard

THE PARGESA Group yesterday dropped its plans to sell its 51.6 per cent controlling stake in Henry Ansbacher, the London merchant bank.

The stake was put on the market on June 18.

Pargesa bought a 30 per cent interest in Ansbacher in 1984 and was later forced to inject a further £10m. The bank has subsequently returned to profitability and made a pre-tax profit of £20.1m in 1989.

Pargesa was looking for a European banking customer willing to take a more active involvement in the day to day affairs of the bank.

Yesterday Pargesa, which includes the Group Bruxelles Lambert and Banque Internationale a Luxembourg, said that its decision to abandon the sale had been taken in the light of the uncertainty surrounding the crisis in the Middle East and the prevailing economic conditions in the UK.

Analysts said yesterday that Pargesa's decision reflected a failure to find a buyer at an acceptable price.

When the stake was put on the market Ansbacher's shares stood at 75p, implying a value of £36m for the Pargesa stake - less than the cost of the investment.

Under the Takeover Code, a purchaser would have to make a bid for all Ansbacher's shares at a cost of about £145m.

Ansbacher's shares closed yesterday at 75p, down 5p on the day.

**Linread turns in 7% improvement**

Linread, a maker of special forged and machined precision components and fastener systems, lifted pre-tax profits by 7 per cent from £1.56m to £1.67m, in the first half of 1990.

Turnover of £22.09m (£20.35m) and there were interest charges of £410,000.

Mr Peter Tahany, chairman, said both aerospace divisions performed well, and they had a promising future in spite of the impending reduction in defence expenditure and some expected destocking.

Earnings came to 8.8p (8.49p) and the interim dividend is raised to 2p (1.8p).

## Persimmon falls 4% to £15m

By Andrew Jack

PERSIMMON, the York-based housebuilder, bucked the recent trend of disappointing house building results to return pre-tax profits of £15.54m for the six months to June 30, down only 4 per cent from £16.2m.

Shares rose 8p following the announcements to close at 183p on the day.

The York-based housebuilder increased turnover 18 per cent to £27.85m (£27.34m) and reported house sale completions up to 971 from 765 in the comparable period.

But the average price per unit fell from £74,851 to £69,916 and reduced margins 6 per cent to 26 per cent on an operating of £17.77m (£18.40m).

Gearing was up 1 per cent to 32 per cent, and interest payable fell slightly to £2.23m (£2.24m).

Mr Duncan Davidson, the chairman, said: "We are in a cyclical industry, but as Persimmon's results over the last two years demonstrate, it is possible for the company to maintain its performance in difficult times."

He argued that the company's regional spread of housing, good management and a strong land bank had enabled it to do well "in a very difficult market."

something more solid, although the company's property may not yet have reached its nadir. Its diverse but still northern-skewed portfolio has sheltered it from the far worse downturns in the south. Margins are holding up comparatively well, and it has altered its ratio of trade-ups to the less profitable but more stable first-time buyers from 70:30 to 60:40. Its prudent land bank management means there have been no write-downs, and they have more than 9,000 plots with planning permission - four-and-a-half years at current production rates. Gearing is low and well under control and its policy of sales before construction allows it to predict 1,000 further purchases in the next six months. With full-year forecast profits of £25m giving earnings per share of 25p, the prospective p/e of 6.8 looks tempting.

**Marginal growth by Gaskell**

Gaskell, the carpet and carpet tile maker, marginally improved turnover and profit in the first half of 1990.

Sales were £20.84m (£19.9m) and profit £1.06m (£1.04m). Interest cost rose to £444,000 (£261,000) and there was little

prospect of a reduction in the charge in the second half.

Capital expenditure at £20,000 was at a reduced rate.

Earnings per share worked through at 13.9p (13.7p) and the interim dividend is lifted to 3p (2.8p).

**B.A.T INDUSTRIES**

**N O T I C E**

An organisation trading under the name Saitama Pacific Bancorp from an accommodation address in Hong Kong has recently advertised in the classified sections of the international financial press offering loan facilities. The organisation claims in its publicity materials to be "a company of the B.A.T Group".

Saitama Pacific Bancorp has no connection whatsoever with B.A.T Industries p.l.c. or any of its subsidiaries or affiliates worldwide.

On 30th August 1990 B.A.T Industries obtained an interlocutory injunction from the Supreme Court of Hong Kong to prevent misuse of the B.A.T name.

B.A.T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

**NOTICE OF MEETING**

NOTICE IS HEREBY GIVEN that an EXTRAORDINARY GENERAL MEETING OF FRIENDS' PROVIDENT LIFE OFFICE will be held at 15 OLD BAILEY, LONDON, EC4M 7AP, ON THURSDAY 27TH SEPTEMBER 1990, at 2 p.m. when the following resolution will be proposed as a special resolution:-

**SPECIAL RESOLUTION**

THAT the Rules of the Office be and are hereby amended:-

(i) by inserting at the end of the definition of "person insured" in Rule 1(i) the word "and" and the following new subparagraph:-

"(e) for the avoidance of doubt, where a policy is effected with the Office but liability thereunder shall have been assumed by or pursuant to an order of a court of competent jurisdiction by a company which is, or as a consequence of or pursuant to such order becomes, a subsidiary of the Office, such policy shall be deemed for all purposes of the rules to be a policy effected with the Office;"

By Order of the Directors,  
B. W. SWEETLAND, Secretary.

4th September 1990

Principal Office:  
Friends' Provident Life Office,  
Pimlico End,  
Dorking,  
Surrey, RH4 1QA

**NOTES**

1. Any member entitled to attend and vote at the extraordinary general meeting may appoint a proxy, who need not be a member, to attend and on a poll vote on his or her behalf.

2. To be valid the proxy form must be completed and deposited, together with any authority under which it is executed or a copy of such authority certified notarially, with the Secretary at the Principal Office of Friends' Provident Life Office not less than 48 hours before the time appointed for holding the meeting or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll. Forms of proxy may be obtained from the Secretary at the Principal Office quoted above.

This advertisement is issued in compliance with the regulations of the Council of the International Stock Exchange of the United Kingdom and The Republic of Ireland Limited ("The Stock Exchange").

Application has been made for the grant of permission to deal in the United Securities Market in the ordinary shares of 10p each in the capital of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

**MID-STATES PLC**  
(incorporated and registered in England No. 5

## CATHAY PACIFIC AIRWAYS LIMITED

## 1990 Interim Results — Highlights

Consolidated results — unaudited:

	Six months ended 30 June	
	1990 US\$M	1989 US\$M
Turnover	1,201	1,058
Operating profit	217	201
Net finance charges	20	3
Net operating profit	197	198
Share of profits of associated companies	8	6
Profit before taxation	205	204
Taxation	22	28
Profit after taxation	183	176
Minority interest	1	1
Profit attributable to shareholders	182	175
Dividend	39	38
Retained profit	143	136
Earnings per share	6.35p	6.10p
Dividend per share	1.35p	1.35p

## Prospects

The slowdown in visitor arrivals in Hong Kong in the first half of the year and the subsequent change in the mix of passenger traffic has meant only marginal increases in yield. The current difficulties in the Middle East have produced significant increases in fuel prices. If sustained, increased energy costs could affect economic activity world-wide which would, in turn, reduce demand for passenger and cargo services. Revenue growth may not be as strong as capacity increases would suggest and this could mean that results for the full year will be below those for 1989.

The interim dividend will be paid on 3rd October 1990 to shareholders registered at the close of business on 1st October 1990; the share register will be closed from 20th September 1990 to 1st October 1990, both dates inclusive.

D.A. Gledhill  
Chairman

Note: The results of the Group have been translated from Hong Kong dollars, its currency of account, into United States dollars at an exchange rate of US\$1 = HK\$7.8.

The Swire Group

CATHAY PACIFIC

POLLY PECK  
INTERNATIONAL PLC

**1990**  
half-year results  
to 30th June

**"Another record  
result"**

<b>Sales</b>	<b>up 72% to £881m</b>
<b>Operating profit</b>	<b>up 116% to £129m</b>
<b>Pre-tax profit</b>	<b>up 72% to £110m</b>
<b>Earnings per share</b>	<b>up 29% to 21.5p</b>
<b>Interim dividend</b>	<b>up 21% to 5.5p</b>

Please ring the Company Secretary on 071-499 0890 if you would like to receive a copy of the full interim statement.

This advertisement has been approved for the purposes of Section 57(1) of the Financial Services Act 1986 by Stoy Hayward, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. It must be stressed that the value of shares can fall as well as rise and that the past is not necessarily a guide to the future.

Growth on a Global Scale 

## Currency moves behind 27% decline at Emess

By Clay Harris, Consumer Industries Editor

EMESS, the lighting and electrical fittings group, yesterday reported a 27 per cent decline to £5m in interim pre-tax profits, its first such setback for 20 years.

The results were hit by sterling's strength against the dollar and D-Mark, a £2.1m turnaround in interest charges and by a £500,000 exceptional provision for money owed on an Iraqi order which was completed two years ago. The balance is now frozen by international sanctions against Baghdad.

Mr Michael Meyer, chairman, said trading conditions were worse than in 1974-76, the period during which he bought into the company, and in 1980-81, just after it joined the market.

The fall in profits from £8.2m in the first half of 1989 came on turnover ahead 23 per cent to £81.8m (£87m). Although diluted earnings per share declined by 28 per cent to 3p (3.9p), the interim dividend rises by 0.1p to 1.3p.

Trading profit of £6.2m would have been close to the previous year's £7.3m, Mr Meyer said, if not for the effect of currency translations. Emess does 60 per cent of its business outside the UK.

Its lighting subsidiaries include Marlin and JSB in Britain, Brillantleuchten in West Germany, Alsy in the US and Eclatec in France. It also owns the Tenby electrical accessories business and a graphics division.

Emess paid interest of £1.2m, against receipts of £800,000 in the 1989 half. The pre-tax result benefited from the treatment of a £2m profit on the

sale of Royal Sovereign Group's stationery and graphics wholesaling business.

Mr Meyer said the profit had been taken as exceptional, rather than extraordinary, because it had always been Emess's intention to sell the division when it took full ownership of the Royal Sovereign parent company in January.

The Royal Sovereign gain was reduced to a net £1m exceptional credit by the Iraqi provision and the £500,000 cost of closing Alsy's plants on Long Island.

Emess said it was "cautiously optimistic" about the second half and predicted gearing of 50 per cent by the year-end.

• COMMENT

Emess is unlikely to have seen the worst yet, since the UK commercial lighting market may not bottom out until the fourth quarter. Currencies remain an Achilles heel, although the D-Mark's recent recovery is well-timed since Emess expects Brillant to produce profits in the second half.

Pauanne Gordon, the company's broker, has cut its full-year forecast from £15m to £15.5m, compared with the 1989 pre-tax outcome of £18.7m. At 5.5p, the shares are priced at 3.5 times prospective diluted earnings. The prospective yield is only a fraction less, assuming that Emess follows its previous practice in recession of letting cover slip below 2 and lifts the final dividend in line with the interim. The best one can say now is to hold for recovery and wait for cheaper buying opportunities.

Ashley Ashwood  
Ian Blackburn (left), finance director of Perkins Foods, with Howard Phillips, chief executive

## Overseas acquisitions assist Perkins Foods' rise to £7.12m

By Jane Fuller

PERKINS FOODS, the acquisitive group which moved from the US to the main market in May, nearly doubled pre-tax profits from £3.73m to £7.12m in the first half of the year.

The figures included contributions from Pippino, the West German frozen pizza company, and two Dutch acquisitions, Van der Made frozen potato products and Holland Champignons. Mr Howard Phillips, chief executive, said 13 per cent of the growth was

fruit, an agency agreement for a leading brand of French apples, and a good crop of Israeli new potatoes.

Frozen foods showed the fastest profit growth, totalling up to £2.2m on sales of £19.75m against £9.79m and £2.43m in 1989. Pippino was the biggest factor, with a new line operating from last December and another opened recently to serve a French supermarket chain.

The figures did have their disappointments. An influx of canned Chinese mushrooms, diverted from the US, had hit prices and there had been some fierce competition among chilled mushroom producers.

Overall, sales advanced by 32 per cent to £94.22m (£71.48m). The margin improvement followed the sale of the original John Perkins meat business.

The bulk of profit is made overseas. In the first half, 71 per cent of operating profit was from the Netherlands, 20 per cent from West Germany and the rest from the UK, according to Mr Ian Blackburn, finance director.

Fruit and vegetables accounted for 52.2m of sales and 23.76m of profit. The only comparison available was with the last full year, for which the figures were £8.77m and £6.02m respectively.

Mr Phillips said the division had benefited from a new contract to distribute New Zealand

fruit, an agency agreement for a listing on the Amsterdam stock exchange.

Fully diluted earnings per share increased to 4.1p (3.1p), and the interim dividend is raised to 1.5p (1.4p).

• COMMENT

Since Messrs Phillips and Blackburn bought into what was simply a meat company in August 1987, there have been 17 acquisitions (only one of them admitted to be a mistake) and one disposal — of the meat business. Now from its Dutch hub, the group can be flexible in its buying — rain in Spain forced a recent switch to Greek oranges and Italian vegetables — and in its selling. A prime example is the West German pizza market, growing at an annual rate of 20 per cent. One appetite at least temporarily sated is that for the group's paper, although the 10 per cent take-up of the July issue has been blamed on the Gulf crisis rather than the proximity to last December's issue. The convenience food acquisitions and a fresh emphasis on organic growth is expected to send the year's pre-tax profit to more than £15m, giving a prospective p/e of 11.4 on yesterday's close of 11p. The group remains a good long-term prospect.

## B Elliott strengthens specialist tool side

By Jane Fuller

B ELLIOTT, the machine tool and engineering company, is strengthening its hand in the specialist tooling market through the acquisition of Garrison, a maker of cutting and abrasive tools.

The payment is £2.1m cash via a vendor placing of 2.65m ordinary shares at 75p each, and the issue of 2.6m special convertible preference shares. Mr Michael Frye, chairman, said the total value was between £3.5m and £3.8m.

Altogether, the number of ordinary shares being placed by SG Warburg is 4.84m and Elliott said the extra £1.7m cash raised would maintain net assets after the goodwill write-off.

The group would also have scope for small acquisitions. At the end of March, gearing stood at 17 per cent.

Leicestershire-based Garrison made pre-tax profits of £100,000.

The group would also have scope for small acquisitions. At the end of March, gearing stood at 17 per cent.

The special convertible preference shares, which are not being listed, have a par value of 50p and a redemption value of £1 in 1999. From April 1992, they can be converted on the basis of 152 for 100 ordinary shares.

COMPANY NEWS IN BRIEF

DBS MANAGEMENT, a network of financial intermediaries traded on a matched-bargain basis, has purchased the capital of Professional Training Consultancy.

VISTA Entertainments made pre-tax profit of £21.00m in year ended March 31 1990 (loss £17.9m, 1989) after exceptional debit £5.00m. Turnover £11.09m (£7.59m). Tax credit £19.00 (charge £28.00) and earnings 0.268p (loss 0.513p).

MORRIS ASHBY has acquired

## Betacom runs up £0.59m loss

BETACOM incurred a pre-tax loss of £589,000 in the six months to June 30, compared with a profit of £512,000 a year ago, and is omitting the interim dividend — 1p was paid previously.

Turnover fell from £6.71m to £7.3m and the loss per share emerged at 1.89p, compared with 1.07p earnings.

Directors, who forecast a first half loss in June, said trading conditions remained extremely difficult, but they expected significant profit from investment in new telecommunications products to be launched in the second half.

JAMES WILKES has paid £400,000 for the goodwill of the agency for the sale in the UK of playing cards made by Carte Mundi of Belgium. The price will be £200,000 in cash and £200,000 by the issue of 130,233 new ordinary shares.

Pendragon 20% higher at £3.14m

Pendragon, the motor distributor demerged from GEC Alsthom, a GEC subsidiary of Trafford Park, Manchester, for a consideration of £357,000, of which £107,000 is deferred for two years.

JAMES WILKES has paid £400,000 for the goodwill of the agency for the sale in the UK of playing cards made by Carte Mundi of Belgium. The price will be £200,000 in cash and £200,000 by the issue of 130,233 new ordinary shares.

The 20 per cent improvement on last year's £2.61m was

struck from turnover of £94.79m (£85.74m).

Earnings rose to 10.45p (9.94p) assuming full conversion of the B ordinary.

The B holders will receive a scrip issue on the basis of 3.6335p for 100.

Mr Trevor Finn, chief executive, said the strength of the balance sheet left the company well positioned to take advantage of further greenfield developments and opportunities within the marketplace.

## Mid-States at £2.7m and set for USM

Mid-States, a US auto parts distributor quoted on the Third Market, reported taxable profits of £2.68m from turnover of £20.16m for the six months to June 30 and is expected to join the Unlisted Securities Market from September 10.

The company underwent extensive restructuring during the previous nine months and no comparable figures were given. For the nine months to December 31, 1989, turnover totalled £11.42m and pre-tax profits £215,000.

First half earnings were 4.5p and an interim dividend of 0.75p (nil) is paid along with a special interim of 0.75p.

Murray Income net assets rise

Murray Income Trust reported net asset value of 285.6p at June 30, against 254.4p a year earlier. Net revenue was up 16 per cent to £3.69m.

Directors declared a final dividend of 3.36p making a total of 9p (8.2p). Earnings rose to 10.45p (9.94p) or 10.33p (9.94p) assuming full conversion of the B ordinary.

The B holders will receive a scrip issue on the basis of 3.6335p for 100.

A total of 9.8p is forecast for the current year with an increase in the previously forecast interim from 5.85p to 6.3p, which will be paid in three equal instalments.

## Property sales give boost to Church

Difficult retail trading conditions in certain countries and higher interest charges held back first half profits of Church & Co, the footwear group.

Turnover in the six months to end-June came to £33.69m (£33.29m) and operating profit to £2.37m (£2.23m). Interest costs were £697,000 (£588,000) but a profit on sale of property of £192,000 (£17,000) pushed the pre-tax balance up from £1.65m to £1.87m.

The interim dividend is again 3p from earnings of 10.9p (9.5p).

Mr Ian Church, chairman, said excellent results were achieved from the UK manufacturing companies, but retailing in the UK, US and Canada produced poor profits. Retailing operations in Europe performed well.

He said the current outlook in the UK and North America was not good and the group would continue to concentrate on getting retail stocks down and cutting bank borrowings. On the manufacturing side orders books were full.

A Jones, a subsidiary of Church, reported interim profits ahead to £314,000 (£283,000) on turnover of £14.39m (£14.11m). earnings per share emerged at 20.2p (18.3p).

**LONDON STREET FOR SALE.**  
Little Venice, W9. Unique investment opportunity. Fifty 2, 3 & 4 bed newly completed mews houses. Offers in excess of £16m. Principals only. For full details Tel: 071 792 2929 Fax: 0

## COMMODITIES AND AGRICULTURE

## Cost to British of French farmers' fury put at £15m

By David Blackwell

**ACTION BY** angry French farmers against imports of lamb and beef could have cost the UK meat industry as much as £15m so far, according to the Meat and Livestock Commission, the industry's statutory commission.

Mr Geoffrey John, the commission's chairman, yesterday stressed that this was only an indicative figure. But he was "very concerned" at the threat posed by the illegal action of French farmers to the £7m a week of UK exports to France. Yesterday Mr John visited the acting French ambassador in London to voice his concerns, and tomorrow he will be staging a press conference in Paris.

Mr Henri Nallet, the French agriculture minister, last Friday announced a £15m aid package for livestock farmers who have reacted to drought and collapsing markets by attacking meat and livestock imports. Britain each week exports £1m worth of livestock and £6m worth of meat to France.

Last year UK exports of live sheep to France were worth £22.35m out of total exports worth £28.1m.

Mr John said yesterday that the attacks on consignments of UK meat had continued over the weekend, with one lorry load of beef being burned near Parthenay on Sunday. The French lorry company is now refusing to carry British meat. A lorry carrying lamb had been attacked on the road from

Calais to Paris. "Clearly that is unacceptable," Mr John said, adding that the British embassy in Paris had warned of further protests by French farmers this week.

In addition, a large French retailer had pulled out of a big promotion deal with the MLC, which had expected an extra £200,000 of business to result in the next few months.

There was no evidence to suggest that the French farmers' anger was directed specifically at the British, Mr John said. "But certainly it is so significant in itself that it follows that we are more affected."

Dutch, Irish and German lorries had also been attacked.

Mr John said that if the French farmers felt they had a problem they should take it up with the European Commission. Meanwhile he expected the rule of law to apply. "There is no way we are prepared to succumb to intimidation on the other side of the Channel," he said.

The quality of the land over wide areas of East Germany is good for arable farming and when I was there a few days ago the crops of grain, sugar beet and potatoes looked capable of yielding tonnages close to those expected in western Europe. But the man and woman power used to produce those crops is wildly excessive.

It has been estimated that about 150,000 people are currently employed on East German farms. To operate them to western standards of efficiency it is reckoned that a maximum workforce of 250,000 is required, so the prospect for 750,000 of those people is that they will be made redundant following the full reunification of Germany. There is little doubt that they will join many hundreds of thousands more from other East German industries that are also overmanned and that unemployment will be one of the biggest problems facing the 16m strong population.

On Torrential rains accompanying a typhoon earlier this week halted gold production at Philex Mining Corporation in Benguet province.

Philex had only two weeks before returned to near full production of 10,000 troy ounces a month following the July 16 earthquake which stopped output totally.

The nearby underground mines of Benguet Corporation, the country's largest gold producer, have been running at some 50 per cent below normal capacity, also about 10,000 ounces.

Mr Henry Brimo, Philex chairman said mine operations were once more suspended "due to the blockage by big slides of the drain tunnel portal and water flooding of the mine."

## Setback for Philippines' farm output

By Greg Hutchinson in Manila

MR SENEN Bacani, Agriculture Secretary of the Philippines, has reported to President Corazon Aquino that the country's agricultural production shrank in real terms by 4.9 per cent in the first half of 1990, a reversal from nearly 5 per cent growth in the corresponding period a year earlier.

He estimated the gross value of output at P579.5bn (£11.7m), but gave no further figures to reporters after his meeting with Mrs Aquino.

The country's Bureau of Agricultural Statistics earlier reported that the value of production had dropped by 3.63

per cent to P581.96bn from P595.43bn at constant 1985 prices. At current prices production had risen to 131.99bn from 120.06bn, the bureau said.

In real terms, production of maize and rice declined by more than 10 per cent during the first six months of the year, mainly because of the effects of a drought from November through to May, Agricultural Department officials said.

• Torrential rains accompanying a typhoon earlier this week halted gold production at Philex Mining Corporation in Benguet province.

## Partner sought for French mine project

By Kenneth Gooding, Mining Correspondent

BUREAU DES Recherches Géologiques et Minières, the French state-owned mining organisation, is seeking a partner to take a 25 per cent shareholding in its Chesseby zinc-copper project, near Lyons which will be France's first copper mine for more than a century.

So far about FF100m (£10m) has been spent on the project, due to start up in the second half of 1992. Total expenditure is expected to reach FF250m.

BRGM's subsidiary Cofermin has a 51 per cent interest in the Chesseby project and Aztec Mining, an Australian subsidiary of Amax of the US, owns 24 per cent. Metaleurop, in which Preussag of West Ger-

many and Inmetal of France have shareholdings, was to have taken the rest of the share but changed its mind.

Mr Claude Manvil, BRGM's general manager, says that the search for a new partner to buy BRGM's remaining stake in Chesseby is not all that urgent. "But we want to sell before production starts."

BRGM would prefer a European partner but, failing that, any mining company interested in a medium-sized zinc project with good prospects would be considered.

If no outside partner can be found, the Chesseby stake might be sold to Aztec or to another BRGM subsidiary.

## WORLD COMMODITIES PRICES

### MARKET REPORT

Tin prices continued to tumble on the LME yesterday on the bearish fundamentals of substantial oversupply and lack of potential for increased consumption. Low-cost producers, particularly Brazil, still appear content to offer on a market that lacks any enquiry from major consumers, analysts said. Consumers are likely to stay sidelined until tin shows clear signs of having reached a trough. Nickel prices were steady at the close after profit-taking took the edge off earlier highs.

Compiled from Reuters

### London Markets

#### SPOT MARKETS

Crude oil (per barrel FOB) + or -

Gold \$28.05-8.70m + 2.02

Gold Blend \$28.05-8.15m + 2.20

WTI (1 m per est) -

Oil products (DME prompt delivery per tonne CIF) + or -

Premium Gasoline \$402-404 + 2.16

Gas Oil \$288-284 + 1.19

Heavy Fuel Oil \$105-110 + 3

Naphtha \$287-289 + 2.22

Petroleum Aromatics Estimate + or -

Other + or -

Gold (per troy oz) \$387.00 + 1.76

Silver (per troy oz) \$454.00 + 3

Palladium (per troy oz) \$457.75 + 1.00

Palladium (per troy oz) \$111.00 - 0.15

Aluminium (free market) \$1650 - 15

Copper (US Producer) \$22.40 - 1.75

Lead (US Producer) \$156.00 + 5

Nickel (free market) \$156.00 - 2.35

Tin (London Metal market) 15.22 - 0.25

Tin (New York) \$79.00 + 2.25

Zinc (US Prime Western) \$14.40 + 2

Cattle (live weight) 105.470

Sheep (dead weight) 141.34p

Pigs (live weight) 75.10p

Gold (live weight) 105.470

Sheep (dead weight) 141.34p

Pigs (live weight) 75.10p

London calling sugar (new) \$285.20 - 7.5

London calling sugar (white) \$282.00 - 8

Tin and zinc export price \$222.50 - 2.5

Barley (English) \$118.87p - 5.13

Wheat (US No. 3 yellow) \$140.59p + 0.5

Maize (US No. 3 yellow) \$140.59p + 0.5

Wheat (US Dark Northern) \$12.24

Cattle (live weight) \$3.50p + 0.62

Sheep (dead weight) \$3.75p + 0.53

Pigs (live weight) \$3.50p + 0.53

Gold (live weight) \$310.00

Gold (dead weight) \$310.00

Gold (white) \$310.00

Gold (yellow) \$310.00</

# WHICH FT DIARY WILL YOU CHOOSE FOR 1991?

**WITH OVER 100 PAGES OF METICULOUSLY RESEARCHED INFORMATION - PRESENTED IN A CHOICE OF THREE SUPERB FINISHES - THE FINANCIAL TIMES DIARY MUST BE YOUR CHOICE FOR 1991.**

## **AN INDISPENSABLE BUSINESS TOOL**

The FT Desk Diary is an invaluable aid to good management. Not only does it make day-to-day planning simpler and more efficient, it's also indispensable as a permanent ready-reference source. In fact, it's like having an international business database on hand whenever you need it.

All information has been meticulously researched with everything easy to find and clearly laid out - just as you would expect from Europe's leading business newspaper, the Financial Times. After all, our reputation has been founded on interpreting the needs of business people everywhere.

Whether you need important statistical information, business vocabulary in four languages or details of which airlines fly to which city, the FT Desk Diary will tell you. Plan your trip to the smallest detail with the help of the diary's useful information.

## **THE CONTENTS THAT MAKE IT MORE THAN A DIARY**

**Business Directory.** Contains glossaries of the Stock Market, financial and computer industries. Lists the top 100 international banks, computerised databases, world stock markets, and other major international organisations.

**Business Travel.** Has 26 pages of country surveys covering airports, car hire, hotels, visa and currency regulations, business hours and useful addresses. Also, a business vocabulary in four languages, world time differences, maps of the world's major business centres and climatic conditions in 78 international cities.

**Diary Section.** Runs from 3rd December 1990 - 2nd February 1991 and shows a week to view, international public holidays, number of days passed and left in the year - together with tax and calendar week numbers. Plus four months of the 1991 calendar on each page.

**Statistics and Analysis.** Graphs showing the FT Ordinary Share Index, FT Actuaries British Government All-Stocks Index, FTSE 100 Index, Dow Jones Industrial Average, the Standard and Poors 500 Composite Index and the Nikkei Average Index.

**World Atlas.** Updated 48-page full colour World Atlas.

**Detachable Thumb-indexed Address/Telephone Directory** with international dialling codes.

## **THE DIARY OF THE YEAR - IN THE BINDING OF YOUR CHOICE**



According to your taste and budget, there's a selection of cover bindings to choose from - rich black leather, burgundy bonded leather or black leathercloth.

## **THE FT CHAIRMAN'S SET**

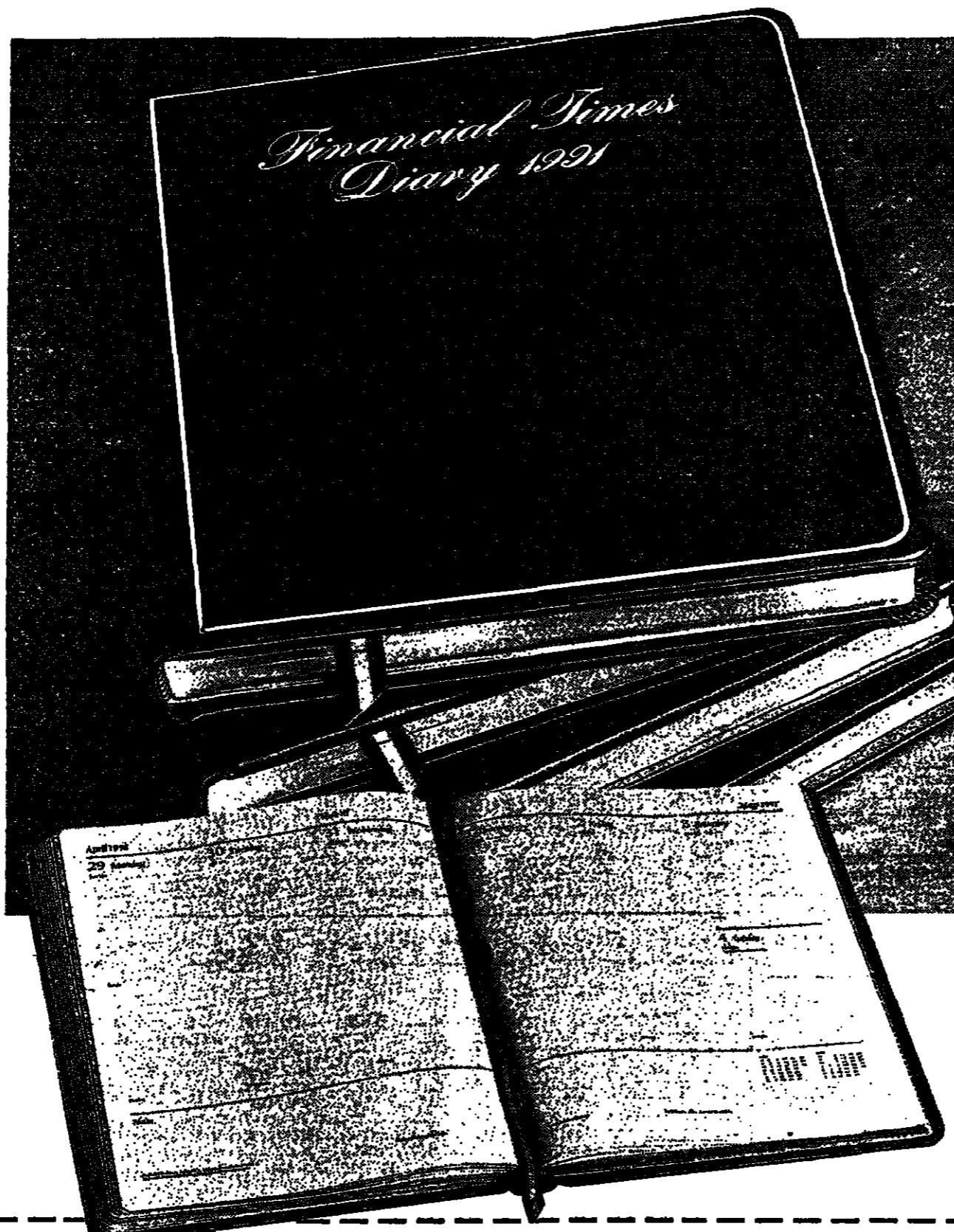
For those wanting the ultimate in quality and craftsmanship, there's the FT Chairman's Set. Comprising a matching desk and pocket diary, it is bound in rich brown leather with fine gold tooling on the cover and comes complete in its own presentation box.

## **THE FT POCKET DIARY**

The FT Pocket Diary shows a week to view and contains details of international business centres, hotels, restaurants, UK airports and much, much more. In a choice of three bindings to match the FT Desk Diary.

## **THE FT PINK DESK AND POCKET DIARIES**

Produced in response to the demand for a smaller, more portable FT diary, the FT Pink Desk Diary with its FT-pink pages is quite unique. Its distinctive size and shape make it equally at home on a desk or in a briefcase. Although compact, it contains a



### **ORDER FORM**

Please tick where applicable.

Please send me the FT Collection Brochure and Order Form.  
 I am interested in using the FT Collection as business gifts, please send me details.

I wish to place a firm order as detailed below.

Name  
(Mr/Mrs/Miss/Ms)

Position

Company

Address

Postcode

Telephone

CODE	PRODUCT	UK £	CITY	EUROPE £	CITY	REST OF WORLD		SUB TOTAL £
						SURFACE £	CITY £	
<b>DIARIES</b>								
7171 0008	Chairman's Set*	107.98		110.53		111.87		115.28
7008 0461	Desk Diary, black leather	55.95		57.95		58.58		62.50
7018 0475	Desk Diary, burgundy bonded leather	35.16		37.48		38.11		42.03
7020 0449	Desk Diary, black leathercloth	20.52		22.82		23.45		27.37
7208 2230	FT Pink Desk Diary	23.98		26.03		25.95		30.49
7377 3001	Appointments Diary	13.65		15.20		14.91		16.95
7031 0457	Pocket Diary, black leather	11.15		11.81		11.68		14.10
7043 0481	Pocket Diary, burgundy bonded leather	10.29		10.95		10.73		13.33
7202 0561	Pocket Diary, black leathercloth	9.29		9.61		9.40		10.78
7274 2141	FT Pink Pocket Diary	10.68		11.20		10.99		12.98
7385 3008	Slimline Pocket Diary	9.05		9.41		9.20		10.59
7268 3011	Wallet Diary	17.08		17.54		17.33		19.32
7290 2225	Wallets: Black (to fit PL + PC)	18.78		20.08		19.87		21.28
7304 2230	Burgundy (to fit PB)	19.78		20.08		19.87		21.28
7316 2235	Black (to fit PP)	21.78		22.30		22.09		24.06
<b>PERSONAL ORGANISERS</b>								
7302 2160	Personal Organiser black leather	38.73		40.03		39.74		44.78
7341 2165	Personal Organiser burgundy leather	38.73		40.03		39.74		44.78
<b>PERSONALISATION</b>								
7109 0582	Initials only	1.95		1.95		1.95		1.95
7092 0583	Initials and Surname	3.45		3.45		3.45		3.45

All prices shown are inclusive of postage and packing. Please attach any initials and/or surname details on a separate sheet. The Chairman's Set consists of two items, therefore the personalisation charge is double.

#### **HOW TO PAY**

BY PHONE. You can pay by credit card by placing your order on our Credit Card Order Line 071-799 2274.

BY FAX. If you wish to pay by credit card you can fax this order to us on our Credit Card Fax Order Line 071-799 2268.

BY MAIL. Return this order form with your payment to the address given above. Payment must accompany your order and cheques should be drawn on a UK bank account made payable to "FT Business Information Ltd".

Tick Method of payment  Cheque  Money Order

Access  Visa  Amex

Card No.

(If the billing address differs from the above, please notify us)

Expiry Date:

(Please complete as your order may be returned if expiry date is not shown)

FT Business Information Ltd, Registered Office Number One, Southwark Bridge, London SE1 9HL. Registered No. 280896.

### **FOR YOUR FREE FT COLOUR BROCHURE RING 071-799 2002 NOW!**

Please return to:

**FT Collection,**  
FT Business Information Ltd.,  
50-64 Broadway, London SW1H 0DB.  
Tel: 071-799 2002. Telex: 927 282 FINTIM G.  
Fax: 071-799 2268.

#### **How to complete your order:**

1. Indicate the quantity and type of diary/organiser you require.
2. Indicate how many items you wish to have gold blocked with your initials and/or surname.

wealth of business information, and its innovative page a day layout allows ample space for each day's notes and business expenses. It is covered in black bonded leather.

The FT Pink Pocket Diary with its unique week to view landscape format has the same information as the FT Pocket Diary and is hugely popular. It is covered in black bonded leather.

### **THE FT WALLET**

Also available is a range of wallets. A new slimline, single-fold design that comes in either black or burgundy leather with matching silk lining. It contains a wallet section that holds bank notes and credit cards. Gilt corners give the wallet greater durability. Available in two sizes to take either the FT Pocket or Pink Pocket diaries.

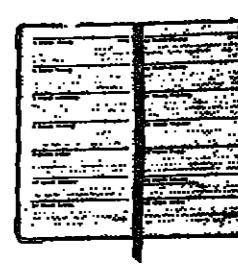
### **THE FT WALLET DIARY**

Features the FT Pocket Diary bound into a black leather wallet with gilt corners. Its discrete good looks are further enhanced by a black moiré silk lining and a handy notepad. There's more than adequate space for receipts and bank notes of all denominations.



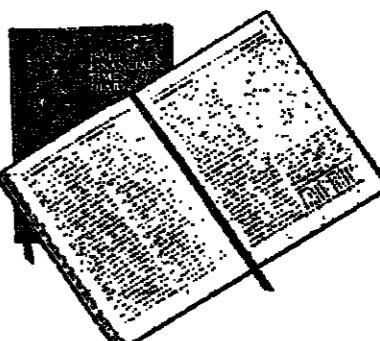
### **THE FT SLIMLINE POCKET DIARY**

Slips easily into your pocket. It has a fortnight to view format and is bound in black leather-cloth with FT-pink paper and matching ribbon.



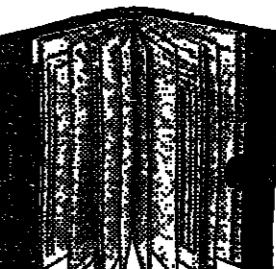
### **THE FT APPOINTMENTS DIARY**

Its unique two days a page format, divided into hourly time segments is designed to keep you on schedule. This diary is available in black simulated leather with matching ribbon and plush cream paper with gilt edging.



### **THE FT PERSONAL ORGANISER**

Beautifully produced with a black or burgundy leather cover, it has 25mm gilt rings and ample pocket space for papers, bank notes and credit and business cards. There are FT-pink card dividers which indicate the five fully comprehensive paper sections, including a fortnight to view Diary, Notes, Expenses, Addresses and Information (maps, UK and overseas business centres guides and other useful facts). Refill packs available.



### **FT COLLECTION - A QUALITY PROPOSITION**

What we've shown here is but a small sample of the wide range in the FT Collection, so why not send for the FT Collection colour brochure and see for yourself? It is packed with many invaluable business essentials from diaries to document cases. Contact us now on 071-799 2002, or write to FT Collection, FT Business Information Ltd, 50-64 Broadway, London SW1H 0DB, or send your business card.



### **FIRST IMPRESSIONS THAT LAST**

All items will be doubly welcome if they are personalised with initials and/or surname in high quality, long-lasting, gold blocking. It's this kind of personal touch that enhances the pleasure and worth to the user.

### **THE WORLD'S MOST APPRECIATED BUSINESS GIFTS**

Our business gift services include • Gold blocking of your logo • Up to eight publicity pages in the diaries and personal organiser • Direct despatch of your gifts to the recipients together with your compliments slips or greetings cards • Samples. We will even reserve your choice of FT Collection gifts if you are unable to finalise your gift list early in the year.

### **LARGE ORDER DISCOUNTS**

Furthermore - order 25 items or more from the FT Collection and you will qualify for discounts of up to 25%.

### **DISTINCTIVE GIFTS THAT MAKE GREAT COMMERCIAL SENSE**

Contact us now on 071-799 2002 for more details on our business gift services or write to FT Collection, FT Business Information Ltd, 50-64 Broadway, London SW1H 0DB.





## DESKTOP PUBLISHING 2

Michael Walker on developments in hardware

## Narrowing gaps are good news

RECENT developments in computer hardware have seen a considerable closing of the performance - and price - gap between personal computers and engineering workstations.

For desktop publishers this can only be good news. Because of its graphical nature, DTP is hard work for personal computers. The problem becomes even more difficult when the requirements of full colour DTP are added, so the more memory and processing power the better.

The last year or so has seen the introduction of several new models by Apple. Still the best machine for DTP, the Macintosh is now offered in a range of configurations to suit most needs.

The latest addition to the range, the Macintosh IIcx, has sufficient power to run A/UX, Apple's version of the Unix operating system, long favoured for workstations, as well as the standard, user-friendly Macintosh operating system.

Advances have been made on the IBM PC side too. There is an ongoing struggle between IBM, with its Microchannel Architecture, and the Extended Industry Standard Architecture (EISA) group led by Compaq. At whichever route you take, the power per pound is increasing.

The choice between Apple or IBM (or compatible) equipment for DTP is not so much one of hardware, but of operating system and user interface. Apple's is the more elegant and user friendly, easy to learn and offering a standard feel and approach to all Macintosh software.

However, the next release of Microsoft's Windows environment for the PC, Version 3, is expected to bring considerable improvements and is reportedly attracting the attention of many Macintosh software developers.

The IBM PC is still the industry standard, and there is a vast range of software for its DOS operating system - including some good page make-up and graphics programs - but it is DOS itself which limits the benefits of the new hardware.

IBM's successor to DOS, OS/2, is making slow progress and it seems likely that many users will stick to DOS, at least in the short term.

Connectivity has improved between Macs and PCs. Although neither system can run the other's software, there is an increasing number of application programs which are available for both and which have file compatibility.

between both versions. Simple text and some graphics file formats can also be shared between the machines, so it is possible in a predominantly IBM environment to

**PCs have been getting more powerful, and workstations have been getting cheaper**

generate text and graphics on PCs for transfer to a Macintosh by a graphic artist for page layout. Equally, in a Macintosh installation, a PC could be used as a link to the outside PC world.

PCs have been getting more powerful, and Unix workstations have been getting cheaper. A recent model from Apollo (now part of Hewlett-Packard) was introduced at a lower price than Apple's long awaited Macintosh.

Unix offers true multitasking and built-in networking, but is much more difficult to learn than DOS. To overcome this, various friendly front-ends have been developed to make Unix easier to use, one of the most interesting of which is found on the NeXT computer.

The brainchild of Steve Jobs, the man behind most of the original Macintosh design, the NeXT computer has attracted attention for several reasons, not least its sleek black looks. It runs a Macintosh-style graphical user interface called NeXTStep which hides Unix completely from the user, and incorporates the Display PostScript system which provides the best match yet between screen display and printed output.

The NeXT computer has been described by DTP guru Jonathan Seybold as "the best computer for publishing ever built", but whether its technical merits will win it market share from established vendors remains to be seen.

The exception is DuPont's 4Cast printer, which has both a PostScript interpreter and 300 dpi resolution, at a cool \$47,500 - best suited to producing high quality colour proofs in the repro business!

Also a comparatively recent introduction is Canon's colour laser copier, which does everything from straightforward colour copying to producing sophisticated graphic effects. A PostScript link to microcomputers is thought to be not far off for this, providing a means of small volume direct printing of colour material.

*The writer is Editor of "Desktop Publishing Today".*

**Smaller businesses are the main users of DTP systems**

Year	Projections, in percentage-terms, of end-users in the total DTP market				
	Corporations	Smaller firms	Publishers	Service bureaux	Govt./Educ'n.
1988	32.6	27.2	7.0	6.9	21.5
1989	30.5	29.2	5.9	6.7	21.2
1990	28.3	31.8	6.5	6.2	21.0
1991	27.0	33.8	5.2	5.8	20.8
1992	35.1	5.0	5.0	5.0	20.9

Corporate users of DTP systems, although a significant end-user market, "struggled with the acceptance of the Macintosh environment or waited for PC-compatible systems," observe analysts at the Market Intelligence Research Company. Publishing and service bureaux represent strong but narrow end-user areas.

SUCCESSFUL installation of a DTP system requires a mix of skills including an understanding of the basic hardware and software available, an appreciation of typography and design, and of the publishing job to be done. It also requires a sensitivity to the economic factors involved.

The first task is to carefully analyse what is required from the end product: the publication. This will help determine both the best hardware configuration and the most suitable software.

Broadly, DTP users divide into three categories: those interested in graphics-intensive "design" work, those who want to produce long, technical publications with pictures or charts, and casual users.

DTP software reflects these differing demands. Corporate publishing tends to rely more on Ventura and, increasingly, Aldus' PageMaker software. Designers tend to target programmes such as Quark XPress (for the typographic control it offers) and Page-Maker (for its familiar "paste-board" approach).

Deciding on the level of reprographic quality required will have an impact on the hardware requirement, which is by far the most expensive part of the initial investment in DTP.

For example, most people settle either for laser printer output for relatively low resolution (300 dpi or less) documents, or use one of the burgeoning DTP bureaux, but corporate users should consider investing in their own high-quality image setter (such as a Linotronic or Compugraphic) if they intend to produce large quantities of professional quality material.

Similarly, the limitations of the technology must also be understood. Mr Keith Errington, head of the graphics and publishing division at Apple resellers Callhoven PLC, says talk on the Mac, for example, may be worthwhile, as a high volume of copy is being processed on a weekly or daily publication. Awareness of the demands imposed by deadlines is another important factor.

Networking also raises the question of integration, particularly in the PC-dominated business environment. The Mac is a very "connectable" machine, and hanging a cluster of Macs off a PC server network is often a practical option - but many IT managers will want to retain uniform systems.

They may not always be right, however. In-house expertise, be it from secretaries or managers, should not be squandered.

the most important part of the consultancy he provides is to explain what DTP cannot do.

A blind commitment to "total DTP" can mask the fact that, for many reprographic processes, the traditional methods are better - and cheaper. The aim, after all, is not a printed leap into electronic page layout, but a more efficient and flexible system.

Volume of work is obviously going to make a difference - either sturdier network - Ethernet rather than TOPS or Apple

Freehand and Adobe Illustrator packages to produce the five "designed" magazines. The budget included comprehensive training for all staff and a maintenance contract. It also provided for the purchase of more software when needed.

Mr Kosminsky originally wanted to purchase a single, integrated, PC-based DTP package. His argument was that it would be easier to administer and would allow the equipment to be provided from a single source. He changed his mind because the layout staff convinced him that Quark XPress would give them the design edge they needed while the journalists wanted more flexible word processing software.

"There was a lot to be said for a single package. But it was a cruder fit. The way we've gone, we can pick and choose and everyone is satisfied," says Mr Kosminsky. Another argument which swayed him against proprietary systems is that they tend to lock the user in, leaving less freedom of movement when the time comes to upgrade.

His role then was to build a system from different components that meshed with the installed base of PCs at the Council - and which stayed within the bounds of its limited budget.

Eventually, Mr Kosminsky opted for a Mac-based network linked to a Compaq 386 file server, using XPress for page layout and a mixture of Aldus

and Page-Maker for word processing.

On the other hand, it is important to listen to advice. Buying inadequate equipment - skimping on screen size is one common mistake - will make life difficult for users and will be reflected in the quality

## Tim Carrigan looks at rival type font technology

## A battle rages between two competing systems

FOR FIVE years the desktop publishing market has been driven by one standard - Adobe PostScript - which created a ubiquitous format that for the first time allowed high quality fonts to be packaged and marketed to a mass market of computer users.

But now the Apple Computer

has made it difficult for PostScript fonts to be output on hardware not using PostScript.

The closed nature of the Adobe system runs contrary to the computer industry trend towards open standards, and has led to many printer vendors to develop PostScript interpreters.

These are, to varying degrees of success, able to process PostScript files, including those using hinted and encrypted Type 1 fonts, without their makers paying licensing fees to Adobe.

PostScript has also been limited on the quality of screen display of fonts. Despite the "what you see is what you get" sales-speak of DTP software, the on-screen representation of fonts is often inaccurate fonts tend to break up and become pixelated when displayed in large headline point sizes.

The need to overcome this font-scaling problem and the desire to free itself from the Adobe stranglehold have motivated Apple to develop its own font format, called TrueType, which it is now promoting as an alternative to PostScript.

Apple's bid for a new standard gained real credibility in October 1989 with the announcement of an agreement with software giant Microsoft Corp over font and printer technology.

Under the deal, Apple will make its TrueType system available to Microsoft for inclusion in Microsoft Windows, the PC graphic user interface, while Microsoft will license its printer technology, now called TrueImage, to Apple which will provide the output mechanism for the new font standard.

Adobe, seeing its business under threat, has fought back by releasing Type Manager, its own font scaling mechanism for the Macintosh as a commercial product, which it also plans to release for the PC in 1990.

In response to the Apple/Microsoft deal, Adobe published the Type 1 font format specifications, making it a more open standard.

However, the impact of the Type 1 move is at best questionable because Adobe still controls the development tools necessary for creating high-quality Type 1 fonts, for which there is a royalty fee.

Adobe's position has been further strengthened by the acceptance of PostScript by other computer vendors.

Most notable is the decision by IBM to offer PostScript compatibility across its Systems Application Architecture, the series of protocols for the connection and interoperation framework for its complete line of platforms including PCs, workstations and mainframes. The decision effectively means that PostScript will become the standard page description language for the entire range of IBM machines.

Adobe's complete screen-re-

Caroline Bassett points to the potential pitfalls

## It's a tricky business, choosing the right mix

of the final output. Eventually, it will mean an unscheduled return to the dealers. Cutting costs may be a primary objective, but buying the wrong system, even if it is cheaper, is not the way to do it.

Errington advises concentration at a later stage by investment in more specialised software. This is one reason why Callhoven does not advise people to go straight to colour - an area where the experts are still divided. A much better idea, he suggests, is to divert the money into comprehensive training. While short courses in layout will not create virtuous designers, it is possible to teach basic standards such as font compatibility.

When costing DTP systems and assessing possible savings, it is important to realise that equipment is only one part of the equation. It has to be borne in mind that DTP changes people's jobs.

DTP can waylay skilled designers forced to take over typesetting and prepress functions when they ought to be being creative - which is, after all, what they are paid for. The same applies to senior executives forced to become amateur publishers.

Finally, potential users need to be clear about what exactly they think DTP is going to achieve for them. It can be economic and it can bring increased control as work moves back in-house - but those who expect miracles will be disappointed.

slated to make its debut later this year with the release of a new version of the Macintosh operating system, System 7.0, which will be followed by a version of Windows supporting TrueType.

Microsoft also claims that 1990 will see the first printers on the market supporting the its TrueImage systems. With only one system on the market the war is still very much one of words. But there is already evidence that the people most likely to benefit will be users.

The deal between Apple and Microsoft has created a real competitor to PostScript, and one which is an open system available without royalty payments. This, in turn, has forced Adobe's hand and has put real pressure on it to open up its system. This competitive pressure will only become more intense when TrueType comes to market.

Many industry analysts say it will have an instant installed base far greater than that of PostScript, due to its availability with both Macintosh and PC user interfaces. Users will have the opportunity to vote with their feet, as both systems are likely to be available for the Macintosh, Windows and OS/2.

Those with a large investment in PostScript fonts and hardware will not be forced to upgrade to TrueType, and Apple and Microsoft have also committed themselves to making any TrueImage hardware downwardly compatible with PostScript headline point sizes. The need to overcome this font-scaling problem and the desire to free itself from the Adobe stranglehold have motivated Apple to develop its own font.

The TrueType system is

## Worldwide desktop publishing market

- these figures include hardware and software sectors

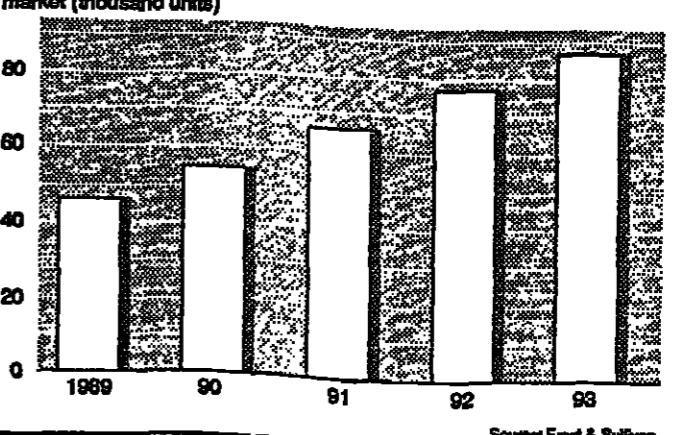
Year	Revenues in \$ billion	Growth rate percentage
1989	2.951	53.2
1990	3.513	18.0
1991	4.072	15.9
1992	4.606	13.1

Desktop publishing systems have been described as the low end of a larger market for electronic publishing systems. Larger electronic publishing systems, sometimes referred to as corporate electronic publishing systems (CEPS), can accommodate as many as five workers, and sell for \$30,000 to \$120,000. Other more sophisticated systems are manufactured for large newspapers and publishers.

Source: Market Intelligence Research Company, Brussels (tel. 32/2 762 2681); and at Mountain View, California; and Tokyo.

## European DTP installations

The European desktop publishing market is the largest individual market for DTP on a worldwide basis - even larger than the North American market (thousand units)



Source: Frost & Sullivan

071-409 2252

When you need to create quality documentation simply call the above telephone number. You will receive personal attention and fewer headaches because our total commitment is to provide you with a DESKTOP PUBLISHING SERVICE that is highly professional, efficient and competitively priced.

DESKTOP CREATIONS LIMITED

55A Knightsbridge, London SW1X 7RA

Whatever your DTP publishing requirement may be, our quality and value remain the same...  
 excellent...et cetera...excellent...  
 • DTP • Olivetti Photocopiers and Fax machines  
 • Quality remanufactured equipment, guaranteed service  
 et cetera Telephone 0744 24915

5 Glasshouse Walk London SE1 1SES

Adobe's complete screen-re-

## DESKTOP PUBLISHING 3

Growth of the W. European DTP software market			
1988	1989	1990	1992
Units 92,300	114,452	137,342	208,069
Value \$77m	\$95.5m	\$114.6m	\$171.9

Source: International Data Corporation, London. IDC estimates that Aldus Pagemaker accounted for more than half the sales revenue and unit shipments in 1988. "Annual market growth in the sector is expected to remain healthy, but stability in the 22-25 per cent range," adds IDC.

## WHAT'S ON OFFER

## Systems for the professional

BUYING a professional DTP system essentially means choosing between the Macintosh (Mac) and the PC.

There are several key areas to consider, since buying a professional system means buying the central DTP package, but it also means buying into graphics and typography, at the least, and these are areas where the relative strengths of Mac-based and PC-based tools vary considerably.

Nevertheless, the DTP package ought to be the central consideration, and the basic principle is to look carefully at the sort of DTP work which is being done and assess the relative proportions of one-off design work and routine design application.

The problem is that DTP can be heavyweight word processing, or pure graphic design, or any combination of the two.

## DTP can be word processing or graphic design, or any combination of the two

Most heavyweight packages aim to sell as general DTP programs into a general market, so they offer some word-processing features and some graphics features, but in the end they inevitably suit one sort of work best.

The PC has two professional DTP packages, Xerox Ventura Publisher and 3B2. Ventura has controls for the manipulation of imported graphics, but few controls for the origination of graphics. Its manipulation of text as a graphic object is limited to 90 degree rotations.

3B2 is substantially better at

originating graphics – although it is not remotely an intuitive drawing tool – and at treating text strings as graphics. It also gives far better control over the magnification of the screen image, which is important for graphic work.

Both Ventura and 3B2, running on standard VGA screens, provide poor onscreen colour representation and neither has colour output facilities for the increasingly popular "Pantone" system, which provides a guarantee of colour-matching.

3B2 does, however, provide traditional CMYK (cyan, magenta, yellow, black) separations with proper controls over screen angles. What both of these packages provide is a realistic system for the control of paragraphs. Most DTP programs now have some sort of paragraph tagging system whereby a paragraph style is defined and can then be applied quickly and consistently.

No DTP software comes

close to these two packages in the detail with which a paragraph style can be specified. Of the two, 3B2 has a wider range of paragraph styling options, but Ventura is simpler use.

Ventura has traditionally run under Gem, although it has recently been released in a version for Microsoft Windows.

3B2 incorporates its own graphical user interface (mouse, menus, icons – the "point and click" approach).

3B2's interface has recently been improved, but it's still not as smooth as that of either Gem or Windows.

Windows is now the leading graphical user interface on the PC, and most major pro-

grammes are now available in Windows versions, or will soon be revised to run with Windows.

That means that word processor files or graphics for use with the DTP software will

increasingly be produced within Windows. All this

is a

Harry Smart

## DESKTOP PUBLISHING RECRUITMENT NEEDS?

Desktop Recruitment is a specialist recruitment consultancy that recruits specifically for companies with desktop publishing needs. Our candidates are selected from a large and varied database of applicants, all of whom have desktop publishing skills. With the aid of this unique database our consultants, who come from desktop publishing backgrounds, are able to help you make a very specific selection. Typically we place:

## APPLE MAC OPERATORS

with the following software knowledge:

- MacDraw
- Pagemaker
- Cricket Graph
- MS Word
- Powerpoint
- Persuasion
- Ventura
- Excel

## We also place designers &amp; typographers with the following software knowledge:

- Adobe Illustrator
- Aldus Freehand

If you would like help and advice on your desktop publishing needs and the opportunity to select the right person for the job, please call us for an informal discussion.

071 385 4133

## DESKTOP RECRUITMENT

20 FULHAM ROAD, LONDON SW6 1BY TEL: 071 385 4133 FAX: 071 381 2452

Caroline Bassett on DTP after the first over-enthusiastic flurry

## Designed for the mid-range and occasional user

THE phrase DTP covers a multitude of sins, some of them heinous. In its early days it was responsible for a swathe of publications immediately recognisable as "desktop-published"; the products of font-drunk executives-turned-designers, seduced by their Macintoshes.

The lunatic fringe still exists, but mainstream DTP has quietened down. Increasingly, there is a divide between design-intensive users and a much larger group of corporate publishers, who want to be able to pull together text and graphics of a fairly high quality but whose first priority is flexibility and the ability to handle text in bulk.

This fragmentation is reflected in the software which is becoming correspondingly specialised.

Long-document publishers are not necessarily looking for increased typographic control over kerning, tracking or leading. In fact, often they want this to be as automated as possible. First on their list of desired improvements are improved document-handling facilities and a better spread of features.

Upgrades in the works from Aldus, which has announced Pagemaker 4.0 for the Macintosh, are not necessarily looking for increased typographic control over kerning, tracking or leading.

Print speeds show particularly dramatic differences with Windows taking three times as long as Gem to print a given document. To get comparable performance from Windows Ventura, expect to spend twice as much on hardware.

On the Macintosh the leader is Quark Xpress from Computers Unlimited. Ready Set Go (version 4.5) recently closed the gap, and Aldus Pagemaker is worth considering on the Mac – the Mac package is significantly better than the PC-based Pagemaker.

Aldus recently announced an upgrade of the Mac-based Pagemaker, making it Pagemaker 4. The promised specification suggests a significant improvement of text-handling abilities. Xpress has also recently upgraded, to Xpress 3.

Running a Mac-based system and a PC-based system side by side – which may be the answer for some applications – is an eye-opener. With a standard Mac colour screen you can choose Pantone colours onscreen, with literally thousands of shades capable of being distinguished one from another, and all in smooth tones. With a 24-bit display and the appropriate calibration system, you can even have Pantone-guaranteed onscreen colours, not just a rough approximation.

Support of image setting shows a similar, though less extreme contrast. Here the PC-based packages diverge with far better support from 3B2 for options such as negative and read-right output, which are standard on the Mac packages.

Regarding ancillary software, graphics software is less dominated by the Macintosh than might be expected. Inevitably the Mac packages look better onscreen, but in fact Corel Draw, a Windows-based PC package, is one of the leading general purpose drawing packages, and the PC-based version of Adobe Illustrator is just as good as the Mac-based version. Where the Mac is superior is in type control: the PC has only one serious font-editing package, Publishers' Type Foundry, whereas the Mac has several, including Fontographer from Aegis, and Fontstudio from Letraset.

Inevitably there are all sorts of ways to tip the balance; the system may need to take in files from elsewhere in the organisation as a matter of routine, and although some text and graphics files can be moved relatively easily between Mac and PC formats, there are plenty of traps. All other things being equal, follow the standard within the organisation. Similar considerations may apply if the output goes to a bureau service.

Not least of these considerations is the experience of the full-time DTP staff. Any good user will have a battery of tricks which it would be foolish to ignore.

Don't force design-oriented PC-addicts into the Macintosh straitjacket, or vice versa. The simplest way (if not the cheapest) to buy a professional DTP system is to hire the right staff and let them choose.

Harry Smart

metaphor endearing it to designers on the Macintosh, while the PC version in particular continues to compete directly against Ventura in the business arena.

Pagemaker 4.0 for the PC has been announced and previewed, and the bulk of its 75 new features appear to steer it decisively towards corporate publishing – perhaps predictably, since sales are 2:1 in favour of the DOS-based version.

Among the most important innovations is a Story Editor function which provides Pagemaker 4.0 with text-editing capabilities such as search and replace, covering type styles and attributes, as well as words and phrases.

Aldus has taken up possible document length to 999 pages and has also included a Book feature which can combine multiple documents. Contents and table generators will interact with the Book function making indexing simpler. Page numbering has also been improved.

In addition, Aldus has introduced tracking, control over letter spacing, and limited rotation.

What it has not done is to integrate process colour facilities into its programme. Instead it has announced Pre-Print, a colour pre-press separator facility – although some of this technology may well find its way back on to the main programme.

Other developments have

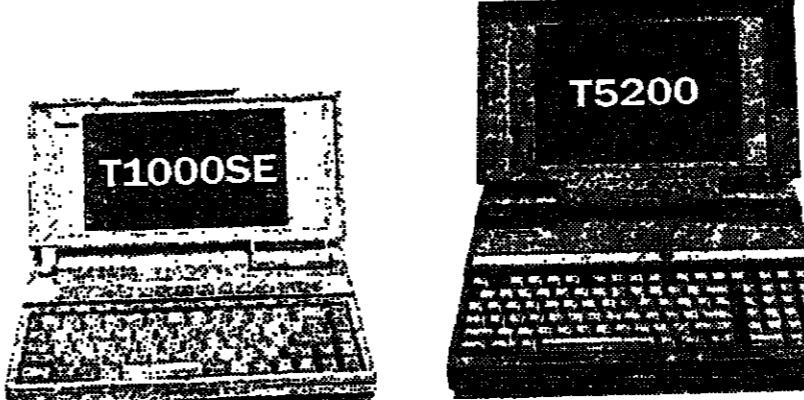
Ventura take over 70 per cent of the entire DTP software market in terms of value, and given that Quark Xpress takes a chunk out of the design market end and this is also where Letraset's Design Studio is headed, it appears that for most corporate publishers the decision is simply a choice between these two packages.

The problem with mid-priced DTP software is partly that it tends to provide a very much more limited performance for a very limited saving – especially if the cost of the hardware involved in DTP is taken into account. Another reason perhaps is that users may not want pixel by pixel control, but what they do want quality.

Corporate DTP is cognisant of the artificial division between text, graphics, page layout and book building tools, it provides a single package incorporating all these areas and adding a mathematics package – although it can also import standard graphics format files including including TIFF, PICT and EPSF.

Most people don't feel integration is the way to go. Martin Goss, who set up a DTP division at Aptec, a large DTP distributor which also operates a training centre, said new software categories would emerge rather than old ones blur. "Graphics has been considered a part of the DTP process to date, but given colour, scanning and imaging developments, it is emerging as its own area. That is defining DTP as document processing – and while you might be able to please everybody with the basic packages, in the business environment you can't be all things to all people."

When asked to vote for the best portable PCs in the world, most people had the answer right in front of them.



For more information about the widest range of portable computers available, please phone 0800 282707 quoting reference A/Y/A/8 or fill in the coupon.

To: Toshiba IPS Marketing, PO Box 421, Freepost, Addlestone, Weybridge, Surrey KT15 2UZ. Please send me details of Toshiba's portable range.

NAME (BLOCK CAPITALS) \_\_\_\_\_

COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

PREFERRED DEALER (IF ANY) \_\_\_\_\_

AY/A/8

IN TOUCH WITH TOMORROW

**TOSHIBA**

PORTABLE PERSONAL COMPUTERS • COPIERS • TELEPHONE SYSTEMS • PRINTERS • FAX

## DESKTOP PUBLISHING 4

Julie Harnett analyses the benefits and pitfalls of DTP

## System for all seasons?

UK MANUFACTURERS have much to learn from their Italian and US counterparts when it comes to product support literature, says James Woudhuysen, a director of the Exploration Design Laboratory at Fitch RS. In his view, some sales brochures do little to help the hapless purchaser looking for a solution to a problem.

Imagine you are a facilities manager needing to buy 500 electronic workstations for people with varying functions. You will have a wide choice of products with designs as good, if not better than, anything to be found on the Continent. The product literature, however, is likely to be a haphazard assortment of general leaflets, none of which presents all the facts at a glance.

You will receive a sales brochure containing colour pictures and a blurb highlighting main sales points; leaflets on individual products; and specification sheets containing drawings of component parts with dimensions. There may even be a price list.

Faced with wading through all that, you might well throw up your hands in despair and turn instead to a more caring supplier who has addressed the problem from the customer's perspective and produced support literature that makes the buying process easier and less time-consuming.

Using DTP, comprehensive sales brochures, complete with colour photographs, descriptive text, diagrams and prices, can be produced in limited quantities and frequently updated in a fraction of the

time and at a fraction of the cost of traditional methods.

In this type of application, DTP acts as an electronic production co-ordinator and print master maker. Depending on the sophistication of the package, information can be collated from different sources, be it text produced on a word processor, component diagrams produced on the drawing board or computer aided design (CAD) system or prices stored on a PC.

The publications designer can then make up pages on the screen, changing them as often as required and, when everyone is satisfied, storing them on a disk which is then sent to the typesetter or printer where headlines and photographs can be stripped in before printing.

## ■ DTP for Newsletter and Magazine Production

The Editor has called for drastic changes to the front page. With the traditional print and production processes, the chances are that it will be impossible to meet the publishing deadline.

The copy has to go through so many stages - from author to editor, to art editor to typesetter to plate maker - that it is a wonder any publication meets its deadline. Copy has to be checked and rechecked at every stage to ensure that no errors have crept in.

DTP eliminates many of those stages and keeps the time-consuming activities in-house. Once approved by the editor, errors cannot creep in. The art editor is free to design the page to suit the text and to experiment with layouts without adding days to the time schedule.

Two weeks later, when the new text has been written and approved, page layouts altered to make room for the new copy and new printing plates made, the presses can roll. The printer then tells you have missed your slot in his schedule and he cannot handle the

job for another week.

With a DTP system, such problems are unlikely. Because the entire preparation process is controlled in-house, the report does not have to be sent to the typesetter so far in advance; changes can be made right up to the last minute.

## ■ DTP for Newsletter and Magazine Production

The manual and support material for the new product are ready for press. Then the lawyer says: "Sorry, we cannot use that name; it has to be changed." A few days later, the

people, in order to carry out a simple search and replace function, have to go out of DTP into word processing to make changes to the text; then they must import the amended text back into DTP and check all the reformatting, which may have left illustrations stranded on the wrong page.

Then you will have to come

systems will be most appropriate. There is not a single DTP package on the market that will meet every requirement.

In his capacity as a member

of the committee of the British Computer Society EP (Electronic Publishing) Group, Andrew James offers these cautionary words: "We hear time and time again of people who went wholeheartedly into DTP only to discover it did not produce the miracle they had hoped for."

"It invariably turns out that they have not taken into account considerations such as networking, long document management, data security and training. I have even heard people say that it is supposed to be easy, why do they need training? But there is more to DTP than straight function boxes."

■ DTP Overload

The concept of DTP has undoubtedly been oversold, not only in terms of capability but in terms of need. DTP may well be suitable for applications

such as CVs, letters, press releases, overleafs, transparencies, price lists and forms, but

is it necessary? Developers

of word processing, databases and presentation software have

now added DTP type facilities

to existing software so that attractive layouts can be pro-

duced without the need for separate DTP software.

Roslyn Stein, an independent PC applications consultant, agrees that DTP was the secret.

"There has been a massive

boom in DTP, and there are

many \$12,000 systems sitting in

corners because they did not

live up to expectations. But

now everything is calming

down and people are beginning

to realise that kind of expenditure is not always nec-

essary.

"For example, I was called

into give a quote for a net-

worked DTP system which was

to be used for producing nicely

laid out lists from the database

system. But the company could

already do it within their exist-

ing database software and did

not realise it. There are just

too many dealers out there try-

ing to hawk it people."

As press officer for the Ven-

ture User Group in her private

capacity, Stein says that where

a company needs to produce

high quality publications, DTP

is the answer. But it is not the

answer for every application.

Before a working tool that is

much used than an expensive

toy which is been abandoned

after the initial interest has

worn off.

## User case studies

## Learning from experience

is far easier to use than we anticipated."

Authors at CMB Packaging Technology had no need to be persuaded about the advantages of DTP, according to their publications controller, Ian Findlay - "the problem was the software became so cheap, only £200 or so, and a lot of people bought them and misused them."

"You can have 16 colours, 12 typefaces, different column widths and so on, but you are not supposed to try and get it all on one page."

It was therefore decided that there should be a standard DTP system and a common house-style and design standard to ensure a consistent corporate image no matter what type of document was being produced.

CMB realised that one system would not meet every requirement, and decided to look for a document composition system for producing technical manuals of manufacturing standards, a page make-up system for brochures, sales leaflets and so on, and a desktop presentation system for creating slides and OHs.

For manuals, they chose Interleaf because it could handle large documents and had the ability to import graphics from AutoCAD.

For publicity material they opted for Aldus PageMaker, with outside printers handling Linotronic work and four-colour offsetting printing. And for presentation materials, they selected the latest version of Lotus Freelance because it gave them the PC data linking capability and is ultra easy for first-time users in marketing and sales.

"There is no doubt that have a PC network saves us a great deal of money when producing the various publications," says Ian Findlay.

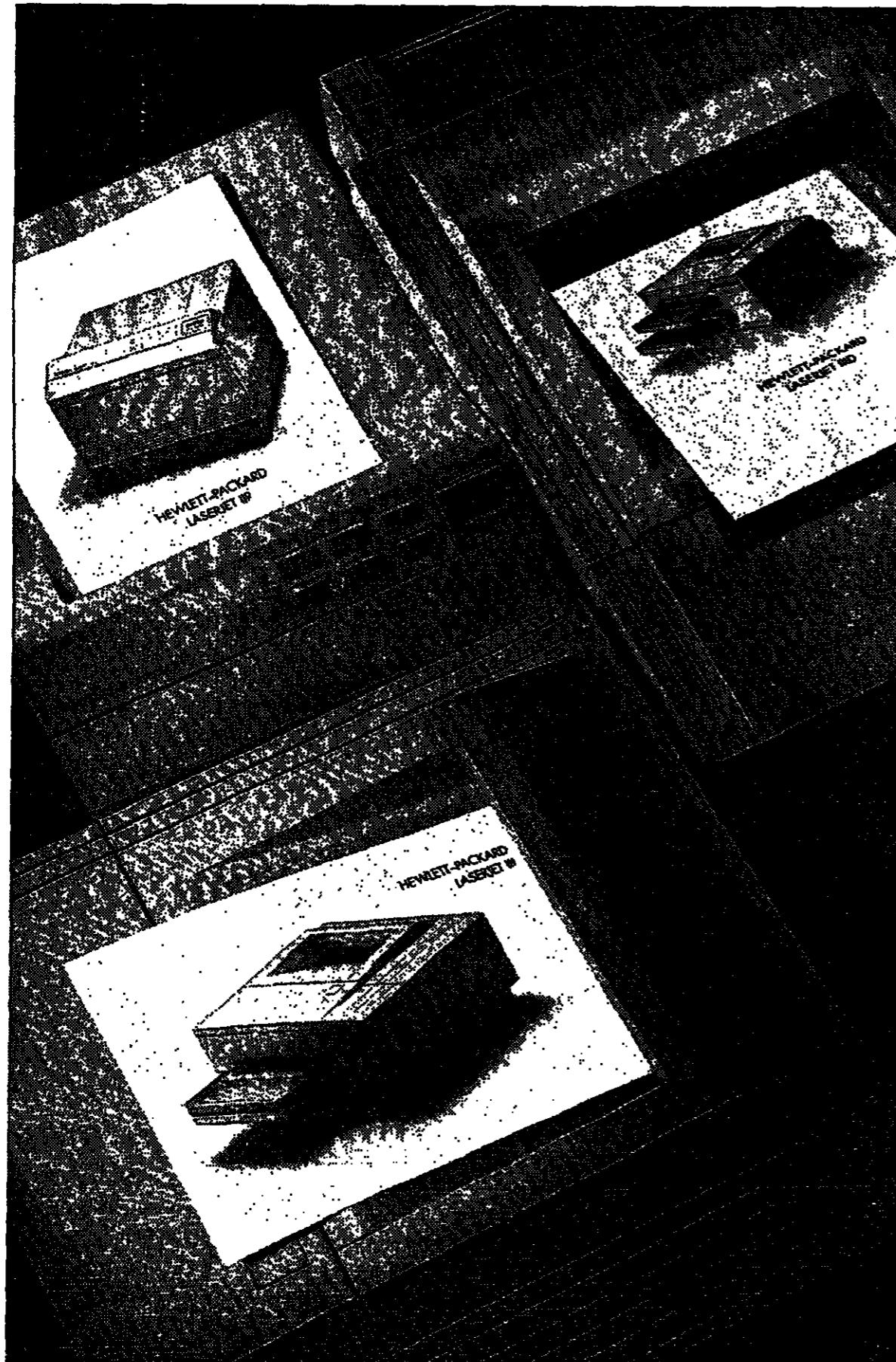
"If people don't want to be bothered with DTP, they can simply compose the text on a word processor and send it to us electronically for page design."

"If they want to produce a slide show, they can create data using something like Lotus 1-2-3 and import it to Lotus Freelance to produce pie-charts and graphs. They can take slides from the departmental file or central file, mix them up and they will all look the same."

The secret of success? "Our decision to call in Inform Graphics, not only to help us create a corporate design and presentation style, but for training. We should have done it years ago."

Julie Harnett

## There's only one LaserJet.



## The Hewlett-Packard guide to quality output.

## HP LaserJet Range.

Think of the most famous names in printing. You'd probably come up with Caxton. Maybe even Gutenberg. But what about LaserJet?

Well, why not?

Since Hewlett-Packard developed their revolutionary laser printer, the LaserJet has crossed the 3 million sales mark and became the standard by which all others are judged.

Whatever the applications: big or small, text or graphics, letter or annual report, there's a model that will produce stunning results. Time after time.

Take for instance the HP LaserJet II. The first printer to put laser quality output within everyone's reach. With a footprint no bigger than an in-tray and a price tag to match, it is a true personal laser printer.

And for the really advanced there's the really advanced HP LaserJet III.

It uses Hewlett-Packard's own Resolution Enhancement Technology to produce the sharpest lines, smoothest curves and blackest blacks ever seen. In short as close to typeset quality as a printer can be.

And now HP have added to the range the HP LaserJet IID - for larger volume printing and more advanced paper handling. With the same near typeset quality as the LaserJet III it can print a book without reloading and on both sides of the paper. And of course, all printers come with our one year on-site warranty.

So remember, if you're looking for a laser printer there's only one LaserJet.

For full details call (0344) 369369.

**HEWLETT  
PACKARD**

THE POSSIBILITY MADE REALITY

FINANCIAL TIMES  
1990 RELATED SURVEYS

Computer Industry	April 20
Personal Computers & Software	Sept 25
Office Systems & Technology	October
Using Computers	October
Computers in Finance	November
Computer Networking	November

FOR ADVERTISING INFORMATION CONTACT MEYRICK SIMMONDS

071-873-4540

FOR EDITORIAL INFORMATION CONTACT DAVID DODWELL

081-873-4090

## LONDON STOCK EXCHANGE

## Shares steady in sluggish trading

**EQUITY TRADING** volume fell to a 21-month low in London yesterday as investors assessed the implications of weekend developments in the Gulf crisis. The big investment funds were not inclined to open up new positions in the face of Wall Street's closure for the Labor Day holiday.

With a further fall in sterling again helping shares in companies with large overseas earnings, the equity sector tried at first to extend gains achieved at the end of last week. Within half an hour of the official opening of trading yesterday, the FTSE Index was nearly 14 points ahead, bringing back into focus the 2,200 mark lost

slipping towards overnight levels. At its final reading of 2,166.6, the FTSE Index retained only a 3.8 gain on the day, after struggling to hold on to positive territory at mid-session.

But a more comprehensive picture of the day came from the total of shares traded through the Seag system which, at 221.2m, was the lowest daily figure since December 28, 1988. Daily Seag statistics make no distinction between genuine investment business and inter-market dealing and are consequently not always a clear guide to institutional activity; however, there was little doubt yesterday that

European investors were resting on their oars until Wall Street returns to business.

There were a few active sectors, despite the general air of calm in the market. Further gains in crude oil prices proved sufficient to boost oil shares, although not enough to seriously upset shares in the manufacturing companies whose costs will be increased. BP and Shell were firmer, and among the North Sea stocks, LASMO and Enterprise Oil also found buyers.

The opening of the Farnborough Air Show, traditionally an important showcase for the aerospace/defence industry, inspired some activity in British Aerospace, Rolls-Royce and other leading names in the sector.

Across the broad corporate front, there were few features.

The exception was Thorn EMI, which fell heavily on the news that discussions on possible purchase of Thorn's UK lighting businesses by GTE of the US have been terminated; this was regarded as bad news for the UK company, as well as a warning sign for British industry of the implications of the advance in sterling over recent months.

Polly Peck also closed lower despite its announcement of sharply higher profits and dividend payment.

## Thorn hit after sale collapses

AN EARLY improvement in the Thorn EMI share price was wiped out and the stock fell sharply after an afternoon announcement that talks between Thorn and GTE, the US group, regarding GTE's possible purchase of Thorn's UK lighting businesses had been terminated.

Thorn shares touched 860p in early deals but rapidly retreated to end the session a net 34p off 829p, after falling to 621p at the day's lowest.

Turnover expanded strongly, eventually reaching 3.6m shares.

Thorn disclosed that it was holding talks with GTE over the possibility of GTE buying its lighting businesses as long ago as May. At the time, the market expected Thorn to realise between £300m and £350m from the sale. Specialists blamed GTE's withdrawal on the intervening period. Thorn was also said to have held out for the higher price.

Thorn is scheduled to announce interim figures in December. "Last year's figure of £105m pre-tax looks vulnerable, with a number below £100m on the cards," an analyst said.

## Polly Peck reacts

The troubles of recent weeks were briefly put behind Polly Peck as the company announced a 72 per cent jump in interim profits to £110.5m.

Mr Jack Jones at DBS Phillips & Drew said the profit figure was 850p higher than expected and that the 5.5p dividend was 1.5p above forecasts.

He added that buying from the US late on Friday may have contributed to the stock's early performance.

Mr John Wakelin at Shearson Lehman believed that volume growth in most tropical fresh fruit was good, fuelled by concern over healthy eating.

The shares ran 16 per cent during the morning session, shrugging off the Stock Exchange's short-lived plans to take the company private. But the soporific mood of the wider market soon took its toll and the shares drifted to end at 265p, down 6 on the day.

## BAe powers ahead

The news that Airbus Industrie is coming into profit ahead of schedule and the improved outlook for British defence companies according to the latest UBS Phillips & Drew

Account Dealing Dates		
First Dealings	Sep 10	Sep 24
Open/Close Date	Sep 6	Sep 4
Last Dealings	Sep 7	Sep 5
Account Dep.	Sep 17	Sep 15
Next Dealings	Sep 17	Sep 15

"New dealings may take place from 8am to 2pm business days earlier."

in the middle of last month.

But the lack of trading volume, reflected also in a lacklustre performance from the futures market, soon trimmed these early gains.

By the close, when London market firms were lacking the usual input from their US trading offices, share prices were

analysis, gave power to British Aerospace. The shares outperformed the wider market, closing 12 up at 844p, after a day's high of 850p.

Mr Jean Pierson, chairman of the four-nation European aircraft manufacturing consortium, broke the news at the opening of the Farnborough Air Show. He said Airbus would make a profit this year for the first time in its 20-year history, ahead of the original target for breaking even in 1992/93.

Drawing on the impact of the Falklands on UK defence spending and defence contractors' share prices, UBS Phillips & Drew predicted that defence stocks would rise strongly if conflict in the Gulf led to military confrontation.

Two other investment banks focused attention on prospects for strong growth for civil aerospace which helped sentiment not only in shares of BAE but also those of Rolls-Royce, up 8 at 191p, Dowty, 2 better at 197p, and AIM Group, which jumped 7 to 127p.

International stocks advanced on the back of sterling's weakness against the dollar. Reuters was given an additional helping hand by New York's buying late on Friday and the shares climbed 20 at one point before settling 11 on the London day at 849p.

Traders said that there had been UK institutional interest in ICI, which firmed 3 to 914p. An article in a US business magazine helped SmithKline Beecham rise 6 to 535p. The article's positive tone was based on the notion that the benefits of last summer's merger of SmithKline Beecham and Beecham are now becoming apparent.

Brewing leaders slipped as buyers failed to turn up in the wake of last week's good performance from the sector. Allied Lyons eased 5 to 484p and Bass shed 8 to 1038p. One exception was Guinness, which built further on last week's rise by adding 7 at one point. The shares eventually closed unchanged at 712p, with analysts saying that the company's interim results due on September 20 "will be good."

A 52 per cent increase in interim results at Invergordon Distillers, the Scottish whisky company, failed to inspire investors. The shares eased 2 to 123p. Invergordon was listed on the stock exchange in May, having been placed at 135p. It had been a management buy-out from Hawker Siddeley in the summer of 1988. Analysts say the stock is being held back by the company's shortage of premium brands and products.

Cookson registered sizeable trades, including one of 1.7m shares, after a report that James Capel had placed 2m shares at 125p. Capel refused to comment. The shares have fallen from a high of 306p a year - they remained at 127p yesterday - as brokers downgraded profits estimates. Disposals and restructuring are expected, including the possible sale of the company's Thio business. Turnover yesterday finally amounted to 5.3m shares.

Favourable advice ahead of today's interim results made scant impression on chemical manufacturer MTRM, at 204p. BZW expects the company to report profits of £25.3m, against £24.1m, although this will result partly from the first-time inclusion of acquisitions, and a 16 per cent increase in the dividend payment. The stock's rating is "not overly demanding" and we continue to recommend purchase, said the investment group disposing of the shares.

Ferranti lost 2% to 229 with turnover of 1.5m mostly accounted for by a single trade of 1m shares, after stories that GEC may have paid Ferranti some £25m to £30m too much for its defence businesses earlier this year.

A bullish note on the Racial twins issued by BZW, formerly bears of the stocks, helped Racial Telecom move up 6 to 26p. Racial Electronics settled a shade off at 17p.

Northern Foods firmed 2 to 32p as BZW raised its forecast for current year profits by £1m to £101.5m. Trading was going very well with good volume growth, said BZW.

Stores drifted lower, with traders blaming the outlook for

say recently the company has established the basis for sustained long-term growth.

Persimmon put on 9 to 163p after the housebuilding group revealed interim profits of £15.55m against £16.2m and an increased interim dividend.

The figures were accompanied by what dealers described as a positive statement. "I would venture that Persimmon's figures will be the best received of any of those in the building sector this week," noted one building specialist. Other groups reporting this week include Blue Circle, Amec, Wimpey, Wilson Connolly and Wilson Bowden.

Anglia Secure Homes rose 6 to 36p after some aggressive demand from one source. On a less happy note Fairbairn, the property and construction group, dropped alarmingly from 10p to 4p - the share price speaks volumes about the state of the company, was the cautious comment from one dealer in the stock.

Lighting group Emes weakened to close 4 off at a year's low of 59p after announcing lower interim profits - down from 82.8m to 86m; the reduced profits were only partly offset by the marginally increased interim dividend.

Delta, firmed at 295p, were given a push by Carr Kitcat & Aitken whose Martin Smith issued a strong buy note on the stock ahead of interim figures scheduled for October 11; Mr Smith expects Delta to achieve pre-tax profits of £46.5m, compared with £43.1m and for the interim to be lifted from 3.9p to 4.4p. Delta's markets remain healthy and there is scope for a significant boost in profits from Delta Crompton Cables' rationalisation programme, said Mr Smith who added that "a takeover bid for Delta cannot be ruled out."

STC moved up strongly, closing a net 5 firmer at 267p, after 25p, following weekend Press reports that the company has been holding talks with Northern Telecom, the Canadian group, which has a 27 per cent stake in the UK group, which could lead to the Canadian group disposing of the shares.

Ferranti lost 2% to 229 with turnover of 1.5m mostly accounted for by a single trade of 1m shares, after stories that GEC may have paid Ferranti some £25m to £30m too much for its defence businesses earlier this year.

A bullish note on the Racial twins issued by BZW, formerly bears of the stocks, helped Racial Telecom move up 6 to 26p. Racial Electronics settled a shade off at 17p.

Northern Foods firmed 2 to 32p as BZW raised its forecast for current year profits by £1m to £101.5m. Trading was going very well with good volume growth, said BZW.

Stores drifted lower, with traders blaming the outlook for

a cut in interest rates rather than yesterday's retail sales figures. Marks and Spencer and Boots each shed 4 to 23p and 24p respectively. GUS fell 12 to 1010p.

Traders said that there was much talk, although little evidence, of a line of Kingfisher stock on offer at below the market price. Kingfisher ended at 240p, down 4 on the day.

Shop retailer Church held at 310p despite posting interim profits almost 13 per cent higher at £1.5m. The dividend was unchanged at 3p.

Oil and gas stocks were among the market's strongest performers, responding to the latest upside in crude oil prices. October Brent spurted from 82.8m to 86m; the reduced profits were only partly offset by the marginally increased interim dividend.

Delta, firmed at 295p, were given a push by Carr Kitcat & Aitken whose Martin Smith issued a strong buy note on the stock ahead of interim figures scheduled for October 11; Mr Smith expects Delta to achieve pre-tax profits of £46.5m, compared with £43.1m and for the interim to be lifted from 3.9p to 4.4p. Delta's markets remain healthy and there is scope for a significant boost in profits from Delta Crompton Cables' rationalisation programme, said Mr Smith who added that "a takeover bid for Delta cannot be ruled out."

STC moved up strongly, closing a net 5 firmer at 267p, after 25p, following weekend Press reports that the company has been holding talks with Northern Telecom, the Canadian group, which has a 27 per cent stake in the UK group, which could lead to the Canadian group disposing of the shares.

Ferranti lost 2% to 229 with turnover of 1.5m mostly accounted for by a single trade of 1m shares, after stories that GEC may have paid Ferranti some £25m to £30m too much for its defence businesses earlier this year.

A bullish note on the Racial twins issued by BZW, formerly bears of the stocks, helped Racial Telecom move up 6 to 26p. Racial Electronics settled a shade off at 17p.

Northern Foods firmed 2 to 32p as BZW raised its forecast for current year profits by £1m to £101.5m. Trading was going very well with good volume growth, said BZW.

Stores drifted lower, with traders blaming the outlook for

say recently the company has established the basis for sustained long-term growth.

Persimmon put on 9 to 163p after the housebuilding group revealed interim profits of £15.55m against £16.2m and an increased interim dividend.

The figures were accompanied by what dealers described as a positive statement. "I would venture that Persimmon's figures will be the best received of any of those in the building sector this week," noted one building specialist. Other groups reporting this week include Blue Circle, Amec, Wimpey, Wilson Connolly and Wilson Bowden.

Anglia Secure Homes rose 6 to 36p after some aggressive demand from one source. On a less happy note Fairbairn, the property and construction group, dropped alarmingly from 10p to 4p - the share price speaks volumes about the state of the company, was the cautious comment from one dealer in the stock.

Lighting group Emes weakened to close 4 off at a year's low of 59p after announcing lower interim profits - down from 82.8m to 86m; the reduced profits were only partly offset by the marginally increased interim dividend.

Delta, firmed at 295p, were given a push by Carr Kitcat & Aitken whose Martin Smith issued a strong buy note on the stock ahead of interim figures scheduled for October 11; Mr Smith expects Delta to achieve pre-tax profits of £46.5m, compared with £43.1m and for the interim to be lifted from 3.9p to 4.4p. Delta's markets remain healthy and there is scope for a significant boost in profits from Delta Crompton Cables' rationalisation programme, said Mr Smith who added that "a takeover bid for Delta cannot be ruled out."

STC moved up strongly, closing a net 5 firmer at 267p, after 25p, following weekend Press reports that the company has been holding talks with Northern Telecom, the Canadian group, which has a 27 per cent stake in the UK group, which could lead to the Canadian group disposing of the shares.

Ferranti lost 2% to 229 with turnover of 1.5m mostly accounted for by a single trade of 1m shares, after stories that GEC may have paid Ferranti some £25m to £30m too much for its defence businesses earlier this year.

A bullish note on the Racial twins issued by BZW, formerly bears of the stocks, helped Racial Telecom move up 6 to 26p. Racial Electronics settled a shade off at 17p.

Northern Foods firmed 2 to 32p as BZW raised its forecast for current year profits by £1m to £101.5m. Trading was going very well with good volume growth, said BZW.

Stores drifted lower, with traders blaming the outlook for

say recently the company has established the basis for sustained long-term growth.

Persimmon put on 9 to 163p after the housebuilding group revealed interim profits of £15.55m against £16.2m and an increased interim dividend.

The figures were accompanied by what dealers described as a positive statement. "I would venture that Persimmon's figures will be the best received of any of those in the building sector this week," noted one building specialist. Other groups reporting this week include Blue Circle, Amec, Wimpey, Wilson Connolly and Wilson Bowden.

Anglia Secure Homes rose 6 to 36p after some aggressive demand from one source. On a less happy note Fairbairn, the property and construction group, dropped alarmingly from 10p to 4p - the share price speaks volumes about the state of the company, was the cautious comment from one dealer in the stock.

Lighting group Emes weakened to close 4 off at a year's low of 59p after announcing lower interim profits - down from 82.8m to 86m; the reduced profits were only partly offset by the marginally increased interim dividend.

Delta, firmed at 295p, were given a push by Carr Kitcat & Aitken whose Martin Smith issued a strong buy note on the stock ahead of interim figures scheduled for October 11; Mr Smith expects Delta to achieve pre-tax profits of £46.5m, compared with £43.1m and for the interim to be lifted from 3.9p to 4.4p. Delta's markets remain healthy and there is scope for a significant boost in profits from Delta Crompton Cables' rationalisation programme, said Mr Smith who added that "a takeover bid for Delta cannot be ruled out."

STC moved up strongly, closing a net 5 firmer at 267p, after 25p, following weekend Press reports that the company has been holding talks with Northern Telecom, the Canadian group, which has a 27 per cent stake in the UK group, which could lead to the Canadian group disposing of the shares.

Ferranti lost 2% to 229 with turnover of 1.5m mostly accounted for by a single trade of 1m shares, after stories that GEC may have paid Ferranti some £25m to £30m too much for its defence businesses earlier this year.

A bullish note on the Racial twins issued by BZW, formerly bears of the stocks, helped Racial Telecom move up 6 to 26p. Racial Electronics settled a shade off at 17p.

Northern Foods firmed 2 to 32p as BZW raised its forecast for current year profits by £1m to £101.5m. Trading was going very well with good volume growth, said BZW.

Stores drifted lower, with traders blaming the outlook for

## **LONDON SHARE SERVICE**

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-825-2121.

## **BANKS, HP & LEASING**

**BUILDING, TIMBER, ROADS -**  
**Contd**

## **CHEMICALS, PLASTICS**

## **ELECTRICALS – Co**

---

ENGINEERING - C

## INDUSTRIALS (Miscel.) - Cont'd

#### INDUSTRIALS (Miscel.)—Contd.







## FT MANAGED FUNDS SERVICE

© Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield	Std. Price	Offer + or -	Yield
Norwich Union Ass'd. Management Ltd	0.003 020296		Provident Capital Life Ass'c. Co Ltd	-		Royal Life Insurance Ltd	0.01-20 30000		Scandinavia Life Assurance Co Ltd - Cont'd.	-		Sum Alliance Group - Cont'd.	-		Windsor Life Ass'n Co Ltd	-		J. P. Ward Financial Services Ltd	-	
NIAM Fund	124.0	123.0	Prudential Pensions Fund	-		New Hall Plaza, Uxbridge, UB9 3RS	0.01-20 30000		International Bond	102.8	102.8	America	124.5	124.5	PO Box 77, New St, St Peter Port, Guernsey 0481 714108	01-20 3000		London, W1 2AS	01-20 3000	
Stock Market Fund	124.2	123.2	UK Fund by Acc.	210.2	220.8 +0.5	Royal Life Gilt Fund	0.01-20 30000		Japan Smaller Corp.	119.7	120.0	Asia	125.5	125.5	Target Bond Fund	108.1	108.1	Target Bond Fund	108.1	108.1
Income Fund	124.2	123.2	UK Fund by Acc.	170.2	179.7 +0.6	Managed Fund	0.01-20 30000		Managed International	104.7	104.6	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
European Fund	124.2	123.2	UK Managed Ass'	170.2	170.0 +0.7	Property Fund	0.01-20 30000		Managed International	104.7	104.6	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Asia Fund	124.2	123.2	UK Managed Ass'	170.2	170.0 +0.7	Property Fund	0.01-20 30000		Small Corp. Ass'	119.7	120.0	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Pacific Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Property Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Europe	125.7	125.7	Target Bond Fund	112.8	112.8	Target Bond Fund	112.8	112.8
Index Funded Sec. Fund	124.2	123.2	Special Market Ass'	120.2	120.2	Special Fund	0.01-20 30000		Special Corp. Ass'	119.5	121.5	Asia	125.7	125.7						

#### **FT MANAGED FUNDS SERVICE**

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-825-2128

**ED FUNDS NOTES**  
When otherwise indicated, these notes refer to U.S. dollar-denominated notes.  
expenses. Prices of certain notes are subject to capital gains or losses.  
subject to UK taxes.  
the previous insurance, a  
GICs (Underwriting fees for  
Securities). A GIC is  
an except agent's compensation  
by Government of Canada.  
1 Ex-competition, as of  
\* Yield column shows  
as of dividend.  
represented. The responsibility  
Government Financial  
of Man: Financial  
Commercial Relations  
Ministerial Lawmakers

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar firm, but pound is weak

THE DOLLAR was firmer against European currencies, but slightly weaker in terms of the Japanese yen yesterday. It gained support after the failure of Mr Javier Perez de Cuellar, the United Nations Secretary-General, to achieve an early diplomatic solution to the Gulf crisis. This was offset by recent economic factors weighing against the US currency.

Volume of trading was limited by the closure of US markets for Labour Day, and by a general lack of market moving news from the Middle East or on the economic front.

The yen gained support from speculation that Japanese interest rates could move up yet again. Last week the Bank of Japan followed an earlier upward trend in rates by increasing its discount rate.

At the London close the dollar had climbed to DM1.5845 from DM1.5755, to FF75.5100 from FF75.2825, and to SF13.1800 from SF13.0800, but had fallen to Y143.85 from Y143.88. The dollar's index rose to 63.7 from 63.6.

Sterling remained weak, but finished towards the top of its range against the dollar and D-Mark. September has been forecast as a possible month for the pound to join the European Monetary System exchange rate mechanism, and

## £ IN NEW YORK

Aug. 31

Day's	Close	Prev.	Close
Spot	1,890.0	1,891.0	1,890.0
1 month	1,890.0	1,891.0	1,890.0
3 months	1,891.5	1,892.0	1,891.5
12 months	1,891.0	1,892.0	1,891.0

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Sep. 3	Day's	Close	Prev.
Spot	94.4	95.2	
1 month	94.4	95.2	
3 months	94.2	95.3	
12 months	94.3	94.9	

Commercial rates taken towards the end of London trading. Six-month forward rates 1.893-1.896pm - 12 Month 1.891-1.892pm. Forward premiums and discounts apply to the US dollar and not to the individual currency.

Aug. 31

Bank of England	Marginal	Change %
1.893	1.891	-0.2
1.890	1.891	-0.1
1.888	1.891	-0.3
1.886	1.891	-0.5
1.884	1.891	-0.7
1.882	1.891	-0.9
1.880	1.891	-1.1
1.878	1.891	-1.3
1.876	1.891	-1.5
1.874	1.891	-1.7
1.872	1.891	-1.9
1.870	1.891	-2.1
1.868	1.891	-2.3
1.866	1.891	-2.5
1.864	1.891	-2.7
1.862	1.891	-2.9
1.860	1.891	-3.1
1.858	1.891	-3.3
1.856	1.891	-3.5
1.854	1.891	-3.7
1.852	1.891	-3.9
1.850	1.891	-4.1
1.848	1.891	-4.3
1.846	1.891	-4.5
1.844	1.891	-4.7
1.842	1.891	-4.9
1.840	1.891	-5.1
1.838	1.891	-5.3
1.836	1.891	-5.5
1.834	1.891	-5.7
1.832	1.891	-5.9
1.830	1.891	-6.1
1.828	1.891	-6.3
1.826	1.891	-6.5
1.824	1.891	-6.7
1.822	1.891	-6.9
1.820	1.891	-7.1
1.818	1.891	-7.3
1.816	1.891	-7.5
1.814	1.891	-7.7
1.812	1.891	-7.9
1.810	1.891	-8.1
1.808	1.891	-8.3
1.806	1.891	-8.5
1.804	1.891	-8.7
1.802	1.891	-8.9
1.800	1.891	-9.1
1.798	1.891	-9.3
1.796	1.891	-9.5
1.794	1.891	-9.7
1.792	1.891	-9.9
1.790	1.891	-10.1
1.788	1.891	-10.3
1.786	1.891	-10.5
1.784	1.891	-10.7
1.782	1.891	-10.9
1.780	1.891	-11.1
1.778	1.891	-11.3
1.776	1.891	-11.5
1.774	1.891	-11.7
1.772	1.891	-11.9
1.770	1.891	-12.1
1.768	1.891	-12.3
1.766	1.891	-12.5
1.764	1.891	-12.7
1.762	1.891	-12.9
1.760	1.891	-13.1
1.758	1.891	-13.3
1.756	1.891	-13.5
1.754	1.891	-13.7
1.752	1.891	-13.9
1.750	1.891	-14.1
1.748	1.891	-14.3
1.746	1.891	-14.5
1.744	1.891	-14.7
1.742	1.891	-14.9
1.740	1.891	-15.1
1.738	1.891	-15.3
1.736	1.891	-15.5
1.734	1.891	-15.7
1.732	1.891	-15.9
1.730	1.891	-16.1
1.728	1.891	-16.3
1.726	1.891	-16.5
1.724	1.891	-16.7
1.722	1.891	-16.9
1.720	1.891	-17.1
1.718	1.891	-17.3
1.716	1.891	-17.5
1.714	1.891	-17.7
1.712	1.891	-17.9
1.710	1.891	-18.1
1.708	1.891	-18.3
1.706	1.891	-18.5
1.704	1.891	-18.7
1.702	1.891	-18.9
1.700	1.891	-19.1
1.698	1.891	-19.3
1.696	1.891	-19.5
1.694	1.891	-19.7
1.692	1.891	-19.9
1.690	1.891	-20.1
1.688	1.891	-20.3
1.686	1.891	-20.5
1.684	1.891	-20.7
1.682	1.891	-20.9
1.680	1.891	-21.1
1.678	1.891	-21.3
1.676	1.891	-21.5
1.674	1.891	-21.7
1.672	1.891	-21.9
1.670	1.891	-22.1
1.668	1.891	-22.3
1.666	1.891	-22.5
1.664	1.891	-22.7
1.662	1.891	-22.9
1.660	1.891	-23.1
1.658	1.891	-23.3
1.656	1.891	-23.5
1.654	1.891	-23.7
1.652	1.891	-23.9
1.650	1.891	-24.1
1.648	1.891	-24.3
1.646	1.891	-24.5
1.644	1.891	-24.7
1.642	1.891	-24.9
1.640	1.891	-25.1
1.638	1.891	-25.3
1.636	1.891	-25.5
1.634	1.891	-25.7
1.632	1.891	-25.9
1.630	1.891	-26.1
1.628	1.891	-26.3
1.626	1.891	-26.5
1.624	1.891	-26.7
1.622	1.891	-26.9
1.620	1.891	-27.1
1.618	1.891	-27.3
1.616	1.891	-27.5
1.614	1.891	-27.7
1.612	1.891	-27.9
1.610	1.891	-28.1
1.608	1.891	-28.3
1.606	1.891	-28.5
1.604	1.891	-28.7
1.602	1.891	-28.9
1.600	1.891	-29.1
1.598	1.891	-29.3
1.596	1.891	-29.5
1.594	1.891	-29.7
1.592	1.891	-29.9
1.590	1.891	-30.1
1.588	1.891	-30.3
1.586	1.891	-30.5
1.584	1.891	-30.7
1.582	1.891	-30.9
1.580	1.891	-31.1
1.578	1.891	-31.3
1.576	1.891	-31.5
1.574	1.891	-31.7
1.572	1.891	-31.9
1.570	1.891	-32.1
1.568	1.891	-32.3
1.566	1.891	-32.5
1.564	1.891	-32.7
1.562	1.891	-32.9
1.560	1.891	-33.1
1.558	1.891	-33.3
1.556	1.891	-33.5
1.554	1.891	-33.7
1.552	1.891	-33.9
1.550	1.891	-34.1
1.548	1.891	-34.3
1.546	1.891	-34.5
1.544	1.891	-34.7
1.542	1.891	-34.9
1.540	1.891	-35.1
1.538	1.891	-35.3
1.536	1.891	-35.5
1.534	1.891	-35.7
1.532	1.891	-35.9
1.530	1.891	-36.1
1.528	1.891	-36.3
1.526	1.891	-36.5
1.524	1.891	-36.7
1.522	1.891	-36.9
1.520	1.891	-37.1
1.518	1.891	-37.3
1.516	1.891	-37.5
1.514	1.891	-37.7
1.512	1.891	-37.9
1.510		



# August ends on positive note — but strategists see grim times ahead

William Cochrane and Jacqueline Moore report on how the Gulf crisis has affected markets so far, and how it has altered prospects

**T**HE SIGNS that investors had regained their buying nerve just over a week ago became stronger last week, as most markets finished the month on a positive note. The World Index gained 4.7 per cent in local currency terms, reducing its loss during August to 9.9 per cent.

Last week's best gains were by markets that had fallen more sharply than most. Austria recovered 12 per cent last week, to end 14.4 per cent lower on the month as a whole in local currency terms — the world's worst decline.

Last month's fall has to be put in perspective, however. By the end of July, Austria had soared by 47 per cent this year on hopes of benefits from eastern Europe; even after the recent declines, the market has risen 17.8 per cent in 1990.

The eastern connection lies behind not only Austria's earlier advance, but also its recent demise, according to Mr Andrew Thomson of Kleinwort Benson. "Austria is one of the markets most geared to eastern Europe, so the panic about the eastern European economies because of the higher oil price

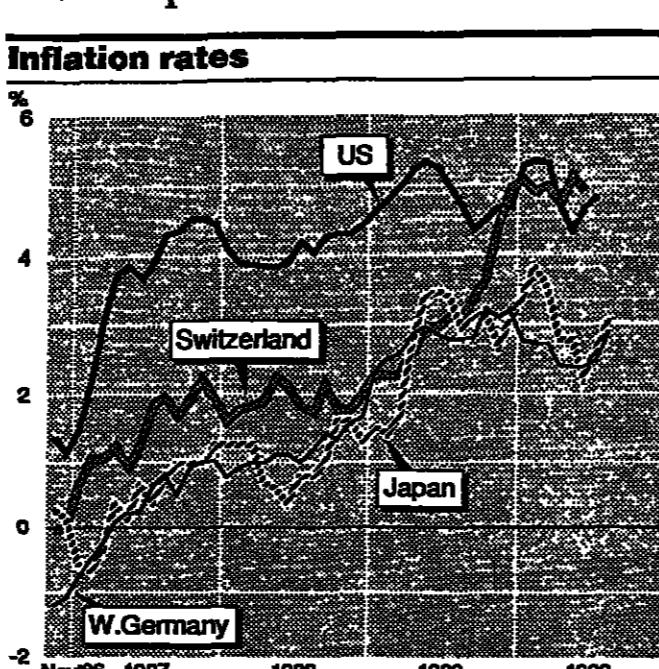
has fed through to Austria as well," he says.

Europe's second best performer last week was Spain, which reduced its monthly retreat to 11.4 per cent. Spain managed to finish August in better shape than West Germany and France, down 15.7 and 13.7 per cent respectively.

The Spanish Government's recent upward revision in its year-end inflation target, which it blamed on higher oil prices, is unlikely to affect the market, says Mr Stephen Hughes of Nikko Securities, because it would not have met the earlier target anyway.

One of the week's smallest gains was by Ireland, which finished last month only slightly better than Austria, with a loss of 19 per cent. A downgrading in earnings estimates and a possible economic deterioration because of the Gulf crisis, do not make for a bullish scenario, says Citicorp Investment Bank.

Moreover, the news that the Goodman Group of food companies, owned by businessman Mr Larry Goodman, is in financial difficulties "has serious implications both for the Irish



Source: Datastream

economy and the Irish stock market," says Citicorp.

Some markets — Norway, Canada, South Africa, Australia and Mexico — had a relatively gentle ride in August, all of them oil exporters or other resource producers.

During the Gulf crisis, it has been very difficult to push

major changes in portfolio management, says Mr David Roche, international strategist at Morgan Stanley in London.

"If investment managers don't have cash, they are unwilling to sell at these levels," he says. "If they have the cash, they won't invest."

Mr Roche does not find this a problem, on an intellectual level. He was a bear of European equity markets before the crisis began; now, he cannot see a diplomatic solution, believes Clausewitz's tenet that the failure of diplomacy is war, and says that, even without war, economic expectations of lower interest rates and higher profits have been reversed.

"Management is seeing costs rise faster than income," he observes, noting the recent lower-than-expected results from carmakers, such as Volvo, Daimler and Volkswagen, ICI and the three West German chemical majors. "Capacity utilisation has filled up, productivity gains have disappeared and margins are getting squeezed."

Mr Roche says that corporate profit growth in Europe peaked two years ago, that it

will be only 4 to 5 per cent in 1990, and all next year allowing for the present, measurable effects of the oil crisis.

Mr Roche's concerns are echoed elsewhere. Mr Warren Oliver of US Phillips & Drew has been looking at leading economic indicators for the EC which, in line with Mr Roche's comments on corporate growth rates, show a flattening out of economic growth during in 1988. "In the first half of 1990," he notes, "there may even be a downward trend emerging."

He adds: "Any downturn in the composite leading indicator for the EC should not be taken to mean that full-blown recession is inevitable. However, the message of the leading indicators, amplified by the oil 'shockette', is that slowing growth in western Europe may well be the rule rather than the exception."

At Smith New Court, the message is uncompromising. It foresees a global bear market and tells investors to sell Japan — "valuations remain extremely unfavourable" — and continental Europe, where "a long period of severe under-performance is anticipated."

1 Based on August 31st 1990. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Ltd.

## MARKETS IN PERSPECTIVE

	MARKETS IN PERSPECTIVE				
	% change in local currency ↑	% change starting 1 week ↑	% change starting 4 weeks ↑	% change starting 1 year ↑	
	1 week	4 Weeks	1 Year	Start of year ↑	
Austria	+12.04	-15.71	+24.78	+17.93	+8.32
Belgium	+5.77	-9.08	-15.05	-15.97	-21.20
Denmark	+8.57	-7.31	+4.24	-2.60	+8.11
Finland	+1.94	-12.30	-23.79	-21.89	-7.73
France	+3.70	-9.81	-12.50	-17.57	-22.00
W. Germany	+5.43	-12.30	+2.53	-7.53	-15.40
Ireland	+1.40	-16.13	-21.03	-23.04	-26.71
Italy	+6.82	-10.88	-19.79	-13.48	-20.22
Netherlands	+1.95	-7.27	-13.27	-12.44	-19.88
Norway	+3.75	-4.61	+20.26	+21.00	+11.60
Spain	+8.36	-6.81	-20.23	-13.10	-17.48
Sweden	+4.49	-13.74	-5.51	-2.68	-11.25
Switzerland	+4.12	-9.68	-12.84	-12.43	-27.77
UK	+3.36	-6.11	-11.57	-12.01	-32.37
EUROPE	+4.25	-8.61	-10.81	-11.73	-15.42
Australia	+3.04	-6.26	-12.54	-7.72	-18.10
Hong Kong	+5.65	-8.26	+19.88	+7.28	+8.09
Japan	+6.55	-8.18	-27.50	-33.76	-33.78
Malaysia	+9.41	-11.61	+14.85	-5.59	-19.58
New Zealand	+7.21	-6.45	-29.90	-15.05	-25.14
Singapore	+8.99	-14.45	-4.56	-7.69	-15.28
Canada	-0.32	-3.92	-19.91	-12.38	-26.12
USA	+3.65	-6.57	-8.00	-9.00	-22.47
Mexico	+8.77	-5.96	+102.48	+70.27	+36.06
South Africa	+2.20	-6.98	+10.58	+0.39	-8.49
WORLD INDEX	+4.70	-7.58	-16.33	-19.51	-29.51
1 Based on August 31st 1990. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Ltd.					

## ASIA PACIFIC

### Nikkei falls on worries about oil and speculators

#### Tokyo

A DAY of mostly cautious trading ended on a negative note yesterday as forecasts of higher oil prices and a variety of rumours about speculative issues jarred the market in later trading, writes *Michigan Nakamoto* in Tokyo.

Following a gain of more than 1,000 points in the previous two sessions, the market became hesitant and investors took profits when negative news emerged in the afternoon.

The Nikkei average opened the day on an uptrend, buoyed by a stronger yen and higher bond prices, but lost its momentum by midday. It then came under selling pressure towards the close and finished with a 557.94 decline at 25,420.23.

The index saw a high of 26,163.46 and a low of 25,417.88 on uninspired trading. Declines led advances by 607 to 346 and 149 issues were unchanged. Volume was weak at 360m shares, down significantly from the 3.0m on Friday.

The Topix index of all listed stocks lost 28.05 to 1,945.92 and, in London, the ISE/Nikkei 50 index fell 1.95 to 1,455.88.

The market was depressed by reports that Abu Dhabi had notified Japanese importers of an oil price increase, and that Saudi Arabia would raise the price of its liquefied petroleum gas.

In addition, several rumours spread about speculative groups which have supported the recent recovery in equities. A newspaper article suggested that politicians may be involved in trading in Honshu Paper, which has seen a spectacular gain on talk that a well-known speculative group was actively buying shares. The article also indicated that securities firms had been largely responsible for the rapid rise in Honshu.

Separately, there was talk that Honshu had been subject to false buy orders, placed in order to push the price up. In addition, there were rumours that the tax authorities would investigate several speculative groups in connection with their recent activities.

Investors, who had been eagerly buying speculative stocks, were unnerved by the talk, said Mr Shin Tokoi at County NatWest. Honshu Paper took a maximum one-day loss of Y500 to Y4,380.

Kurabu, another popular speculation, dropped Y80 to Y1,320 and was second in volume with 20.6m shares. Japan Metals and Chemicals, which had also attracted speculative buying, lost Y70 to Y1,940 in active trading.

Fundamentals supported by strong fundamentals and growth prospects were firm. Goto Steel continued to appeal to investors after its announcement last week that it would take over a smaller electric furnace maker. It climbed Y70 to Y2,270.

Hubei Industries, which has risen for seven days running, remained popular on expectations that the move towards lighter cars would increase demand for its magnesium.

Buying in Ube was so active that the Stock Exchange had temporarily to stop trading in the issue. Ube, which topped the actives list with 22.7m shares, rose Y25 to Y757.

Osaka saw quiet trading take the Ose index 140.98 lower to 29,955.59. Volume fell to 37m shares from Friday's 51m.

**Roundup**

MARKETS with overt government support made most of the running in the Pacific Basin yesterday — both on the upward tack, and on the downside.

SEOUL had bigger politics in mind than fiscal policy. The composite index closed at 635.37, up 26.36 or 4.2 per cent, following a slight improvement on Saturday, on high expectations for talks between South and North Korea this week.

The Commercial Bank of Korea was the most active stock with 373,340 shares changing hands, rising Won600 to Won3,600 in the process.

Meanwhile, the inter-Korean prime ministerial talks which began today seemed yesterday to have been more of an inspiration to brokers than to investors: overall market volume stayed low at Won102.6m.

Under the new rules, outstanding positions in leading shares cannot be increased, while daily margins of up to 40 per cent have to be paid on other shares. There are further curbs on stocks regarded as volatile.

**SOUTH AFRICA**

A VERY quiet session in Johannesburg left shares little changed yesterday, as Gulf worries continued and the closure of Wall Street kept investors away. The overall index edged up 3 to 3,022, with De Beers 1.1m higher at R31.

**FT-ACTUARIES WORLD INDICES**

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY SEPTEMBER 3 1990				FRIDAY AUGUST 31 1990				DOLLAR INDEX								
	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg. in day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg. in day	1990	1990	1990
Australia (90)	144.27	+0.4	114.19	180.88	118.85	117.88	+0.3	6.25	143.73	121.60	130.69	117.73	117.58	188.31	125.88	154.24	
Austria (19)	221.58	-4.3	175.32	200.98	182.52	182.21	-3.4	1.59	181.63	181.46	210.68	189.73	188.81	205.83	194.15	145.70	
Belgium (61)	141.20	+1.1	117.77	128.00	116.52	113.17	+0.9	5.12	143.04	140.02	138.00	117.16	114.11	141.02	132.11	131.98	
Canada (119)	140.47	+1.0	116.77	128.56	116.52	113.17	+0.8	5.05	142.54	140.54	138.52	117.85	115.81	143.91	132.17	132.17	